

1 LYNN FISHER: Thank you for coming. My name is Lynn
2 Fisher, I'm senior advisor for economics at FHFA. I'm working
3 directly with Director Calabria so, on his behalf, and on
4 behalf of FHFA, thank you for coming. We are looking forward
5 to this listening session. The session is certainly intended
6 as an opportunity for us to hear from you.

7 I would say this is a very timely event from my
8 perspective, as we are coming up to speed as a senior
9 leadership team; bringing Director Calabria up to date on
10 what's happening with Duty to Serve Plans and what's happening
11 now on the ground. I think we-- it is also time to start
12 thinking about the next planning cycle, and so there is much
13 for us to get up to speed on and then to help start looking
14 forward, with your all's help, for the next planning period.

15 I'm excited to hear from all of you today. Maybe just a
16 couple of words about my background so you kind of know who
17 you're talking to. I'm a reformed academic. I spent a number
18 of years working at Washington State and with MIT in their
19 planning school, also spent time at UNC in the business school,
20 but always focused on some aspect of housing and housing
21 markets. I love to get into the weeds about the institutional
22 details of how things are done and developed in different
23 places and that's actually what makes housing such an
24 interesting topic. No matter where you go, even within this
25 country, let alone if you go outside this country and look

1 around the world, the different ways in which we provide
2 housing for different needs, for different types of folks, and
3 the ways we finance it. You can tell how housing is financed
4 all around the world by just looking at it. Some people build
5 it in stages, some have these elaborate systems, but you can
6 tell a lot about housing systems and how it's financed.

7 So I know these institutional arrangements are some of
8 what we'll be talking about today and I really do look forward
9 to hearing from all of you. I know we've got a schedule to
10 keep. I'd like to invite Rita up to say a few words, and thank
11 you so much for coming today.

12 RITA AGUILAR: Good morning. My name is Rita Aguilar.
13 I'm actually am a Vice President for the Federal Reserve Bank
14 of San Francisco, the Los Angeles branch. So, just want to
15 make sure to welcome you all to the Federal Reserve Bank.
16 Outside of the head office this is our second-largest office
17 in our district which also covers the largest square miles of
18 any of the Reserve Banks.

19 And we have, we're proud to say, one of the largest cash
20 operations in the country here. We go back and forth with New
21 York and I think right now we're beating out New York in terms
22 of how much currency we're processing to our center down in
23 the basement. So in essence we cover all the way down to the
24 border and Las Vegas. So you can imagine that we have a lot
25 of currency running through this particular site.

1 Here at the Federal Reserve Bank of San Francisco we are
2 firm believers that our work touches the lives of every
3 American and global countless citizens and we're very
4 committed to being a community-engaged bank where we're
5 building connections, not just with the people that we serve,
6 but their communities, to the degree that it's now become part
7 of our strategic direction. We have four areas of focus and
8 this is one of them.

9 We see the value of gathering the stakeholder input in
10 planning work designed to serve our communities and so we're
11 really excited and honored that you've decided to host a second
12 session here to collect valuable stakeholder input on your
13 Duty to Serve plan. And so I just, you know, mi casa is your
14 casa, so to speak. Welcome. Please feel free to engage any
15 of our staff if you have any questions and just thank you for
16 being here. We appreciate your diverse perspectives and your
17 engagement and I'm going to turn it back over because I know
18 that you're trying to make up some time here and please enjoy.

19 JIM GRAY: Thank you Rita and thanks to everyone for
20 being here. I want to add my welcome to Rita's and Lynn's.
21 My name is Jim Gray and I work on the Duty to Serve program at
22 the Federal Housing Finance Agency in Washington, DC. And for
23 those of you who have not been to one of our listening sessions
24 before, listening to what stakeholders have to say has from
25 the outset of the Duty to Serve program been one of our highest

1 values and we really appreciate everyone making the effort to
2 be here today.

3 I'm going to just ask the people who are at this front
4 table from Freddie Mac and Fannie Mae to please identify
5 yourselves?

6 MIKE DAWSON: Good morning, I'm Mike Dawson with Freddie
7 Mac, representing our single-family business.

8 COREY ABER: I'm Corey Aber with Freddie Mac, I'm the
9 Director of Mission, Policy and Strategy for the multifamily
10 business.

11 MIKE HERNANDEZ: Good morning, everyone. I'm Mike
12 Hernandez. I'm a Vice President for Housing Access for Fannie
13 Mae.

14 JIM GRAY: Next, on behalf of the Federal Housing Finance
15 Agency, Freddie Mac and Fannie Mae, I want to express our deep
16 appreciation to the Federal Reserve Bank and in particular
17 Rita, who you just heard from, and Carol Srivongse and Laurel
18 Gourd, who did a lot of the work to organize this so that we
19 could have the program today.

20 I want to also to note at the outset that this meeting is
21 being recorded for the purposes of transcription so as part of
22 our transparency it's very important to us that everybody
23 understand before they speak that we do have a little tape
24 recorder right up here and we do intend to make full
25 transcripts of the meeting and post that on our website

1 afterwards so that other people can understand what the input
2 is that we're getting.

3 As I said, we place a very high value on public engagement
4 as part of the Duty to Serve program. Congress has targeted
5 Duty to Serve as three historically underserved housing
6 markets; manufactured housing, affordable housing preservation
7 and rural housing. And while both Freddie Mac and Fannie Mae
8 have added a lot of cracker jack staff who have become very
9 seasoned in these lines of business, we realize that between
10 FHFA, Fannie Mae and Freddie Mac by no means do we have a
11 monopoly on the best way to serve these markets which have not
12 been the markets that we have historically served the best.
13 And that's why we're especially interested in hearing from you
14 who in this room we have quite an array of expertise in all
15 three of those markets. So, please don't be bashful about
16 sharing your expertise when your time comes.

17 So, let's see, a couple of other things. If there's
18 anyone here who is signed up to be an observer but not a
19 speaker, who is not speaking at one of the other listening
20 sessions, we are happy to work you in and give you a speaking
21 slot, so my colleague Rebecca Cohen. See her at a break, she
22 will be happy to put you in the order of speakers.

23 And then, finally, we have just this week released the
24 Enterprises' reports on Duty to Serve for 2018. This includes
25 the reports that the companies prepared at the end of the year

1 that FHFA used for our evaluation. Those reports were done in
2 March and we also released quarterly reports that would allow
3 you to go back and see more granularly what the progress was
4 over the course of 2018 and then finally we put up a dashboard
5 that allows you, I think on the single-family side, to see
6 more granularly what some of the loan purchase achievements
7 were for this first year, 2018. So I encourage you to go and
8 take a look at those when you get the chance.

9 All right. So, now, I'm going to briefly describe to you
10 how the program's going to work. First, we're going to ask
11 each Enterprise to give about a ten-minute synopsis of what
12 they saw, what they see now looking back on 2018 as the things
13 that they accomplished and the challenges that they see for
14 the Duty to Serve program moving forward. And then following
15 that I'm going to ask the people who are part of the first
16 panel, the Affordable Housing Preservation panel, to move to
17 this table where there's no one sitting right now.

18 And then that will allow you to, as your ten-minute slot
19 comes up, you can come to the podium and then return to that
20 table and then we'll have the people who were part of the first
21 panel all in one place for the brief Q&A segment that we'll
22 have following the end of presentations from the first panel.

23 And then at lunch there will be an opportunity for you to
24 ask questions of Fannie Mae, Freddie Mac and FHFA and we very
25 much - sometimes that's where we learn the most is when we get

1 asked questions. So, we look forward to your participation in
2 that.

3 So, that's pretty much what you can expect from the
4 program today. If anyone has a question about what to expect
5 that you feel like is relevant to everybody that I haven't
6 covered I can try to address that now. Great. Seeing no
7 hands, I will now turn it over to Mike Dawson at Freddie Mac
8 to talk about Freddie Mac's experience from 2018.

9 MIKE DAWSON: Great. Thank you, Jim. And good morning,
10 everyone. Thanks to FHFA and the Fed for organizing and
11 hosting today. We had a great time in St. Louis and as Jim
12 has said, use this time to ask us questions. We're here for
13 the full day. We also have Dennis Smith from Freddie Mac here
14 joining us. And I'll just say it now, throw out a brief
15 advertisement: We do have more detail about Freddie Mac's
16 activities in the markets in 2018 sitting right outside the
17 door there on the left. We've got plenty of materials, we've
18 got plenty more back at the office if you want to have us ship
19 you more, we're happy to do so.

20 But, you know, our commitment within the Duty to Serve
21 Plan started at the top of the house. The Board of Directors,
22 throughout our senior leadership at Freddie, we have a huge
23 amount of engagement and support across our organization in
24 support of the activities of Duty to Serve.

25 Duty to Serve is part of the fabric and the business of

1 Freddie Mac. We've been in these markets for many, many years.
2 We've increased our, certainly increased our commitment to
3 these markets and the depth of participation across these
4 activities. But it's not viewed as a Duty to Serve activity.
5 It's viewed as a part of our commitment in the housing market
6 overall. And Freddie Mac is best used as a catalyst for
7 change. Driving standards, standardization, valuation
8 standards and other types of activities to sustain liquidity
9 in the market.

10 It does none of us any good if we enter a market and we
11 don't have the intent of staying there for a very long time.
12 That's the mantra of Freddie Mac.

13 We do not work directly with consumers. We work through
14 the lending organizations, our business partners in supporting
15 products, programs and services that our lenders will then
16 deploy to better meet the needs of communities or individuals,
17 certainly consumers within those areas.

18 So, we provide the financing and other capabilities in
19 that state and then purchasing risk, as it were, securitizing
20 those assets, and then distributing that risk further into the
21 capital markets. We have a very robust credit risk transfer
22 business that's done some wonderful things. We actually should
23 be expanding those components of our business.

24 But we're all about developing solutions through our
25 presence in these markets. These markets are difficult, as

1 many of you are very, very well aware of. So, collaboration
2 with you and other business partners in these markets is key.
3 We can't do this alone. So your ideas, your support and your
4 push to help us do better are all welcome. That's why we're
5 here today.

6 COREY ABER: So when we set out with our first plan in
7 2018 we wanted to be both broad and deep. And we were looking
8 for ways we could have immediate impact through loan purchases,
9 through new offerings that would be deployed on the ground
10 right away and leveraging that which we already have but
11 applying maybe new ways.

12 But we also wanted to build out that, where there isn't
13 as strong an understanding nationally, as strong a foundation
14 we wanted to make sure we were building that out.

15 Because our view is, you know, it's not just about making
16 loans. It's about making a better housing finance system that
17 works for more people in more markets. So, we looked at four
18 components of our work, really all of which are driving toward
19 sustained liquidity in these markets. We looked at research
20 and reaching out and educating not just ourselves, which is
21 very important, but also educating those who are not in the
22 room today, who are not part of the group helping us figure
23 out what to do, to develop a broader understanding, which is
24 really important to attracting further investment capital from
25 outside of those who are intimately involved in these markets

1 today.

2 We're also looking to better develop some of our offerings
3 and our products. On top of a lot of what we already have,
4 which can be a product today, which is a product today, we
5 wanted to do more.

6 And then clearly purchasing loans is a very big component
7 of our plan in different parts of the market. And we have
8 increased our loan purchases in many parts of these markets
9 immediately in the first year of our plans.

10 And as Mike mentioned, transferring risk is fundamental
11 to what we do. And Duty to Serve talks a lot about outreach,
12 investments, purchases. And we wanted to do more, we wanted
13 to make sure that credit risk transfer was a big part of our
14 business overall and a big part of the business that goes into
15 Duty to Serve.

16 So, looking back at the first year and the first half of
17 this year, we will talk about a couple of highlights here by
18 market. And in the manufactured housing space, in the
19 multifamily business looking at communities, we introduced
20 offering terms to support resident-owned communities and we
21 purchased our first loan on a resident-owned community under
22 Duty to Serve. This year we've actually purchased some in
23 advance. We also enhanced our traditional MHC offering to
24 support tenant protections, to incentivize borrowers to
25 quickly place more tenant protections as identified in Duty to

1 Serve. And we saw immediate uptake of that program this year.
2 In the rural market we focused a lot of effort on our
3 LIHTC equity investment. I think we all know that especially
4 on the multifamily side, it's very hard to develop and support
5 multifamily properties in rural markets with hard debt.
6 (unintelligible) So LIHTC equity is a very big part of that
7 for us.

8 We also developed some mapping software that maps the
9 entire affordable housing market, all the properties in the
10 country, to draw more attention to parts of the market that
11 are not as readily served and approached by the network today.

12 And then on the affordable housing preservation side,
13 with reference to multifamily, this is a big part of our
14 business. Thinking back to when HERA came out ten years ago,
15 eleven years ago. We were doing a billion, two billion in
16 affordable housing preservation multifamily side. We have
17 grown that to over seven and a half billion. Last year we did
18 7.7 billion of business in Duty to Serve, and we transferred
19 the risk on over 90 percent of those loans already
20 (unintelligible). We expect that to continue through this
21 year and through the plan going forward.

22 MIKE DAWSON: So you can see the numbers up here. We are

1 very proud of the purchases we have made in these markets.
2 That's the most transparent, tangible thing that you can see
3 across all three markets in the single-family and multifamily
4 businesses.

5 The thing that we've also focused on that's probably less
6 transparent is the work that we do on valuation, partnering
7 with the Appraisal Institute in the form of applying more
8 consistent views associated with manufactured home valuation,
9 energy efficient valuation and components of renovation
10 activities and certainly driving more standards and
11 standardization-- not so much with the, well even with the
12 Appraisal Institute on community land trusts. In each of the
13 activities that, or products that we've issued in the market,
14 or refreshed in the market, across manufactured housing and
15 the housing preservation space and in the energy efficient
16 space it's all been driven by the foundational pieces of
17 training and educating those in the market that support these
18 activities on a day to day basis.

19 Because throughout the years we have talked to lenders,
20 builders and others in all these spaces, if not broader, it
21 has been known that builders would build more of manufactured
22 homes or other types of homes in the market, whether energy

1 efficiency or not, if they can get a consistent value view of
2 what (unintelligible) those loans. So that's why we
3 deliberately have spent a lot of time ensuring the consistent
4 value across these three underserved markets where it makes
5 the most sense.

6 COREY ABER: I know we are getting started with
7 the next plan cycle, and what we're going to do from 2021 to
8 2023, but we are not actually done with the first plan cycle
9 yet. We still have another year, year and a month or so to
10 go. You can expect more from us just under the current plan.
11 More support for manufactured housing, more liquidity to the
12 affordable housing preservation market, more tax credit equity
13 in rural markets. There is a lot more that we are doing over
14 the course of this year and next, as we plan going forward.

15 MIKE DAWSON: Just quickly here are some of the
16 challenges. Many of you recognize these challenges. So the
17 first one here is around zoning laws around factory built
18 houses, around ADUs in some cases, maybe less so in some cases.
19 But we have spent a lot of time working with a variety of
20 constituents in the market and ensuring that they're familiar
21 with what's being done in the factory-built space and other
22 areas of building and construction and financing, actually.

1 And so we will continue to do so.

2 Again, I know we are getting red light here. But there
3 is a number other challenges up here. But again, that's why
4 we are here. To hear the thoughts you have and help us improve
5 (unintelligible) today and help us drive these markets
6 forward. So thank you.

7 MIKE HERNANDEZ: Jim runs a tight ship, so don't start my
8 clock yet. Let me get my notes here and get myself ready. On
9 your mark. All right. Good morning, everybody. How you
10 doing? Thanks for having us down here in beautiful sunny
11 California. It rained yesterday, but it's been beautiful.
12 Can we take the meeting outside and just sit on the patio?
13 Yeah, that would fun.

14 Well, thank you again all of you for joining us. And
15 thanks again to the Fed and Rita and her team for facilitating
16 us here, and Lynn and your team for putting all this together.
17 Jim does a great job. It's been fantastic. We should do ten
18 or fifteen of these all across the county.

19 So again, my name is Mike Hernandez. I am Fannie Mae's
20 Vice President for Housing Access and it's my pleasure today
21 to share you with a quick overview of our team's Duty to Serve
22 accomplishments in 2018 as well as some of the things that

1 we've learned early on and some of the challenges that we are
2 going to be facing, we believe, in the coming plan.

3 So Fannie Mae's purpose and mission is to ensure that
4 there is liquidity in the market every day in single family
5 and multifamily across the country, while improving access to
6 sustainable affordable mortgage financing for those of modest
7 means. Our Duty to Serve activities complement our housing
8 goals and our core mission by challenging us to increase access
9 to mortgage credit beyond our current investments. We were
10 already making substantial investments in these underserved
11 markets. But Duty to Serve asks us and challenges to do more,
12 in manufactured housing, rural housing and the preservation of
13 affordable housing. And we have assembled a great team of
14 Duty to Serve professionals. Part of our posse is here today.
15 Guys, raise your hands so we know everybody is here. We
16 usually bring about 20 or 30 people out. They won't let me
17 answer any questions.

18 We've got a great team of people. These are the folks
19 who are on the ground delivering results. But more importantly
20 we've integrated our Duty to Serve objectives into the fabric
21 of the company. From our board of directors, from our CEO
22 down to the most junior analyst they understand the importance

1 of us having an impact in these markets and we are all in this,
2 growing together.

3 And we are making a difference where it is needed most
4 through Duty to Serve. We are proud of the results that we've
5 seen. We weren't perfect. We know that, but we have learned
6 a lot. We tested some things that worked and some that didn't,
7 and there is room to improve. And I am sure you guys will
8 share with us areas where we can improve.

9 The first thing we did as part of our Duty to Serve plan
10 was to engage and listen. We met with hundreds of industry
11 stakeholders, many of you in this room, to discuss, create and
12 solve for new solutions. We facilitated meaningful
13 engagements and learning sessions. We obtained expert and
14 practical external input and just as importantly we traveled
15 to see and engage local partners on trust land in rural markets
16 and in communities focused on housing preservation. We didn't
17 stay in D.C. We were out in the market with folks that are
18 practitioners on the ground to help us better understand how
19 to impact these markets.

20 As a consequence, we executed more than 30 research
21 initiatives to inform our ongoing actions. We launched more
22 than a dozen marketing and educational campaigns in 2018. And

1 then we took all that early learning and started to execute on
2 a suite of products that we could address early on. We didn't
3 wait for three years to come. What could we do in the near
4 term on appraisals, on valuations, on product variances to
5 start the ball rolling to have some impact and that's what we
6 did substantially in 2018.

7 So let me share with you a little bit about some of our
8 accomplishments in manufactured housing. So in the
9 manufactured housing space we grew our affordable manufactured
10 housing real property investment business by 26 percent to a
11 total of 12,604 loans. We introduced MH Advantage, a whole
12 new designation for manufactured homes which featured -- which
13 have features similar to site-built homes. And on MH chattel
14 financing we conducted extensive research and outreach to
15 inform a potential pilot, study the credit issues, the
16 servicing processes, getting critical data, evaluating
17 consumer protections and other standards we would apply if we
18 purchase these loans in the future.

19 We also launched a loan purchase program that provides
20 pricing incentives for manufactured housing communities that
21 incorporate tenant pad lease protections, a critical and
22 important component to Duty to Serve. And we also introduced

1 a loan purchase pilot program tailored to financing needs of
2 resident owned communities.

3 In the affordable preservation space our team exceeded
4 its goal for loans in Section 8 properties, which totaled
5 25,370 units and 142 loans and we supported the preservation
6 and renovation of distressed public housing by purchasing
7 loans in properties participating in HUD's Rental Assistance
8 Demonstration, a total of 11 loans, 1,820 units. And this is
9 critical housing stock, we are going to maintain it over long
10 term.

11 We've increased the amount of Low Income Housing Tax
12 Credit debt financing, especially with those properties that
13 have longer use restrictions remaining. That's another way
14 for us to be able to preserve those properties for the long
15 term. We did 84 loans, 11,582 units.

16 We built on our established single-family shared equity
17 mortgage program by expanding our Community Land Trust
18 residential mortgage product and adding support for limited
19 equity coops. CLTs are becoming a more and more important
20 component of the overall landscape for affordable housing.
21 Being able to extract that land out of that equation allows us
22 to provide very long-term affordable housing solutions.

1 We also increased our support for borrowers and non-
2 profits purchasing distressed single-family assets. And we
3 enhanced our single-family renovation loan product to make it
4 easier to include energy saving retrofits. And finally we
5 purchased 1,072 multifamily energy efficient loans totaling
6 over 223,000 units across the country.

7 In the rural housing space, we fully executed MOUs with
8 Native American tribes that will allow lenders to do
9 conventional lending to home buyers on trust lands. And this
10 is the critical piece -- I was talking to Ronald a little bit
11 earlier -- the ability, the challenge that it takes to be able
12 to marry our conventional lending system while respecting the
13 sovereignty of trust lands of the tribe, it's a delicate
14 balance but it can be done, and we are having some great
15 success doing that.

16 We've exceeded our single-family high needs rural
17 purchases by 9 percent, developing 11,700 loans. And we
18 partnered with two CDFIs serving high needs rural regions.
19 And through our Low-Income Housing Tax Credit equity
20 investments we closed 42 properties in rural areas for 118
21 million. And thanks again to our regulator at FHFA. Allowing
22 us back into the tax credit market was critical, not only to

1 meeting our Duty to Serve requirements, but also to serve
2 affordable housing across the country.

3 In the tax credit equity space we did 13 LIHTC investments
4 in properties in high needs rural areas, high needs rural
5 areas. I want you guys to capture this, this is some of the
6 tough of the tough, and four tax credit properties serving
7 high-needs rural populations like agricultural workers and
8 tribal members.

9 So what are some of our early learnings? Relationships
10 matter. Without engaging with the right partners, without
11 finding those right partners in the market, we are not going
12 to have the impact we need. Challenging the status quo, not
13 just within the company of Fannie Mae and our credit teams and
14 our business teams, but also all of you in the marketplace.
15 Is there something different? Are there local communities
16 that we can -- that are doing something creative that we can
17 leverage?

18 Action, you know, we've got to do something now. We can't
19 wait for three years. What can we learn? What can we test?
20 If it doesn't work, stop doing it. We will do something else.

21 Making it simple is critical. Simplification is key.
22 It's got to be easy to understand, produce, market, and

1 service. And it's got to have value to the end investor that's
2 bringing the capital.

3 And finally, loan tracking. Data is key. If you don't
4 have the data we can't measure it. We can't quantify the risks
5 that are there and we can't quantify the benefits. So data is
6 critical to the success of our plans.

7 And then finally some of the broader challenges that we
8 are going to face. Fannie Mae values bringing products to
9 scale so they can be replicated, costs can be reduced and
10 investors can be attracted to new capital. That's going to be
11 a piece that we're going to have to look at and leverage. We
12 also want to be able to maximize our resources. Being able to
13 support not only all of the initiatives that are out there,
14 but where can we put best efforts forward? And finally
15 improving communications and response. Staying in
16 communication with you and our regulators and being able to
17 make those investments.

18 I really appreciate the team's work this year, all of
19 your support. I look forward to your questions and thank you
20 again. There is my timer. Thank you guys.

21 JIM GRAY: All right. Thank you, Mike, Mike, and Corey.
22 One of the responsibilities that the Federal Housing Finance

1 Agency has with Duty to Serve is to annually rate-- evaluate
2 and rate the performance of both Enterprises on their Duty to
3 Serve obligations. And we put out a report that's called the
4 Annual Housing Report that is a pretty lengthy report, because
5 it includes more than Duty to Serve. It also has the
6 affordable housing goals in it. That report is pretty easily
7 accessible on our website. It was posted on October 30th.
8 That was for 2018. However, the part where, just the narrative
9 portion that discusses what the Enterprises accomplished in
10 2018 is really only about eight pages and so I would recommend
11 that you have a look at that when your time permits. And, of
12 course, they did a really good job of synopsisizing the things
13 that they have accomplished.

14 Because this was the first year, we didn't have a lot of
15 benchmarks for how to evaluate their progress. FHFA decided
16 that for the first year, each company should be rated
17 satisfactory. And we do have new leadership and we are taking
18 a top to bottom look at the program, of what we can do to make
19 the program work better in the future and looking at how we
20 evaluate them will certainly be an important part of that.

21 A couple of things that I would call out in the
22 manufactured housing market. The work that the companies did

1 in developing products that reach the market for homes that
2 look much more like site-built homes, there was a tremendous
3 amount of progress. Although there weren't a lot of loan
4 purchases, that's one of the things in this business. There
5 is quite a delay from the time you start to develop products
6 until you are actually purchasing loans. We are hoping that
7 we will see more of those loans beginning this year.

8 And then the tenant pad lease protections, they both made
9 reference to that. That certainly has been something that has
10 gotten a lot of attention in the press for where the
11 Enterprises have made a difference in market.

12 The rural LIHTC equity investments that both companies
13 made were especially significant. Fannie Mae especially made
14 an effort on working in distressed properties, which was very
15 impactful. And then Freddie Mac had the recent rural research
16 symposium which doesn't exactly-- sort of twists in your
17 tongue, but we are hoping that they are going to continue to
18 do that.

19 MIKE DAWSON: We will.

20 JIM GRAY: Okay. Good. So that's a high-level summary
21 from an FHFA perspective of how 2018 went. But now we are going
22 turn to the part of the program where we will hear from you.

1 And so I want to ask the people who are part of the first
2 panel, the affordable housing preservation panel, if you would
3 please move from your seats to this table in the middle.

4 REBECCA COHEN: If we could ask Mark Asturias to come up
5 to the podium to be first. I have got the timer here. So it
6 will be yellow light when you've got 90 seconds left and then
7 red when your time's up.

8 MARK ASTURIAS: No pressure.

9 JIM GRAY: Mark, before you start let me allow the -- we
10 have two new representatives from Fannie Mae for this panel.
11 Would you all introduce yourselves?

12 CRYSTAL BERGEMANN: My name is Crystal Bergemann and I
13 work on the multifamily affordable side.

14 NATE SHULTZ: I'm Nate Shultz, I work on single-family
15 affordable housing preservation.

16 MARK ASTURIAS: Thank you very much. Thank you for having
17 us today. We really do appreciate the fact that you are
18 putting on these sessions. And I would want to start out
19 first by saying thank you to (unintelligible) that you are
20 doing that and making a concerted effort across the country.

21 I am here as a representative of the community land trust
22 community itself as well as a member of Grounded Solutions

1 Network, which looks at shared equity's role in this country
2 and advocates for that model to be implemented throughout the
3 United States. The Community Land Trust model - I'm not going
4 to go into it because it's obvious that members of the panel
5 here understand exactly what we are - but I do want to point
6 out that a community land trust model has one singular focus
7 of affordability, whether it's rental or homeownership.

8 And that singular core focus also means that we never
9 lose the affordability. So investment is critical to this,
10 because if we can keep these units affordable in perpetuity,
11 your investment can go that much further throughout what you
12 need to do as part of your Duty to Serve.

13 So let me also say that I would like to thank Fannie Mae
14 and Freddie for being here and for doing something which I
15 really didn't expect you were going to do with the first plan
16 in particular, which was including a shared equity component
17 into the plan, and particularly looking at community land
18 trusts. That was phenomenal news to us. We were very excited
19 you were doing that. We want you to do it again.

20 For the next part. We understand we are only in year one
21 or year two for this current cycle. Please put it back in for
22 the next cycle. In fact, while you have been doing work, and

1 we appreciate that this is work that takes a little bit of
2 time to put together and to implement, we don't want you to
3 lose hope that your efforts are going to generate results. We
4 think that community land trusts are here for the long term.
5 We're not going to go away. This model isn't going to go away.
6 You shouldn't go away. Keep your investment in there and we
7 think that you are going to see results for the long term.

8 You can appreciate that the demand for shared equity
9 housing products is significant in this country. I think this
10 room is not going to be surprised when you know that over six
11 million households have been surveyed and found to be looking
12 for that kind of program, that kind of offering, that ability
13 to enter your homeownership more and more than the rental.
14 And that demand is not going away.

15 Our products, right now we are building units for for-
16 sale. I opened up the interest list (unintelligible) and I
17 had four thousand people put their name on the list for 68
18 homes. And I'm just one community land trust in the country
19 today.

20 I have rental projects that we developed, LIHTC projects.
21 (Unintelligible) has 2,000 people plus on the waitlist. People
22 don't move out of these homes for years. So if you are on

1 that list you can expect that you will be on that list for
2 about ten years before you get a chance for a home.

3 Again, just to show you the demand is there and I think
4 that with that demand you are going to see people wanting to
5 qualify for the products that you provide, whether they are
6 developers or whether they are homebuyers.

7 So with that I am going to just go straight into what we
8 think are some recommendations that we would like to have
9 presented to both the Federal Housing Finance Agency as well
10 as Fannie and Freddie. I think that what you are doing is
11 echoing in our recommendations to you. We don't see that what
12 you are doing is incorrect or inaccurate. We think that we
13 just want you to continue doing that and (unintelligible) to
14 the greatest degree possible.

15 So I am going to read these because I wrote them all down
16 and I think I might as well read them. So, for FHFA, first we
17 would like you to look at clarifying some of the aspects of
18 the shared equity homeownership definition, particularly to
19 remove barriers for assessing whether buyers in shared equity
20 programs actually qualify for Duty to Serve. It's been a
21 little complicated and not quite as clear as it could be. And
22 we just hope that as you look at that component that you would

1 try and find ways to clarify in the program and in the program
2 legal documents that you have that, particularly in the areas
3 of refinancing, that those refinancing areas or lines of
4 credit, are accounted for, and are capable of being achieved
5 by our home buyers. And it's expressly stated in your program,
6 particularly that, there has to be written approval. With
7 that written approval we want it to be structured so that it
8 can accommodate (unintelligible), presuming there is not
9 actual language that talks about (unintelligible) approval.
10 Giving the flexibility there for that to occur.

11 And alternatively if a program subordinates during a
12 refinance, they should have written review and approval. We
13 think that's important because it will allow our home buyers
14 to actually kind of look toward mortgage products that might
15 make the affordability of the homes they purchased even more
16 affordable when interest rates change or when loan terms have
17 changed for the better.

18 Next we would like the program to grant permission for
19 Duty to Serve review to be done every two to three years. We
20 are seeing that having to do a review of the people using the
21 program every year or more frequently can become a burden. We
22 are taking more time trying to qualify for the program than we

1 are trying to get people into the program. So anything that
2 you can do to stretch out the review period would be greatly
3 appreciated.

4 We are also looking to FHFA to do one other thing. And
5 this is a quote, because I got this from multiple constituents
6 that I spoke to. They would like you -- we would like you --
7 to assign extra credit to the Enterprises, Fannie and Freddie,
8 for shared equity homeownership activities and for shared
9 equity loan volume. We think lending to shared equity
10 homebuyers has proven incredibly challenging. And more needs
11 to be done to (unintelligible) financial institutions who have
12 to review these programs, both the buyer as well as the
13 Community Land Trust or the shared equity organization that's
14 working with the buyer. We need to find ways to help
15 facilitate the programs that are out there, and how they are
16 originated and how they are reviewed by our partners, you.

17 Lastly I hope that you, Freddie and Fannie, will be
18 allowed as you are currently allowed by statute, to make
19 investments in the shared equity program greater than you
20 currently are. I know you are making those investments and we
21 all understand and appreciate that. We would like you to
22 continue that investment and actually up the volume if at all

1 possible.

2 When we spoke with (unintelligible) we have found that we
3 have ample opportunity to give you our impressions and our
4 comments. I think this is another example of that. We
5 appreciate that. We think that to ultimately to increase the
6 scale of shared equity programs, whether they are Community
7 Land Trusts or a shared equity program from a local community
8 or a local nonprofit, that, that investment needs to be
9 allowed, there needs to be adequate credit given to both Fannie
10 and Freddie for doing that investment. One that is -- one
11 that is kind of an extension to organizations to make them
12 feel like what they are doing is good and what they are doing
13 is seen as beneficial.

14 For Fannie and Freddie, we would appreciate if you would,
15 and we would urge you to support the development and
16 dissemination and the adoption of model deed restrictions
17 covenants. We are finding that every community across
18 California, in particular throughout the western region, has
19 a different way of writing a deed restriction covenant. So if
20 you could set up a model that we could then show communities
21 it would help, because then the underwriting could get done
22 quicker and is simplified.

1 We would suggest that you remove the burden on lenders to
2 evaluate the programs in terms of the Duty to Serve component,
3 particularly for homeownership shared equity programs. As
4 well as minimize the underwriting requirements. If we are
5 already doing all the work to make sure that our buyers qualify
6 on the front end and then we are bringing them to you on the
7 back end after doing homebuyer courses and such, there needs
8 to be some acknowledgment of the work that's been done in
9 advance in bringing those buyers to you.

10 We would suggest that maybe you look at a third party
11 assessment, bring them in, and we would hope that you would do
12 one more step in the appraisal training process and that is to
13 make sure they really truly understand the shared equity
14 program (unintelligible) serve your program.

15 And finally we would like you to assess both the deals
16 right now (unintelligible) and continued evaluation of what
17 you are doing now. Seeing how your efforts are helping to
18 increase the scale of the (unintelligible) deals, make sure
19 that it's working and, in fact, what you are providing is
20 allowing it to grow.

21 So with that, hopefully with all the work that you do,
22 you will also increase the loan volume of programs that are

1 out there (unintelligible). So thank you very much.

2 REBECCA COHEN: Nikki Beasley will be the next speaker.

3 NIKKI BEASLEY: Good morning. Nikki Beasley. I'm the
4 Executive Director of Richmond Neighborhood Housing Services
5 in Richmond, California. And before I start my comments, just
6 want to share a little bit about what we just emailed to Lynn
7 in which our comments will be made.

8 So we were established back in 1981 by local residents
9 [unintelligible] the redlining issues that were
10 [unintelligible] during that time. We've become
11 [unintelligible] housing organization as property manager
12 owners for residents that are low- and moderate-income
13 families for rentals. We're a HUD counseling agency,
14 advocating for homeownership as well as assisting individuals
15 that are at risk of foreclosure. And we are also advocates,
16 which brings us here today to address some of the concerns
17 that we see through this process. And then lastly we are
18 infill developers. In the City of Richmond as well Oakland,
19 two communities that we serve, there is still a lot of blight,
20 infill small spaces that have not been attractive to
21 traditional developers. And we have found our space there.

22 So our comments, before we get started, just wanted to

1 reiterate what was mentioned earlier: that data matters and we
2 look at it from the perspective of race. Because we see that
3 a lot of these solutions and implementation should be
4 addressing the issue of access to capital and access to the
5 ability of people of color to be able to be homeowners. And
6 when we look at the data in the Annual Housing Report as it
7 relates to race, with close to 76 percent of the mortgage
8 market still being owned by non people of color, whites, it
9 still boggles my mind that we are having issues as far as
10 finding people of color to be able to get a mortgage.

11 So I would hope that as we are thinking through these
12 issues, that it translates back to: are we increasing the
13 number of individuals that are people of color being able to
14 access these products?

15 So with that being said, we did go through the comment
16 piece and wanted to also recognize the great job as far as
17 looking at the manufactured homes element. Because in the
18 community I know, being in California, especially in the Bay
19 Area, we kind of are in this bubble. We are addressing issues
20 that many parts of the country are experiencing, experiencing
21 but not to level we are, and we believe that it is necessary
22 to have a part in both figuring out multiple ways to address

1 the housing crisis, especially as it relates to access to
2 inventory, both being enabled to claim those products that can
3 address manufactured homes. That really is the only way that
4 there can be affordability for new construction.

5 And then also looking at the housing preservation piece.
6 In going through the documents, I saw -- we saw, a lot of
7 conversation about outreach, about involving housing
8 counseling, which we got really excited about. And I would
9 say, I don't know everything, but I am deeply entrenched in
10 this work and a lot this I did not know. So I would offer
11 that there is a better way of engaging stakeholders that aren't
12 just the lender, not just the appraiser, but the trade
13 associations, the Realtors, the nonprofit organizations, that
14 are at the ground working. Because from an advocacy
15 standpoint, we spend a lot of time working with institutions
16 and banks as it relates to CRA, and we don't know what we don't
17 know. So a lot of times we don't know what access they do
18 have and if we knew that then we could have conversations of
19 asking why they aren't doing anything. So we would offer that
20 the outreach is purposed to where it is actually penetrating
21 to the ground so that we can hold the institutions and identify
22 them as accountable.

1 I also was reading with regards to the great work that's
2 been developed in shared equity. Here is another opportunity
3 where we can take part in both. Because there has to be
4 multiple streams of opportunity for individuals to secure home
5 ownership and there is not one solution that will fit everyone.
6 So we would like to continue to see how shared equity can be
7 a part of the overarching opportunity, because that includes
8 the element where people of color can actually get into the
9 market of home ownership. But at the same time we want to be
10 mindful that people of color aren't necessarily below the 80
11 percent AMI.

12 And I wanted to address some of the new updates in regards
13 to the Home Run - Home Ready program, where there has been
14 conversation of decreasing the AMI limit to 80 percent to
15 address what we at one time considered a loophole to where you
16 can have a maximum AMI by census tract and that would qualify.
17 But being in California, knowing that AMI levels are higher,
18 and part of the reason we felt that was a loophole is because
19 we felt that that was a trigger for gentrification. But I had
20 an idea. And I think that -- and as I summarize this I hope I
21 am not missing anything -- as we are looking for solutions,
22 let's solve some of the problems. So our thought would be

1 let's keep the AMI levels where they are. But why not address
2 residency and validation? If you have lived in this community
3 over a particular amount of time, and not be penalized because
4 you exceed the AMI level that you won't get to participate.
5 And if you're not able to validate that you have lived there
6 then maybe that's where the ability to access the product
7 becomes questionable. So I think that could be something to
8 look at.

9 The other comments in relation to, in looking at the slide
10 presentation, but it's been more work done in providing funds
11 for nonprofits to apply to distressed properties. Again, this
12 being our work, we have yet to be able to go a lending
13 institution and to get a loan to acquire or have access to
14 capital. And what tends to happen is, because we are a single-
15 family scattered site operation, we are considered non-retail,
16 because we are not owner occupied. But then when we go to the
17 commercial side of the bank they don't have a product because
18 we only want to buy small single family homes.

19 So I believe there needs to be something that we as a
20 nonprofit can go to an institution, and that institutions don't
21 rely on CDFIs to solve that problem, because those CDFI loans
22 come at a premium. And also, in the mix of addressing these

1 resources, that they should not just be limited to multi
2 family. That in communities where, as I mentioned before there
3 is blight and there is infill opportunity, that there should
4 be products for construction. Currently we sit on 17,500
5 square feet in West Oakland, where we're looking to build
6 single family homes with our goal of being a work force
7 missing-middle project which would have AMI levels up to 120.
8 But because of subsidy, there is no subsidy available for home
9 ownership. So where do we go? So it would be great to have
10 a construction project to address one of these things. So
11 it's not LIHTC. It's not New Market Tax Credits. The project
12 is about 4.4 million dollars, so quite small compared to other
13 projects that, you know, even a lender and/or Enterprise would
14 have interest in. So definitely would encourage products for
15 small site development.

16 And then the last thing, I got 90 seconds. And a little
17 bit of -- a little bit of a fun fact. When we talk about the
18 residential economic diversity, I would highly encourage you
19 to call it something other than RED. We've got to get away
20 from the red, yellow, green, which has caused a lot of these
21 issues. Especially ending the links to explicitly what these
22 programs were designed to do. And, again, it's problematic to

1 understand why it's been so hard to find ways to invest in
2 underserved communities.

3 So as you are going through this process, again, it's
4 going to be quite valuable to where you are locked in with the
5 stakeholders doing the work in those communities and asking
6 them what their needs are and then catering the products for
7 lending institutions. So I won't use all my time. Thank you.

8 REBECCA COHEN: Is Lorraine Kindred here? Okay, no. Then
9 moving, on Dolores Golden?

10 DOLORES GOLDEN: Good morning everyone. I am Dolores
11 Golden from the Multicultural Real Estate Alliance for Urban
12 Change based here in Los Angeles. And we are comprised a
13 little differently. We are real estate agents, brokers,
14 appraisers, mortgage and loan brokers, escrow people and
15 title. And we formed together to stamp out redlining and
16 predatory lending.

17 And as most of you saw on the way here in tent city all
18 around downtown, black home ownership is in tents now. So this
19 is a critical, critical mess right now. And we've got to do
20 something about it. Programs are not the only thing that's
21 going to help. We have got to educate. We have got to educate
22 the kids in school because we have got a whole lost generation

1 of parents that are either living in tents with their kids,
2 they are in line at Starbucks or they are in line at In and
3 Out Burger. So it's not just young black people. It's young
4 people, period. So if we don't pay attention, their kids will
5 never leave home. If that doesn't scare you.

6 Some of the things like I thought about is, it's like a
7 stop sign now. Number one is gentrification. It's killing
8 black and minority communities. White people are coming back
9 where they used to live, where we couldn't live. But now it's
10 killing us because we are moving to Lancaster, and Palmdale -
11 - that's where the people that are here in Los Angeles area
12 know that area. We have rural areas surrounding us. There
13 are no jobs out there. So it's useless to try to go out there
14 unless you are retiring.

15 People that we see on the ground every day that come into
16 our offices, that come to our home buyer events, that can't
17 buy homes because number one they have got IRS tax issues or
18 they have got student loans. And they've got a college degree.
19 They've got student loans and Fannie and Freddie won't
20 subordinate student loans, nobody will. So what are we doing
21 to do? We've got to do something about student loans. We
22 send the kids to college, they come back educated, they get a

1 job. Even if they get a good job, paying \$100,000 a year.
2 How are they going to buy a house? So they will be renting.

3 A good case in point on rental is Englewood. All of a
4 sudden Inglewood is on the map. So people that are paying a
5 thousand dollars a month, their landlords are charging them
6 \$3000 a month for rent. How are they ever going to buy a
7 house?

8 The other thing is medical bills. If it's not for them
9 or their family members, as a caregiver they're stuck with
10 this high medical cost. Don't go to the emergency room. 1500,
11 you've got to get your friend to drive you there.

12 The other thing is car notes. Everybody is driving a
13 Range Rover, a Mercedes. Why? Back in the day our parents
14 drove a Ford or a Chevy until it fell apart. This new mentality
15 about the car purchase is something that the Realtors are
16 addressing. We've got to educate our kids, because the car
17 first is not going to work.

18 My green light, is that we've got to bring education back
19 to our kids and banking in schools. In my day, of course I am
20 a little older, but we used to have savings at school where
21 you put in a dollar a month or something. We've got to bring
22 banks back to schools. They need to know what a bank is. They

1 think they just go shopping all the time and they never get a
2 bill. So when they finally get a bill, they don't pay it on
3 time. Then they got bad credit. So we have got all kinds of
4 issues, not just for black home ownership but young people,
5 period, that we need to start working together. And there's
6 a lot of community organizations that we need to partner with
7 and get the word out. So that's my story and I am sticking to
8 it.

9 DOTTIE SHEPPICK: Okay. I am going to just outline my
10 remarks so you get where I am going. My remarks are focused
11 on single family and with the understanding that Duty to Serve
12 is flexible, in what we focus on, and then my remarks are
13 organized in two segments. One is about a specific program
14 that is primarily focused for higher value areas like many in
15 California and then the second segment has more of a national
16 focus with a specific ask.

17 My again name is Dottie Sheppick. I actually am an owner
18 of a consulting company for about three years after spending
19 about 30 years working to develop affordable housing products
20 and programs. I want to thank the Federal Housing Finance
21 Agency, the Federal Reserve Bank of San Francisco, Freddie Mac
22 and Fannie Mae for the opportunity to voice my support for

1 Duty to Serve, both as an individual and as the owner of a
2 company that's focused on affordable housing programs and
3 other niche lending.

4 As I said, I spent about 30 years doing this type of
5 business, creating programs that responsibly serve the first
6 time home buyers and other specific markets and I believe all
7 housing stakeholders can do more to develop lending programs,
8 particularly public/private partnerships, and to educate those
9 who have to implement those programs, market them and explain
10 them to consumers.

11 Lender reliance on a low interest rate market has created
12 an environment of less lender interest in the affordable
13 housing programs because they take more time and support from
14 the lenders while providing slimmer margins. In other words,
15 entrepreneur purchase money approaches that are combined with
16 deeply embedded credit requirements, they are not looser
17 credit, need stronger encouragement and re-enforcement by all
18 of us.

19 The Duty to Serve focus on manufactured housing, rural
20 areas and affordable housing preservation is appropriate.
21 Absolutely these are needy markets. However, we have an
22 affordable housing crisis that's national across so many more

1 segments and we have many under-used and already-developed
2 solutions. I believe a stronger focus on the development of
3 first-time home buyers and move up buyers is just as important
4 to make a dent in the affordable housing crisis that exists
5 across our nation. I see homelessness among those who are
6 sadly addicted and people suffering from mental illness, and
7 I also see tragic living conditions for working families.

8 And while jumping from homelessness to home ownership
9 isn't the right answer, certainly we need the right mortgage
10 products and programs that can help spur that path, the ability
11 to move people along to safe housing, safe rental housing, and
12 first-time home ownership.

13 Again, there are two topics I want to comment on. The
14 first is a specific affordable housing program known as
15 inclusionary zoning or resale price restrictions. And one of
16 the reasons why I decided to discuss this product today, or
17 program today, specifically, is because I live and work in
18 California, at a national focus, but this is where I live.

19 It is the practice of requiring new development to include
20 a certain percentage of units to be sold to low- and moderate-
21 income families. In very high-income areas like in California
22 those low- to moderate-income families are the teachers, the

1 hotel workers, the first responders, but they cannot afford to
2 live anywhere near where they work. The businesses need them,
3 and they need the work, but both suffer due to the impact of
4 ridiculously long commutes.

5 The way it works is that the inclusionary zoning units
6 will be sold at a price below market to qualifying buyers. So
7 throughout a development, a certain percentage is set aside at
8 a below market sales price. The buyer who would otherwise not
9 be able to achieve ownership now has the benefit of buying
10 closer to work or school or in the neighborhood they have
11 always lived in, but the prices have climbed too high for their
12 income to qualify. I like your idea, Nikki.

13 The initial below-market sales price benefit must be
14 passed along to subsequent buyers. So there is a deed
15 restriction that is recorded that spells out the program
16 benefits and limitations. The main limitation being that the
17 buyer will have to sell their property to another qualified
18 buyer within the program and they don't have the ability to
19 sell at market value. They not only need to have a very clear
20 understanding about before they close their deal, they need to
21 have somebody to talk to when they get ready to sell. And
22 that's one of the problems we are seeing.

1 In many California communities the inclusionary zoning
2 policies are already making a difference for the initial
3 buyers. But just like naive borrowers who got into sub-prime
4 programs, thinking or being told they could handle the plan
5 changes, many buyers in inclusionary zoning do not have a deep
6 enough understanding of the limitations they are signing up
7 for. And when it comes time to ask questions they can't find
8 the answers.

9 They might find their original loan officer or maybe they
10 won't. Even if they do, he doesn't have, or she doesn't have
11 the answers. And there is no longer anyone at the developer's
12 office so they can't find the answers there. And sometimes
13 they ignore the inclusionary zoning deed restriction and sell
14 outside the program with the title company and the subsequent
15 lender not having the right process in place to identify a
16 resale price deed restriction. So now you have lost, you have
17 no longer preserved that affordable unit. And that where is
18 so many of these programs can fail. There are too many of
19 these programs where there is no ongoing monitoring and support
20 for the buyers of the resale price-restricted units.

21 In addition, this gap is where many lenders fail to
22 comply. And why they shy away from things like inclusionary

1 zoning originations of the loan. The industry needs programs
2 with consistent eligibility criteria, model equity growth
3 invest language, recommended policies and procedures,
4 suggested processes for lenders, loan officers, title
5 companies, builders and government agencies. We need to
6 develop a more encompassing ecosystem for these programs to
7 encourage building of affordable housing. We all know we need
8 more stock. Home ownership for first time home buyers can
9 more (unintelligible) participation.

10 The second topic I want to cover is really all of the
11 different types of affordable housing programs which I think
12 of as programs developed and offered by state and local housing
13 finance agencies, non-profits and employers. The programs are
14 funded through tax-exempt bonds or other government and
15 private funding sources, and can be structured with a wide
16 menu of pay-back provisions, forgiven over time, programs
17 provide down payment assistance. They might have deferred
18 repayment terms of the loan, forgive the balance over time,
19 amortize the balance with zero or no interest, or provide
20 for a share of equity. So there is a wide menu of what funders
21 can use.

22 And there are other affordable programs such as mortgage

1 credit certificates, which gives the borrower a break on their
2 federal tax obligation. Section 8 Housing Choice Vouchers
3 that provide monthly mortgage payment assistance. These
4 programs are not standalone subsidy programs. They are
5 combined with standard government or conventional first
6 mortgages with established underwriting criteria, property
7 standards and the loan can be insured and guaranteed and then
8 sold in the secondary market.

9 For all the affordable programs, the industry needs more
10 consistent eligibility criteria, to your point as well, Mark.
11 Model pay back language, recommended policies and procedures,
12 suggested processes for lenders, loan officers, title
13 companies, builders and government agencies. And, again, we
14 need to develop a more encompassing ecosystem for these
15 programs to encourage building of affordable homes -- of
16 affordable housing, home ownership for first time home buyers
17 and very importantly more lender participation.

18 In closing I have my ask. I want to ask for consideration
19 under Duty to Serve for more far-reaching education and
20 affordable housing program support. We have existing
21 programs. But we need deeper participation by lenders. We
22 need to educate the lending industry, the insurers, real estate

1 professionals, nonprofits, government agencies, regulators and
2 elected officials about the existing programs and how they can
3 be more fully leveraged to increase profitable and responsible
4 purchase market opportunities. Deeper participation to bring
5 consistency to the implementation and ongoing monitoring and
6 managing of the programs.

7 I want to say thank you to Freddie Mac and Fannie Mae for
8 your ongoing support of affordable housing programs and the
9 work that's currently being done to create your consistency
10 and I hope you can continue to do more. Thank you.

11 FRANCESC MARTI: Hello. My name is Francesc Marti. I am
12 the Legislative Director of the California Housing Finance
13 Agency. Thank you for the opportunity to speak here today.
14 So my comments will cut across the different sections and they
15 will bring you the perspective of a state HFA.

16 Cal HFA is part of the National Council of State Housing
17 Finance Agencies -- NCSHA, all of you know very well. And at
18 Cal HFA specifically we administer a really robust single-
19 family program. We offer downpayment assistance for first-
20 time home buyers up to 150 percent AMI. And we also have a
21 growing multi-family business that is focusing on mixed-income
22 development. And we've got a number of state (unintelligible).

1 So our state-chartered public mission is dedicated to
2 financing the housing needs of underserved populations and
3 communities. HFAs are natural partners of Freddie Mac and
4 Fannie Mae in their Duty to Serve missions. So both Fannie
5 Mae and Freddie Mac are currently working with HFAs to meet
6 their Duty to Serve missions. Such partnerships have proved
7 (unintelligible) to families getting support for manufactured
8 housing lending and resident-owned manufactured housing
9 communities and lending to low- and moderate-income families.

10 As Fannie Mae and Freddie Mac prepare to enter their
11 second Duty to Serve Plan cycle, we encourage each firm to
12 continue to seek opportunities to collaborate with HFAs and
13 establish open channels via which the HFAs can approach each
14 entity with possible Duty to Serve (unintelligible).

15 We want to thank FHFA for allowing Fannie Mae and Freddie
16 Mac to resume housing credit investment and for awarding the
17 GSEs Duty to Serve credit for making such investments to
18 qualifying rural areas. Housing credit investments have
19 proven to be one of the GSEs' most effective strategies for
20 serving the housing needs of rural Americans. The GSEs'
21 presence in the market actually came at a very critical time
22 as the lower corporate tax rate in the Tax Cuts and Jobs Act

1 of 2017 affected the funding of LIHTC. The housing credit
2 market for projects based in rural areas faces other challenges
3 including lack of investors and the need to lend at lower rates
4 to meet program standards, that made the GSEs' involvement all
5 the more critical.

6 We encourage the GSEs to continue to make housing credit
7 investments as a key part of their rural housing efforts and
8 to set more ambitious investment targets moving forward.

9 We also ask FHFA to consider allowing the GSEs to receive
10 Duty to Serve credit for housing credit investments that
11 support other Duty to Serve mission areas such as manufactured
12 housing or affordable housing preservation.

13 So Duty to Serve, the (unintelligible) actually allows
14 the GSEs to receive credit for the purchase of tax exempt
15 housing bonds as well, multifamily bonds and MRBs, as long as
16 the GSEs can demonstrate that the loans financed by the bonds
17 assist very low-, low-, or moderate-income families in
18 particular underserved markets.

19 So the GSEs don't bring to their loan purchase
20 requirements, any credit enhancements (unintelligible). So
21 far housing bonds have not been part, a large part of the GSEs'
22 Duty to Serve activities, partly because the GSEs' authority

1 to purchase tax-exempt bonds while under conservatorship is
2 not clear and the income limits on housing bonds do not line
3 up with the income requirements on Duty to Serve.

4 So we would urge FHFA to consider how it can amend its
5 Duty to Serve requirements for housing bond purchases to give
6 the GSEs and HFAs more flexibility so that the full potential
7 of GSE investment in housing bonds can be realized.

8 We also encourage the GSEs to consider how they can work
9 with HFAs to utilize housing bond investments within the
10 current requirements of the Duty to Serve rule, including
11 through specified pools containing loans that meet one or more
12 of the Duty to Serve activity requirements.

13 So now turning to rural homeownership for a second. FHFA
14 has a strong track record for responsibly and sustainably
15 funding affordable homeownership lending to low- and moderate-
16 income borrowers and underserved communities. FHFA and the
17 GSEs have both recognized HFA seller performance in this area
18 and both entities have offered special HFA programs with
19 preferred pricing and other benefits. And FHFA has encouraged
20 both firms, in their initial strategic plans, and scorecards,
21 to continue to work with HFAs.

22 So the recent announcement by both entities to restrict

1 pricing advantages to special HFA programs to below 80 percent
2 AMI, creates some problems for California's moderate home
3 buyers, especially in rural areas in which the housing cost is
4 still very high.

5 As you know California has been ravaged by several
6 devastating wildfires over-- year after year and many of these
7 communities are struggling to rebuild. And so, at CalHFA for
8 instance, we have expanded our lending program to non-first-
9 time home buyers that are displaced by these disasters to be
10 able to help them. So our request, you know, would be to
11 revert these restrictions on the pricing advantages on the
12 special HFA programs across the board. But we would request
13 both entities to specifically look at how this change affects
14 underserved communities, both rural communities and
15 communities of color. At CalHFA we serve-- about two thirds
16 of our borrowers are traditionally underserved borrowers of
17 color and we think that this change actually has a really
18 negative impact on this population.

19 So then finally I want to speak a little bit about
20 manufactured housing. The HFAs recognize that manufactured
21 housing has an increased role to play in addressing our
22 nation's affordable housing crisis. The GSEs have already

1 engaged several state HFAs on various manufactured housing
2 pilots through Duty to Serve. And similar to what I said about
3 rural housing, we believe that this pilot (unintelligible) HFA
4 products to below 80 percent AMI can actually be detrimental
5 to some of the manufactured housing - what we are trying to do
6 in the area of manufactured housing. So, you know, I would
7 urge both entities to look at the impact that could have. So
8 (unintelligible) to working with HFAs to find credit for
9 resident owned manufactured housing communities, which are one
10 of the few strategies available to help manufactured housing
11 (unintelligible).

12 So I will conclude with that. I just want to thank both
13 entities for their partnership and look forward to continuing
14 working together. Thank you.

15 MARK ALSTON: Good morning. My name is Mark Alston. I
16 am member of the National Association of Real Estate Brokers,
17 NAREB. I am sure some of you are familiar and some of you are
18 not. NAREB was formed in 1947 at the end of World War II,
19 when black soldiers and their families were trying to find
20 housing and met with insurrection, protest and riots and were
21 unable to get housing. So both from a consumer and a
22 professional point of view, we formed an organization that

1 fights for the rights of housing opportunity for black people.
2 So today I stand to represent specifically the interests of
3 black folks in this country with regard to housing opportunity
4 and mortgage opportunity.

5 Duty to Serve implies in the Housing Economic Recovery
6 Act of 2008 a requirement for the GSEs to provide mortgage
7 opportunity and liquidity for the very low-, low- and moderate-
8 income America, including having a low market interest rate
9 and other products that may not provide the same revenue as
10 other demographics. That's what I am not seeing happen.

11 I heard somebody say data matters. And I'm a data guy.
12 So third quarter Census homeownership rate by race in this
13 country, 73.4 percent for white, 58.5 percent for Asians, 47.8
14 percent for Hispanics and 42.7 percent for blacks. Up 2.1
15 percent for blacks, but, you know, it's a mathematical equation
16 if I have one and I get two that's a hundred percent increase.
17 So when I am on the bottom of the barrel I am cautious not to
18 celebrate an increase at the end of the primary housing market.

19 What I have noticed is that over from 2017 to 2018 total
20 loan production in this country has gone down. Also from 2017
21 to 2018 approval percentages have gone down. That indicates
22 that there is a tightening of the requirements and criteria in

1 an increasing economic environment. We have lower
2 homeownership percentages which impact and affect our
3 community even more than others.

4 Additional data, and long-time black home ownership is 21.4
5 percent in the City of Los Angeles. Average income in America,
6 \$91,000 for Asians, \$70,000 for whites, \$51,000 for Hispanics
7 and \$43,000 for blacks. Average FICO score in America—this is
8 data—745 for Asians, 734 for whites, 701 for Hispanics and 677
9 for blacks. Why does that matter? Because we have gotten
10 into, since 2008, a process of risk-based pricing. Loan level
11 price adjustments, which is really what I want to talk about.

12 I testified before the House Financial Services Committee
13 in 2010. In an FHA hearing I talked about loan level price
14 adjustments and their potential impact to build a barrier as
15 opposed to a bridge to housing opportunities and mortgage
16 opportunities for lower-income Americans, which as it turns
17 out, blacks have five and a half cents nationally for every
18 dollar that white people have. And in Los Angeles, in a study
19 financed by this very institution, the Federal Home Loan Bank
20 of San Francisco, for the Asian American Realtor Association
21 in Los Angeles, is one cent for every dollar white people have.

22 So then we have a policy instituted April 2008 that

1 requires that if you have a lower down payment and a lower
2 FICO score then you pay more for your financing than the same
3 person with a higher FICO score and supposedly, I guess, it's
4 risk based.

5 Prior to 2008 there was no change. If you met the
6 threshold, if you were approved you had access to all the
7 pricing and all the rates being offered. Fannie and Freddie
8 got in trouble. I need to say that the National Association
9 of Real Estate Brokers has been a proponent, has been an
10 opponent of any legislation that eliminated Fannie Mae or
11 Freddie Mac. Why? Because the Duty to Serve and affordable
12 housing goals were not included in any legislation that was
13 proposed by anybody across both the Republican and Democratic
14 spectrums. So it was important to us that Fannie and Freddie
15 be recapitalized, put back into place, hopefully with
16 instructions to stay in their lane. To not buy outside of
17 things that were underwritten to their criteria. Because when
18 they did, they did actually get into trouble.

19 Now, since 2008, I think it's \$191 billion that was
20 disbursed to Fannie and Freddie, taxpayer dollars, whatever.
21 But Fannie and Freddie have provided \$297 billion in return.
22 \$106 billion has been swept into the Treasury, not providing

1 any housing opportunity, not providing any program. I think
2 that the American taxpayer has paid enough back and it's time
3 to reconsider the loan level price adjustments that are
4 disparaging, not intentionally, just based on the numbers.

5 The average FICO score for a black person, or black family
6 in America is 677. Average FICO score for a white family is
7 734. At 734 the loan level price adjustment on a purchase at
8 five percent down is five and a-- half a percent. At 677 it's
9 2.25 percent. The difference is 1.75 percent in cost. You
10 are putting five percent down you already do not have enough
11 money, or any more money, due to you are the lowest paid, the
12 lowest net wealth. You have housing opportunity, you meet the
13 threshold. The difference in payment between the two because
14 you raised the interest rate in order to cover the cost because
15 you don't have the money is \$271 a month on a \$500,000 house
16 which is not in a great neighborhood in this city. \$271 a
17 month. \$97,000 you paid additional over the life of that loan.

18 And then here recently we've added this to PMI. Now you
19 pay PMI, FICO score-based as opposed to just factor based,
20 based on down payment. That kind of got slipped in. It used
21 to be you put five percent down, the factor was take the loan
22 amount, divide that by twelve, that's your payment.

1 Now you have a 734 FICO score, your factor is a half a
2 percent, you have a 677 your factor is one percent. That means
3 you pay double for your PMI. \$15,000 over the price of what
4 -- over the price loan of the higher FICO score person in eight
5 years. I figure eight years because you refinance or have
6 enough equity.

7 These have created, whether they were intentional or not,
8 racially disparate programs that are -- and opportunities that
9 affect the lower sector of America the most.

10 Now I am talking about black folks. But the truth is if
11 we can get this fixed, it will benefit all people. Ever since
12 in 1865 when Major Gordon Granger sailed into Galveston Harbor
13 and announced that the slaves were free, the relationship had
14 changed, what used to be slave and owner is now employer and
15 employee, there have been restrictive financial policies or
16 covenants or government instituted housing that restricted
17 home ownership and kept it like it is, from racially exclusive
18 zoning, the private covenants, the government instituted red
19 lines. All those things have happened and they were overt.

20 Now we have financial policies that are covert and they
21 can't be seen. I am both a practitioner and a policy person.
22 So for what I see in policy I sit down and I see on my desk.

1 One of the things that nobody talks about, we talk about
2 purchase money, refinance money and this low interest rate
3 environment. Black people have not had the opportunity to
4 lower their interest rates, pay off debt, pay off school loans,
5 because the loan level price adjustments can be as much as
6 three or four percent if you are taking cash out and you have
7 a 650, 660, 670 FICO score. It is egregious. It pushes them
8 to FHA which, of course, is a high-cost mortgage.

9 I would encourage you -- I was involved in the formation
10 of HomeReady. I met with Jeffrey Heyward - first time I talked
11 about HomeReady to Fannie Mae I got put out. I mean, first
12 time I talked about loan level price adjustments at Fannie
13 Mae, they said we could talk about that. And at the end of
14 the day the, having no loan level price adjustments over 680,
15 and capped at one and a half percent under 680, I believe was
16 the result of our advocacy. Those were a step in the right
17 direction. We need to keep stepping in that direction if we
18 are going to ever solve the gap, the 30.7 percent gap that
19 represents a difference in wealth in America between blacks
20 and white homeowners. Thank you for the opportunity.

21 JIM GRAY: All right. Thank you. That was a very good
22 and lively panel. So now we are at the point in our program

1 where this panel can ask questions of the people who just
2 presented. Do you all have questions? Anyone?

3 MIKE DAWSON: Yeah. Thanks again for all the great
4 comments. Really appreciate it. A couple of things that I
5 wanted to follow up on, a few comments that we heard about
6 education, financial literacy, and outreach activities for the
7 whole mortgage ecosystem. One of the things that we find is,
8 as you see, there's a lot of constituents in this market, a
9 lot of participants in this market, and how can we get our
10 message out and resources and others -- because if people
11 aren't aware of them, they can't take advantage of them.

12 So, we have teams out that work with housing finance
13 agencies and nonprofit organizations, loan officers and real
14 estate professionals, and with your organization, NAREB's
15 organization and other organizations out there. And we have
16 an abundance of resources available on our website also,
17 FreddieMac.com, that you can access at any time. But, again,
18 we also have the ability to be at pretty much any venue,
19 anywhere. We've got teams scattered across the United States
20 to support organizations, sitting in this room, too.

21 I just want to make sure you're aware of that. Because
22 I know everybody is inundated with information, resources

1 (unintelligible). So my question is around are there other
2 areas that we can focus on communication, from a resource
3 standpoint, and other capabilities we as an organization can
4 help support those needs? From what I heard many of you are
5 not hearing about that. But are there other venues, anything
6 that you find that we can help in that area?

7 NIKKI BEASLEY: So I would say, yes. To speak to how you
8 get information out or even have the information on the
9 website, my comment specifically was in response to Duty to
10 Serve's piece about technical assistance support, things that
11 go (unintelligible) funding, things of that nature. So I think
12 we need to have a better attachment to again, the
13 organizations, to even know these resources are available.

14 And as far as access, our organization has put on two
15 events for Freddie Mac in relation to our relationship and
16 partnership with institutions. We would not have been engaged
17 in that relationship if it was for those institutions. Again,
18 it becomes, if you don't have the right relationship, you might
19 not get that access. So I don't really have an answer to how
20 it's done, but I do think that there needs to be more
21 engagement or purpose engagement.

22 It's always surprising to me when we sit in meetings where

1 there is a regulatory conversation where: well, we reached out
2 to nonprofits and we didn't know where to find them. If you
3 went to the HUD site and looked at all the housing counseling
4 agencies, we are there. So I think it has to be more purposed
5 and diligent and making sure that you make the right
6 relationship.

7 DOTTIE SHEPPICK: I would like to respond as well
8 because, Mike, I just want to say that the Home Team Advantage
9 events that Freddie Mac is currently offering, has been
10 offering across the country, as you know, are fabulous.

11 And these events bring in nonprofit groups, government
12 agencies, lenders, real estate agents, they bring in the whole
13 again ecosystem of anybody who is interested in making sure
14 that financing is more widely available. They are so fabulous.
15 The only thing I can say is that when you think about education
16 and making sure that everybody knows about the kinds of
17 programs that are available and the products you guys have and
18 the ways of layering financing that people don't really think
19 of, that's such an excellent way to get all of the providers
20 and practitioners together. So I just want to say that I love
21 that idea. Maybe increasing it and maybe even, you know,
22 instead of 100 people in the room maybe get 1,000 people in

1 the room. Work on it for six months with professional
2 marketing or something. I don't know how it could be better.
3 I think that's a really effective way of doing it. Thank you,
4 again, for that.

5 I also want to comment real quick on the work that both-
6 Freddie has actually sponsored but Fannie Mae is working on
7 too, to bring consistency to the documents. Just more of that.
8 More of that. We need more and more and more consistency across
9 all the different programs in order to encourage markets.

10 MARK ALSTON: In the early 2000s I had the privilege of
11 being a pilot company for the My Community Mortgage.
12 (unintelligible) but with time as the West Coast business
13 manager for Fannie Mae. What I wanted to say was, there were
14 television ads, there was broad-based television marketing
15 that excited the public. And in this environment, our people
16 are suffering from the recession mentally still. And we've
17 got to change the perception and the dynamic that it's okay to
18 buy. That what happened to your parents, won't happen to you,
19 or what happened to you before. If you pay rent, oh that's
20 negative, let's buy a house. I think that the GSEs need to
21 engage in broad based television marketing that puts a positive
22 message out.

1 JIM GRAY: I have a follow-up question to Mike's
2 question. So from the agency evaluation standpoint one of the
3 things that we wrestle with, you know in Duty to Serve we have
4 four different things that we look at. We look at outreach,
5 loan product development, investments and then loan purchases.
6 And more frequently than what we are hearing, I think, from
7 you all is that people will say, well, there is not enough
8 emphasis on loan purchase and there is too much emphasis on
9 outreach. And so I am hearing you almost say the reverse.
10 And I would like to hear how do you think, when we are -- there
11 is a limited number of things that can go into a plan. They
12 can't do everything. And so when we are evaluating outreach
13 versus loan purchase, say, at the two ends of the continuum,
14 how should we think about the value that we put on those
15 competing priorities?

16 MR. ALSTON: You know that's -- I understand what you are
17 saying when you are prioritizing, how do you budget? In my
18 community if you look at the disparity in loan purchases that
19 come from my community then we have a perception problem. And,
20 again, I speak for that particular community. So while we do
21 need programs, we absolutely have to have programs to put them
22 into, but demand creates more programs too. And so if you

1 create the demand then the programs will follow. And so I
2 believe in exciting the populace to create the demand, and the
3 programs will follow.

4 I agree that you have to give some thought with regard to
5 how you budget and how you prioritize. But to date I am not
6 seeing anything, not on a broad base. To the professionals,
7 yes. To the organizations, yes. But we need to recreate the
8 excitement in the American dream of home ownership. And this
9 market is particularly tough. But nationally, and if we speak
10 nationally, in other markets it's not tough at all.

11 MARK ASTURIAS: I would look at your question and say
12 that they are equal footing. It's more, as Dottie had pointed
13 out, it's more the strategic placement of the effort. Because
14 if you can do the outreach and you can target the outreach so
15 that the people on the ground that are doing the work
16 understand the programs and how to implement them. Then your
17 idea can increase the volume, which is what we are looking, in
18 Duty to Serve, as far as I am concerned we want to see volume
19 increase.

20 But if the people don't know how to use the product
21 that's out there, the lenders don't know, and believe me I
22 can tell they don't know. It's not that the corporate

1 manager doesn't know, the guy that does the loan doesn't
2 know. I have to train them. Then I have to go to the next
3 bank. Because I can't give my buyers one lender to use. I
4 want to give them multiple lenders to use. And if I have to
5 train three or four different lenders because three or four
6 lenders don't know the programs well, the guys on the
7 ground, the boots on the ground, you are not going to get
8 the volume that you are trying to achieve. So I think you
9 have equal footing on both, you just have to be - as Dottie
10 says, and I agree with her - strategic on how you do that.

11 NIKKI BEASLEY: And one thing I didn't shared when I was
12 up there, that I am a recovering and retired banker. So, and
13 I share that to say, if you don't inspect, then the inspection
14 doesn't get done. So if there is a requirement for the GSE to
15 do these things, what is the reporting back to be able to say,
16 we sent out whatever it is the action to demonstrate the
17 activity, to be able to understand: is what they are doing
18 making an impact? Versus, as I said earlier in my comments,
19 it's said there, but what is the validation that it is
20 happening and did you just pick up the phone one time or did
21 you call all 300 (unintelligible).

22 JIM GRAY: Any other questions?

1 CRYSTAL BERGEMANN: I have a question on the multifamily
2 side for Francesc from CalHFA. So, at Fannie Mae one of the
3 areas that we are really interested in is- because housing
4 issues are so often local, we are seeing a lot of the most
5 innovative programs and policies happen at the local or state
6 level, often from HFAs. So you mentioned a growing multifamily
7 focus on mixed-income. I would love to hear just a little bit
8 more about that, and how we can help face these challenges.

9 FRANCESC MARTI: Sure. I will give you a brief
10 description of what we are doing. A couple of years ago the
11 state had a permanent source of affordable housing, referred
12 to as SB 2 or (unintelligible). It's a recording fee. So 15
13 percent of that, which comes out to about \$40 million a year,
14 is dedicated to CalHFA for multifamily programs, new
15 construction up to 120 AMI.

16 So on top of that, this year the administration, the new
17 governor, has a strong interest in mixed-income, multifamily
18 housing. So this year's budget proposed by the governor and
19 adopted by the legislature-- in addition to the permanent
20 source, is providing \$500 million over four years for CalHFA
21 for a comprehensive low- and moderate-income multifamily
22 strategy. And the majority of that is-- we have been able to

1 (unintelligible). So we made the first award over the summer,
2 and there's eight projects, I think it's about 1,300 units.

3 And we are currently retooling our program. Actually I
4 think the new term sheet is coming out today, to be able to
5 deploy these additional resources and (unintelligible) the
6 program. (unintelligible)

7 And on the other aspects as well, we turbocharged our
8 state LIHTC program. We had a \$100 million a year state LIHTC
9 program in California and we (unintelligible) to \$600 million.
10 And \$200 million of that is reserved for CalHFA's mixed-income
11 projects. So there is a substantial, substantial amount of
12 resources going in to mixed-income. So that's, I mean, how
13 you can help-- that's something I would probably have to think
14 about. Definitely appreciate the question.

15 CRYSTAL BERGEMANN: Just to clarify, for the individual
16 projects, they have a low income point and up to what point?

17 FRANCESC MARTI: Up to 120. Yes. Yes.

18 CRYSTAL BERGEMANN: Thanks, that's helpful. We can follow
19 up.

20 MARK ASTURIAS: I also want to say that we are looking at
21 a (unintelligible) program, but we took our first step in
22 looking at the LIHTC program (unintelligible), with the recent

1 change that allows income averaging over up to 80 percent. We
2 (unintelligible) our first new construction project using that
3 program and it's really been helpful. But it was an extreme
4 challenge to figure out how to use it. So my only comment to
5 you is, once you two talk and you can come up with an idea,
6 make the implementation a little easier than the last go-
7 round.

8 NATE SHULTZ: Mark, question for you. You mentioned that
9 you would like the GSEs to, as it relates to (unintelligible)
10 of shared equity programs and stuff like that, making
11 investments, can you talk more about that? Are you envisioning
12 that as a multifamily approach? Or, what are your thoughts
13 there?

14 MARK ASTURIAS: Both. But from the Community Land Trust
15 Network, from the (unintelligible) which is home ownership,
16 the priority is home ownership. We have not been able to scale
17 to home ownership like we would like to. We have seen that
18 it is incredibly difficult, over the comments that I made
19 earlier about informing lenders, making sure they understand
20 how it works, and particularly when we are using a ground lease
21 model.

22 So Fannie was awesome when they came up with the Fannie

1 Mae rider to the community land trust ground lease. I know
2 Freddie is looking at that as well and may have actually
3 already come up with that, I actually haven't looked at that
4 recently. But having those tools in place so that that
5 communication works to allow that to scale up has been a goal
6 of ours and we expect, from what we are seeing now in
7 California, we expected to see a growth of the movement of the
8 community land trust model.

9 You may been witnessing it yourself, you may be wondering
10 what is the average cost? We stayed away from home ownership
11 in our particular area because it was so costly. And we
12 couldn't get any financing and our home buyers were having
13 problems getting loans. So we started out in the rental
14 market. Now that we've gotten our feet really wet, and know
15 how to do that project (unintelligible), we are jumping into
16 the home ownership market. Our first project is a townhome
17 development. So now you've got legal structures that Fannie
18 and Freddie are both going to look at and they're going to go,
19 this is not traditional single- family detached on a separate
20 lot concept.

21 So when you are looking in your programs, you need to
22 also understand that in markets where you are on the coast,

1 particularly, you are going to attached product in home
2 ownership, that's where the State of California is driving
3 everybody to go. To density. And the only way you achieve
4 density is an attached product. So try to figure out how to
5 help us develop information for home buyers that are going to
6 be in attached products with an HOA, with a ground lease, with
7 a ground lease restriction, with a Fannie Mae rider or a
8 Freddie Mac rider, and simplify it for the lender. Because if
9 the lender doesn't appreciate or understand it we are not going
10 to get the mortgages for our buyers.

11 NATE SHULTZ: Well I have good news for you. We'll
12 already do those with land trusts, whether you're in a PUD, or
13 condo, or attached unit. We can talk more about that but we
14 can certainly help in that regard.

15 MARK ASTURIAS: Excellent. Because I've got it coming
16 out of the ground next week.

17 MIKE DAWSON: I was just going to add exactly that. We
18 have done some already up in Sonoma County with
19 (unintelligible) and the housing trust up there as well. It's
20 working perfectly and the regulatory agency of the county is
21 actually now requiring it. So it's become an incentive for
22 developers to develop that way. And it's proven very, very

1 successful.

2 Now, it (unintelligible) on the lender, I agree. But I
3 think that's part of what Fannie and Freddie can do.

4 DOLORES GOLDEN: I have a question if I may. On the
5 manufacturing homes, because we in the field see that as the
6 new entry level for first time home buyers, but, you know,
7 they can't do 30 percent down. But if you can give us a little
8 spiel on what kind of manufacturing home financing there is.

9 MIKE DAWSON: Sure, I can give the spiel. You know,
10 all the points you just hit on. That homeowners-- from a
11 national perspective we are all going to be suffering for the
12 next many years in the future from a shortage of well-built
13 affordable housing. And, you know, the housing industry itself
14 is changing and is going to continue to change rapidly through
15 the adoption of different forms of construction. That's
16 because of, you know, a variety of things - we have regulatory
17 costs, labor costs, lack of skilled labor in some cases, and
18 material costs. And the solution out there right now, it's
19 available - whether through panelization, forms of factory
20 built house, housing through HUD-certified homes, or modular
21 built homes, even container homes, and other forms out there
22 that other countries are readily accepting of and it's a higher

1 percentage of housing availability.

2 And the work, you know, the work that we have done with
3 the industry overall, everybody involved in the factory-built
4 housing industry, and issuing our product called Choice Homes
5 that allows up through five percent down for a grant through
6 our Home Possible program -- actually we go to three percent
7 -- excuse me - in our Home Possible program. So it's not a
8 great percent down, you know you still have to meet certain
9 specifications to get in there. Again, that's for a HUD-
10 certified manufactured home.

11 We also buy upwards of \$800 million a year of other real
12 property manufactured home loans. So we are going deep into
13 these markets because we believe, just as it sounds like you
14 believe too, there is other forms of housing out there that is
15 safe, that's affordable, well-built and energy efficient. So
16 we think it's going to be our (unintelligible). I think the
17 programs that we've issued in the market, the industry itself
18 is catching up to -- you need to catch up from a capacity
19 standpoint to be able to supply these loans (unintelligible).

20 But it's also the familiarity of these things.
21 Departments of zoning and municipalities and others have this
22 notion and perception of manufactured homes. But they haven't

1 -- not all of them have seen the capabilities, the style, the
2 aesthetics of today's manufactured homes. And once they see
3 it in the neighboring community, I think they are more
4 welcoming for developers and other to bring that style of home.
5 So we are doing a lot in this space. And we are allowing it
6 into our mainstream programs. We are giving all the benefits
7 of a site-built home to manufactured homes, as long as they
8 meet certain specifications. Does that help?

9 DOLORES GOLDEN: Yes. We just have to get that to
10 the lenders.

11 MIKE DAWSON: Yes, it's to make sense for the lenders.

12 JIM GRAY: We are getting ready to have a whole panel on
13 manufactured housing next. I just want to see if there are
14 any more questions on preservation. And you all will have a
15 chance to ask questions next. So let me see if there are any
16 other preservation questions.

17 COREY ABER: Yes. I wanted to ask about research a
18 little. So in our first plan, at least on the multifamily
19 side, we have 20 research papers that we are doing for a
20 variety of audiences. One trying to lay a groundwork of
21 understanding, a lot of us in this room understand things about
22 the markets, but we are trying to reach, and inform, much

1 larger than that - from our investors, from the practitioners
2 in our lender network, not just academics and not just
3 advocates. So are there areas that you would like us to focus
4 our research on in the next plan that would add a lot of value
5 and bring the level of knowledge up across the
6 (unintelligible)?

7 MARK ASTURIAS: I am going to jump in real quick and just
8 say that from a Community Land Trust standpoint, if you had
9 the ability to research the kind of segments of the shared
10 equity programs, and identify what the production has been in
11 the different shared equity programs. There are deed-
12 restricted programs, there are municipality programs that are
13 short term, there are land trust programs which are permanent.
14 What has been the production out of those different areas?
15 Because then you might get an idea of where you need to focus
16 your attention to support increasing the scale of those
17 programs individually.

18 NIKKI BEASLEY: And I would just say that, things are at
19 a point that we all know what the problem is, so for research
20 to just kind reiterate what we kind of already know, it would
21 be great to add the best practices of how to address the issues
22 that are coming out in the research so that we have some

1 practical tools. So that if we take the time to read it, we
2 can walk away with some solutions versus the ideas that already
3 are validating what we already thought to be true.

4 NATE SHULTZ: One more question for Nikki. You mentioned
5 financing (unintelligible) and rehab on the single-family
6 side. Tell me more about that, what your thoughts are.

7 NIKKI BEASLEY: So for our organization, we would
8 appreciate being able to acquire existing properties that
9 would either need to be rehabbed, are still standing, to either
10 hold for our rental portfolio, we can continue to have a
11 (unintelligible) for rentals, but also have the opportunity to
12 purchase those properties to hold for home ownership. And
13 being able to have a product to where we have easy
14 accessibility. And to also figure out how to (unintelligible)
15 a platform of products to where an organization like us has a
16 place in this conversation. Because right now we don't because
17 of our structure.

18 As far as the development piece, what we are learning, as
19 I'm sure everyone in the room knows, whether you're building
20 for affordability or for market-rate it still costs the same,
21 doesn't it? So right now we are dealing with the gap
22 financing. If you want to keep it affordable, the cost is the

1 cost. But if we want to keep it at \$475, under a half million
2 dollars for someone between 100 to 120 percent AMI to be able
3 to purchase, we have to figure out where we get that money.
4 So what are the opportunities that will be unencumbered with
5 no debt and low or no (unintelligible) restriction so that we
6 can build and help create (unintelligible) to pack in those
7 costs and be able to get it to market. So, those would be my
8 thoughts.

9 NATE SHULTZ: Any thinking of individual unit-specific
10 financing or blanket financing?

11 NIKKI BEASLEY: So for us it's construction financing to
12 be able to build these seven homes all at once. We are not
13 using the land trust model, we are not using the ground lease.
14 We just want to build and sell them and keep things moving, so
15 that's what we're thinking.

16 MARK ASTURIAS: To piggyback on Nikki real quickly, one of
17 the other things that we have to look at on the shared equity
18 programs, be it CLTs or a general program, is how you look at
19 the capacity of the organization. Many CLTs and many shared
20 equity programs are relatively new with limited track records.
21 So if you can appreciate, giving them some space in that arena,
22 of not just saying, well you're too new and we're not going to

1 work you, that would be appreciated.

2 NATE SHULTZ: That's actually something that we've done
3 some work on and provided some variances to some new CLTs that
4 have been set up, realizing that they have the professional
5 expertise on staff, although the entity hasn't existed that
6 long. That's something that absolutely we are currently
7 providing flexibility on and are looking to codify in our
8 selling guide as well.

9 NIKKI BEASLEY: And a last point that I'll make on that,
10 is also understanding that we're unicorns in this market.
11 Anyone thinking about infill, small scale homeownership
12 projects, there is not many out there, so there has to be some
13 flexibility for the organizations that are coming, that are
14 mission-based. They are not going to look and feel like a
15 traditional developer, so there have to be some accommodations
16 available.

17 JIM GRAY: Okay. I am going to let Nikki have had the
18 last word there for this excellent panel, a great dialogue
19 afterward too. So why don't we give this panel a big round of
20 applause?

21 So now we are going to take a ten minute break and I am
22 going to ask the people who are on the second panel, before

1 the break ends to please take your seat at the middle table.

2 --- BREAK ---

3 JIM GRAY: All right. Can I have your attention please?

4 I think we are ready to start our second panel. And it looks

5 like everybody did what I asked and the panel has come to the

6 front of the room. I believe our first speaker on the

7 manufactured housing panel is Susan Brenton. Take it away.

8 SUSAN BRENTON: Good morning. My name is Susan Brenton.

9 I'm the Executive Director of Manufactured Housing Communities

10 of Arizona, or MHCA. We have been around since 1947 and

11 representing the community owners. I would like to thank you

12 all for having us here today.

13 You know, I have represented now the community owners for

14 about the past 16 years in Arizona. I've got a well-rounded

15 background, because prior to that for 18 years I actually

16 represented the residents who lived in the communities. I

17 have also served on the manufactured housing committee; I ended

18 my service there as chair. I am currently the secretary to

19 the National Association of Manufactured Housing Community

20 Owners, and I have also served on several state and local

21 committees including our City of Mesa, Arizona Housing

22 Committee.

1 You know, I think that one of the biggest issues that has
2 faced us in the last few years and in our communities is the
3 SAFE Act and Dodd Frank law. It's just affected thousands of
4 communities all across the state, or all across the nation.
5 Because a homeowner now buying a home in a community is forced
6 to go through a mortgage loan originator, which can cost like
7 an additional 500 or so dollars at least. Because for these
8 homeowners, real estate loans are not available. Instead they
9 have to go through a chattel loan, using their home as
10 collateral, or get a personal loan. Since the residents of
11 many of our communities are lower income, living from paycheck
12 to paycheck, many of them just can't get a loan through a
13 financial institution. For some the problem is coming up with
14 a down payment and, you know, unluckily for others it's their
15 current credit history.

16 Prior to passage of the SAFE Act, the owners of
17 communities actually were willing to lend money to fund
18 prospective tenants that came in. The residents were living
19 in their communities, they could keep an eye on what the
20 resident was doing. If all of a sudden rent wasn't paid, they
21 would know right away there was an issue. I even had one
22 community manager tell me that, you know, back then we really

1 didn't look at a prospective tenant's credit score. Instead
2 they looked at issues such as prior rent payments, were they
3 on time? Were they ever evicted from a home? And how were
4 their other loans paid?

5 And, you know, I think that a lot of -- I think that
6 Fannie and Freddie both need to look at a lot of that because
7 there are those lower-income people, (unintelligible) have the
8 lower credit scores. If Fannie and Freddie actually worked
9 with community owners and get to know, basically working
10 together on whether or not the person is making their loan
11 payments, whether or not the person is still living in the
12 community, et cetera, I think that would be a great help.

13 Now, with the passage of the SAFE Act and Dodd Frank
14 Act, a community owner that wants to finance homes in his
15 community has to go through a mortgage loan originator, which
16 I said costs another \$500 or so. And for a lot of people
17 that's a lot of money. I know that- I had one community owner
18 call me, he said, look, he said, I got this home. The people
19 just left the home there so, you know, I've got title to the
20 home. I put \$500 into the home to fix it up, and I'm willing
21 to sell it for \$500. I've got someone here in the office who
22 would like to buy it, but they can only pay \$50 a month for

1 ten months. Can I do to that? I said, well, not without going
2 through a mortgage loan originator and that's going to be least
3 another \$500.

4 I know that we are working on legislation hopefully which
5 will allow a seller to finance a home such as a mobile home or
6 manufactured home community owner to sell a home or to sell up
7 to about 30 homes per year without going through a mortgage
8 loan originator. Because really, when you are selling those
9 used homes in our communities, which can range anywhere from
10 \$500 up to like \$20,000, fifteen, twenty thousand seems to be
11 about right in Arizona, they just can't find loans. I mean,
12 the finance companies -- it costs too much for the finance
13 company to make a \$20,000 loan.

14 And it's affected all 50,000 communities across the
15 United States. MHC also believes that most of the requirements
16 that Freddie and Fannie established for communities to meet
17 their Duty to Serve plans are already in Arizona state law.
18 We already have things such as you can't be evicted without
19 good cause. We have a relocation fund when a community is
20 closing. It pays residents to help move their homes or gives
21 them cash for their homes.

22 I know that one of the side issues, I guess, is that we

1 were lucky enough, we've got a couple of communities, now they
2 are closing, that are on tribal lands. The tribe and I know
3 now that you are working with tribes, the tribe has decided
4 that they do not want non-tribal members living on their land.
5 One community already closed. Luckily, even though it was on
6 tribal land and not state land, the state still agreed to let
7 those residents use the relocation funds so that they could
8 get money to move their homes.

9 I've heard from many people who live in the other
10 community that's on that land, it's about 320 spaces, I guess,
11 and these people are scared their community is going to be
12 closing in seven or eight years. They have no idea what to
13 do, where to go, et cetera. So that's another issue that we
14 are facing there.

15 We believe that we can meet most of the requirements of
16 Fannie and Freddie. One of them, of course, is the issue of
17 letting residents know when a community is for sale. In
18 Arizona we normally don't know that those communities are for
19 sale. Typically the community is never put on the market. It's
20 someone calling and making an offer to buy the community at
21 the right price, you know. I have always told the residents
22 that the residents have the right also to buy the community.

1 All they have to do is offer the right price.

2 So I am asking you, you know, to consider resolving the
3 housing crisis we are facing today. I think there are several
4 factors to consider when looking for affordable housing. The
5 price of a site-built home versus the price of a manufactured
6 home plus rent on land, versus the price of renting an
7 apartment. You know, in the greater Phoenix area right now
8 our apartments are going for somewhere around \$1,200 a month,
9 is the average rent. When you look at the price of renting a
10 space in our communities in Arizona, which is an average of
11 about \$525 to \$575 a month plus the price of buying a home, we
12 are typically under that.

13 And today the first-time buyers particularly, and even
14 those later in life, just don't have ten or \$20,000 to put
15 down as a down payment on site-built homes. We are offering
16 them a different perspective here where they are buying the
17 home and renting the land. I know that you have all heard the
18 stories about how the value of manufactured homes in rental
19 communities actually decreases. Well, it's not always true.
20 And the trick is finding, first of all, a community with a
21 good location and secondly good management, good owner.

22 I know working with some of you, I've said that, you know,

1 the best thing I can tell you about finding communities that
2 you would like to finance homes in, is knowing the owners of
3 those communities and knowing how they run their communities.
4 I remember a friend of mine called me up, he said, I am looking
5 for a manufactured home and I found a 1979 single-wide over in
6 Scottsdale and they want over \$55,000 for it. Can they really
7 sell that? And it's in a rental community. I said, well, you
8 know, actually the price is probably around ten or fifteen
9 thousand, but it's location. I said, you are paying for the
10 location.

11 So I hope you will, you know, consider maybe looking for
12 the right types of communities and all. And I think we have
13 lots of them in Arizona. For years I've stated, you know,
14 that manufactured homes in rental communities are the least
15 expensive form of unsubsidized housing. They still are. But
16 guess what, now we are seeing more and more of the communities
17 that will accept subsidized housing. They are getting money
18 for their homes, for payment for their rent, and we hope that
19 soon they will-- subsidies will be allowed to pay for their
20 homes.

21 The manufactured housing industry is producing more
22 spectacular homes today. One or two stories, all the features

1 of site-built homes, and (unintelligible) which are built, are
2 at least as good and sometimes better than site-built homes.
3 We see many rental communities updating their communities,
4 taking out older homes as they are sold and putting in new
5 homes.

6 JIM GRAY: Susan, you need to wrap up.

7 SUSAN BRENTON: Okay.

8 JIM GRAY: Thanks.

9 SUSAN BRENTON: I am just looking forward to the day when
10 manufactured home, more financing for manufactured homes in
11 Arizona becomes available. And if there is anything at all
12 that we can do to help you, please let us know. Thank you.

13 ARUN BARMAN: Next up is Leah Kehoe.

14 LEAH KEHOE: Good morning. I want to start off by
15 thanking everyone for being here today, the teams from FHFA,
16 Fannie, Freddie, folks on the panel. We are very grateful to
17 have the opportunity to share our views with you today. I am
18 Leah Kehoe from MHI, and I am not a fan of reading prepared
19 remarks, but there's a lot to get through in 10 minutes and I
20 don't want to miss anything.

21 MHI is the only national trade association that
22 represents all segments of the factory-built housing industry.

1 Our members include home builders, lenders, retailers,
2 community owners, managers, suppliers, and others who serve or
3 are affiliated with the industry. We also have 49 affiliated
4 state organizations.

5 In 2018, the industry shipped close to 100,000 HUD-code
6 homes to destinations across the United States, which
7 represented about 10 percent of all single-family home starts.
8 The average cost of a new manufactured home without land is
9 \$71,900 compared to the average cost of a new site-built home,
10 which is about \$293,727 without land. It is the main source
11 of unsubsidized affordable housing in the U.S. and is a
12 critical homeownership option. It is commonly more affordable
13 than rental housing and it currently serves 22 million people.

14 Moreover, MHI data shows that folks love living in their
15 manufactured homes. MHI recently conducted a survey which
16 indicated that two-thirds of manufactured housing residents
17 are satisfied with their homes and are likely to recommend
18 living in manufactured homes to others. There has been a
19 considerable amount of time and effort dedicated throughout
20 this plan cycle to preparing, data gathering, and developing
21 the activities that can have tremendously positive impacts for
22 the manufactured housing market. MHI would like to suggest

1 that it is time for the GSEs to take these lessons and start
2 (unintelligible) increasing the volume of their real property
3 loans, and making purchases of chattel loans on manufactured
4 homes to provide a critical secondary market for manufactured
5 home financing.

6 The manufactured housing market is characterized by sound
7 lending practices and high-quality homes which are built to
8 robust federal standards. But relative to the site-built
9 market, consumers still do not share the same financing
10 options. A robust manufactured housing market is critical to
11 increasing the availability and affordability of housing that
12 is in short supply in so many parts of the country. And this
13 depends on a liquid secondary market so that manufactured home
14 loans may compete on a more level playing field.

15 (Unintelligible) the Duty to Serve plans developed and
16 approved, Fannie and Freddie committed to start purchasing
17 personal property loan, or chattel loans, this calendar year.
18 Given that close to 80 percent of the manufactured housing
19 home loans already consist of personal property loans, we do
20 not believe that Fannie and Freddie can comply with their Duty
21 to Serve manufactured housing without having a substantial
22 purchase of these loans.

1 It's both appropriate and essential for the Enterprises
2 to make a meaningful commitment to personal property loan
3 purchases. Fannie Mae and Freddie Mac's initial manufactured
4 housing plans each included purchasing chattel loans in bulk
5 to test the (unintelligible) of the market. The
6 (unintelligible) portion is over, evaluation of compliance
7 with statutory GSE Duty to Serve requirements should be based
8 on Fannie and Freddie actually purchasing such loans
9 throughout this year. Current origination of chattel loans by
10 portfolio lenders shows these loans can be safely
11 underwritten, that Fannie and Freddie should be able to start
12 safely beginning to purchase these loans.

13 MHI firmly believes that in order for the GSEs' chattel
14 programs to be impactful and saleable they must be permanent
15 and must mirror the market as a whole. A temporary program,
16 or one that serves A-paper consumers, leaving higher risk-
17 takers to the private sector, has the potential to disrupt the
18 current chattel market participants. Care must be taken to
19 minimize such approaches and to ensure the GSEs are serving a
20 range of chattel borrowers. This is a critical point. A lack
21 of market depth or a lack of commitment to a permanent program
22 could negatively impact millions of families by disrupting the

1 current market, resulting in increased mortgage rates, leaving
2 consumers either unable to purchase a manufactured home titled
3 as chattel or unable to sell their manufactured home titled as
4 chattel. Or being forced to accept cash offers significantly
5 below the appraised value of the home.

6 Therefore, we strongly encourage the Enterprises to
7 develop a permanent chattel program that encompasses a
8 representative cross-section of the market and a cross-section
9 of lenders. Initial chattel loan purchases by Fannie and
10 Freddie should not just be a few one-off purchases for a few
11 years in which they buy the safest and easiest loans. Instead,
12 as argued in their plans, the purpose of these initial chattel
13 loan purchases should be to regain experience with chattel
14 lending as a part of a longer-term commitment to the product.
15 The goal should be that this work leads to a (unintelligible)
16 in which lenders can originate loans in accordance with
17 underwriting standards put out by Fannie and Freddie, and that
18 the GSEs will then securitize. It's imperative that such a
19 program is designed in such a way that you can minimize
20 disruption in the marketplace so that the overall chattel loan
21 market is broadened.

22 On real property, the progress made in financing is

1 desirable, with both companies taking positive steps in the
2 right direction. Looking ahead, MHI believes the GSEs must
3 continue to increase these loan purchases. Congress agreed
4 that the Duty to Serve requires the GSEs to provide leadership
5 in developing loan products and flexible underwriting
6 guidelines for manufactured home loans, and to increase
7 liquidity and capital available for such loans. This would
8 include Fannie and Freddie enhancing the number and
9 flexibility of real property manufactured home loan purchases.
10 And we commend Fannie and Freddie for several policy changes
11 and variances with MH products to increase volume and we
12 encourage continued strategies to support real property loans
13 going forward.

14 In addition, MHI believes the GSEs have introduced new
15 programs that provide affordable, conventional financing for
16 manufactured homes with site-built features. Qualifying home
17 features of the MH Advantage and ChoiceHome programs align
18 closely with the industry's new CrossMod homes. With higher
19 roof pitches, permanent foundations, garages, carports, and
20 porches, they are virtually indistinguishable from site-built
21 homes. CrossMod homes are a point of entry for homebuyers who
22 would not have previously considered purchasing a manufactured

1 home. Many aspiring homeowners are currently priced out of
2 homeownership because traditional site-built (unintelligible)
3 costs close to \$200,000. CrossMod homes (unintelligible)
4 discount to the market.

5 These homes have the potential to reach areas of the
6 country where manufactured housing has in the past been zoned
7 out by discriminatory land use regulations at the state and
8 local levels. The issue of zoning is one that has the negative
9 potential of hampering the success of these programs and the
10 CrossMod homes. It would be tremendously helpful if the GSEs
11 could create a strategy for assisting with zoning issues for
12 this type of new home that qualifies for their programs. It
13 could include educational strategies, with different elements
14 for the state and local and national levels, developing
15 materials, event presentations, relationship building, and
16 attending conferences and other events.

17 Looking forward, MHI believes the GSEs could provide
18 further support in (unintelligible) challenges the industry is
19 seeing in developing the new products, specifically on
20 appraisals and engagement issues. Appraisers seem to simply
21 not follow the appraisal guidelines for homes that qualify for
22 ChoiceHomes and MH Advantage. Some are negative and push back

1 on these guidelines and some seem to be simply uninformed, but
2 both cause delays and problems for homebuyers and retailers,
3 resulting in an unpleasant process that some lenders don't
4 want to go through the trouble of dealing with. The GSEs need
5 to come up with a more targeted engagement strategy and develop
6 a functional solution that fits with the lender and
7 underwriting processes, that provides appraisers with very
8 specific instruction and guidelines.

9 MHI and our members sincerely appreciate the work that
10 has gone into Duty to Serve activities and stand ready to help
11 and support the GSEs as they take the next steps in continuing
12 to develop a robust secondary market for all manufactured home
13 loan purchases. A stronger involvement by Fannie and Freddie
14 in the manufactured housing market will not only strengthen
15 homeownership opportunities, but also offer an alternative to
16 consumers who are hurt by unaffordable (unintelligible) or the
17 shortage of (unintelligible). Manufactured housing is
18 critical to increasing the availability of affordable housing
19 in America. MHI looks forward to its continued engagement
20 with FHFA, Fannie Mae and Freddie Mac on these issues. Thank
21 you.

22 ARUN BARMAN: Is Mary Baretich here? I don't think she

1 is here.

2 PHILIP SCHULTE: I have a handout here for the staff.
3 I know when I am listening to these presentations I get
4 (unintelligible). So anyway, good morning. My name is Phil
5 Schulte. I am coming here as an independent person. I was
6 formally involved with manufactured housing, some crucial
7 aspects. One was as the Title 1 manufactured housing
8 specialist and liaison to Ginnie Mae when it operated in the
9 secondary market, and also chief of factory compliance and
10 also the acting director of the overall HUD program.

11 So I am coming here today to talk a little bit about what
12 I think was the most relevant issue for the Enterprises to
13 consider and for FHFA to consider. And the first issue I put
14 on the table would be, in addition to financing new
15 manufactured homes there is an enormous population of used
16 manufactured homes which do not have access to credit markets,
17 credit at affordable rates. So it's important to look not
18 just at next generation homes, which I commend, but also to
19 look at the existing. And I am going to talk a little bit
20 more about that.

21 The second point is if traditional eligibility and credit
22 underwriting requirements for single-family mortgages will be

1 applied to chattel financing for manufactured homes, it will
2 leave a lot of very low-, low- and moderate-income Americans
3 underserved. They just probably will not qualify. I am going
4 to go into more detail about the credit underwriting. So
5 that's the second feature.

6 The third is really the importance of seller-servicer
7 services, and also guarantee pricing that makes the program
8 sustainable long-term. I think it serves everyone if this is
9 a continuing effort in order to make this affordable housing
10 available rather than something that stops and starts as it
11 has in the past.

12 The fourth is consumer protection and education is a very
13 important part of making this housing available. So that's
14 also something I'm going to talk about briefly.

15 And the last is really that there needs to be some
16 innovation and some new thinking on the part of the business.
17 Because this is an established industry. It's been around for
18 many years. And its share of the single-family housing market
19 now is stuck in the 10 percent or similar range. Which is--
20 25 years ago it was 5 percent. So in order for this to grow
21 and take its place as affordable housing that's more available
22 there needs to be some innovation. We will talk a little bit

1 about that.

2 The first thing is, and I am still on page one of the
3 handout, there is 6.7 million used manufactured homes in the
4 United States. If only two percent of them turn over and one
5 percent want to be financed, that's 200,000 possible
6 transactions. That's a major market. And at \$30,000 or so,
7 a \$6 million market. That's something to consider in an
8 addition to the six or seven billion dollar new home purchase,
9 there is this underserved used home market that has many times,
10 as mentioned, just cash transactions. That's it.

11 The second part about that would be the financing costs.
12 If you look at appendix B in my handout, you'll look and see
13 what the distribution is between the cost of credit for
14 manufactured homes versus single family homes. And the
15 differential rate, the increased rates that manufactured home
16 buyers are paying are substantial. In other words, if you
17 look at the single-family homes, three percent of them are
18 over 150 basis points over the average prime rate. That same
19 number for manufactured housing is 77 percent, versus 3
20 percent. So these homes, these loans are more expensive and
21 also -- okay. I'm going to go on to page two about loan
22 eligibility.

1 This should be the second part of it. The eligibility
2 standards, credit and underwriting standards. I looked at the
3 Fannie Mae seller servicing guide. If you look at used home
4 transactions and what would be eligible, and they generally
5 are fairly strict with long loan terms and these various
6 things, requirements of various types. My suggestion would be
7 if you could be a little bit more flexible in just looking at
8 a loan term that's longer than the mortgage and look at what
9 really you want to do. You want to accomplish, you want to
10 make sure that you are notified, that the lender is notified
11 of when there is a problem, a default, and you want to be able
12 to have the lender be able to sell the collateral in place and
13 have, you know, a subsequent person acquire it. Those are
14 what's most important really from a lender perspective, rather
15 than necessarily the length of the loan term and some other
16 things.

17 The second area is looking at credit underwriting. Credit
18 underwriting for single-family loans that are on permanent
19 foundations are typically -- I think the credit scores are
20 680, debt-to-income ratios of 36 percent, those kinds of
21 things. Those are going to leave a lot of low- to moderate-
22 income Americans underserved because they just won't meet

1 those requirements. On page two of the handout, I talk about
2 a sample idea of this credit scorecard, which is an idea to
3 look at a particular underwriting of a loan in a more
4 comprehensive sense. You know, strength in one area, for
5 example, a higher down payment can compensate for maybe a debt-
6 to-income ratio that's higher than you would like to see and
7 you sort of look at all of these of pieces together: credit
8 score, down payment, debt service, length of employment, all
9 that stuff that goes into underwriting a loan would be looked
10 at and scored aggregately. That would be one possibility as a
11 new idea.

12 The other is that in the industry there's starting to be
13 use more of automated systems. And, you know, big data. And,
14 in fact, it's now looking at a way to expend credit
15 availability to underserved people. Right now, the current
16 credit score-based model underserves forty to fifty million
17 people. They just don't have credit scores that could be--
18 access this kind of financing. So there are people that are
19 developing algorithms and things and look at those. I mention
20 one in the handout, (unintelligible) which is a way to take
21 big data and really find ways to get very good credit, but not
22 necessarily traditional credit. It's within (unintelligible)

1 small credit. So that would be there.

2 The last is a couple on property eligibility. I am on
3 page three, which is to talk about, a loan would not be able
4 to be purchased if the investment has ever been moved. It
5 says a manufactured home is a transportable structure so if
6 it's properly moved and properly sited and inspected to make
7 sure it's viable in that location, why have an outright
8 restriction against anything that's ever been moved?

9 The other is sometimes single-wides are encouraged to be
10 put in planned unit developments and those kinds of things.
11 Well, these communities are 98 percent what is available. So
12 if you are looking at just having condominiums to do these
13 types of things, it's going to be difficult to really enlarge
14 participation.

15 The third point is about seller-servicer standards. I
16 don't think there needs to be anything different about seller-
17 servicer standards. Manufactured housing lenders
18 (unintelligible) the same standards as anybody else. There is
19 no reason to do that. I also had read in some of the materials
20 that guarantee pricing and stuff like that was difficult for
21 the Enterprise because we don't have loan level data. Well,
22 I could say that there is some data that has been published in

1 financial reports of various companies that provide this, that
2 I think can guide the Enterprises.

3 What it shows is that the repossession rates and things
4 are higher, but that the actual number of loans that are
5 current are in the 90s. So it's not I think something to be
6 fearful of in terms of doing this financing. I think there
7 needs to be a lot more data, but there is some there. It's
8 not an adequate situation but (unintelligible).

9 Now at the bottom of the page -- top of page four now.
10 One of the things that happened at the same time the Duty to
11 Serve requirements were put in was that the Title I
12 manufactured housing program was modernized in terms of its
13 loan insurance fees and a number of them. So if you look at
14 the table you will see that there are substantial, now, upfront
15 fees and annual guarantee fees for manufactured housing-
16 related programs. So I don't see any reason why the
17 Enterprises shouldn't also price their product properly to
18 make the program sustainable for the long term. Because if it
19 isn't, then you're going to have stops and starts, entering
20 and exiting, which you don't want to see.

21 The fourth area, and I know I am running out of time, I
22 will do this quickly, consumer protection and consumer

1 education is very important. It really cannot be
2 overemphasized. Manufactured housing is a fairly complicated
3 product that most people are unaware of. They are unaware of
4 the financing, they are unaware of the titling, they are
5 unaware of the appraisal, they are unaware of the resale.
6 These are all somewhat different than most peoples'
7 experience. So education of the consumer and both credit
8 standards is also very important.

9 Last thing and I will wrap up. I will just read a couple
10 of quotes from Fannie Mae itself, which were written in 2003.
11 And it was after a difficult experience with manufactured
12 housing and the quote was this: Goals cannot be zero loss. We
13 are in the risk-taking business. And secondly: It's
14 unrealistic to be able to forecast everything and always get
15 it right. That's a courageous leadership position to take as
16 an administrator of a guaranteed loan (unintelligible)
17 program. So I commend Fannie Mae and these others for now
18 moving forward, I hope, with a manufactured (unintelligible)
19 program that will meet everyone's needs.

20 ARUN BARMAN: Tim Sheehan.

21 TIM SHEEHAN: Good morning. My name is Tim Sheehan. And
22 I live in a manufactured home community in San Marco,

1 California near San Diego. I have been a long-term homeowner
2 advocate for over 20 years, serving at the local, state and
3 national levels. I am immediate past president of National
4 Manufactured Homeowners Association and a past president of
5 Golden State Manufactured Homeowners League, a California
6 homeowners advocacy group. I have also served as a consumer
7 representative to the HUD Manufactured Housing Consensus
8 Committee for six years and was the delegate to the White House
9 Conference on Aging in 2005. I have made hundreds of visits
10 to manufactured housing communities to meet with homeowners
11 and have volunteered over 50,000 hours in serving resident
12 homeowners of manufactured housing communities.

13 I ask you to refer to my previous submissions in 2009,
14 2010 and 2017 to complement my comments today. I welcome and
15 appreciate the opportunity to express my personal views on
16 FHFA's Duty to Serve rule and make suggestions to the GSEs for
17 serving underserved markets. I met some of you at the
18 Prosperity Now I'M HOME conference this week in Portland,
19 Oregon where I was able to see Dennis, Jose and Ben's, Fannie
20 Mae and Freddie Mac's presentations on Duty to Serve.

21 While it's been encouraging to see some positive steps in
22 the implementation of Duty to Serve, it seems the most

1 underserved areas of the manufactured housing sector are still
2 being neglected. Specifically, older manufactured homes in
3 land based communities. Those are typically the most
4 affordable homes and without viable loan products remain
5 unobtainable by many of those of low or modest incomes.
6 Currently in the absence of traditional loan availability the
7 seller often has to do the financing or the homes are traded,
8 gifted or sold for a one-time cash payment.

9 This situation has had a collateral negative impact here
10 in California, where tens of thousands of homes in manufactured
11 housing communities have slipped through the cracks and are no
12 longer properly titled, precluding pre-HUD homes from GSE-
13 backed loan products simply because of age alone is unfair.
14 Many pre-HUD homes have been extensively renovated and can be
15 in better condition than many HUD-code homes.

16 In California, prior to 1982, manufactured homes in
17 communities could be prevented from being sold in place once
18 they became 17 years old. To their credit, the legislature
19 and Governor Brown passed a law to abolish that rule and
20 instead based the opportunity to sell on the condition of the
21 home, not the age, which should also be the standard for
22 lenders today.

1 New opportunities. A largely ignored opportunity that
2 warrants GSE support is that of construction of new
3 manufactured home communities, especially for seniors. Such
4 new communities should be limited to nonprofit or resident-
5 owned to remove the profit motive. New senior manufactured
6 housing communities in rural areas near cities could meet a
7 trifecta of all three underserved market goals and help
8 revitalize rural communities. With 10,000 baby boomers
9 retiring each day there is an urgency to get moving on the
10 need for affordable housing for that demographic group. The
11 special and dramatic impact of the senior tsunami must be
12 carefully considered when evaluating housing programs and
13 meeting the Duty to Serve mandate of Congress.

14 And since many baby boomers might need sell their site-
15 built homes to create financial nest eggs for retirement,
16 having viable manufactured housing retirement communities to
17 relocate to would allow more homes in metropolitan areas to
18 become available for younger workforce families. This win-
19 win occurred in many areas of California during the
20 manufactured housing community construction boom of the late
21 1960s and early 1970s, including my area of San Diego County.

22 Another opportunity that warrants consideration is

1 construction of new manufactured home communities on military
2 bases or other federal lands for homeless veterans. It's a
3 travesty that so many veterans are currently homeless, living
4 on our streets. Manufactured housing has the versatility and
5 flexibility to create a wide variety of home layout for
6 targeted needs that exist.

7 The value of rent regulation. I encourage you to research
8 the many benefits of rent stabilization ordinances in
9 California, where over one hundred jurisdictions provide this
10 necessary form of consumer protection to provide security of
11 tenure, protect home values and in many cases motivate
12 community operators to sell to the residents or nonprofits.

13 These ordinances protect not just homeowners, they
14 protect lenders, as demonstrated from a letter written by Bay
15 Federal Credit Union of Capitola, California and I've got that
16 as an exhibit. In a 2009 letter they report having written
17 approximately \$115 million of mobile home loans that, quote,
18 in order to protect our security interest in those mortgages,
19 as well as to protect our member-owners' personal investments
20 in their mobile home, it is our policy of only offering
21 mortgages to mobile homeowners who live in rental mobile home
22 parks if those parks are located in jurisdictions that have

1 mobile home rent control with agency control. Please don't
2 discount the value of these protections and how they are
3 typically much more valuable than long-term leases.

4 I have seen firsthand in my city how a strongly enforced
5 rent stabilization ordinance has preserved or enhanced
6 manufactured home values and served as a means of holding
7 community operators for proper operation and maintenance of
8 the community. As I mentioned, it's also motivated park owners
9 to sell to their residents, and out of 18 communities we have
10 seven that are now resident-owned and four others that are
11 nonprofit owned. Our city even created a municipal finance
12 authority to issue bonds to help finance these deals.

13 In areas without rent ordinances an affordable housing
14 crisis should be declared and measures to stop price gauging
15 should be adopted, as is often done following natural
16 disasters.

17 A disturbing trend, without proper consumer protections
18 homeowners have little home-land security of tenure and as mom
19 and pop operators have been sold to Wall Street real estate
20 investment trusts and other corporate conglomerates, we have
21 seen an Enron-ization of the industry, where profiteering
22 corporate operators have pillaged and plundered our

1 manufactured home communities, threatening the future
2 viability of manufactured housing as the largest form of
3 unsubsidized housing in the United States. Rents have gone
4 way up and/or maintenance has been deferred as a way to
5 maximize profits.

6 It's unfortunate there aren't adequate restrictions on
7 GSE-backed loans to protect vulnerable homeowners and lenders.
8 I have a printout from one lender who has gone so far as to
9 blacklist several corporate owners including Kort and Scott
10 Financial, (unintelligible) Financial Group, (unintelligible)
11 Properties, Kingsley Properties, and MHC Equity Lifestyle
12 Properties, because home loans in their communities carry such
13 high risk, and I've got another exhibit of that.

14 One of this group has initiated eviction actions against
15 over 600 homeowners in its communities, while at the same time
16 receiving over \$600 million in GSE-backed loans to buy more
17 communities, to pillage and plunder and impact more
18 homeowners. If these and other operators create such high
19 risk for home loans, they should be disqualified from receiving
20 GSE-backed loans. It's time for Fannie Mae and Freddie Mac to
21 blacklist these corporate predators and adopt more meaningful
22 strings attached to GSE-backed loans, such as rent caps and

1 other consumer protections. Leases can be a help but are often
2 abused. So keen oversight of such leases would be critical.

3 Chattel loans. Classifying manufactured homes as chattel
4 is not accurate or appropriate, as the legal definition of
5 chattel is movable personal property. While manufactured homes
6 are indeed moved from the factory to the home site, once put
7 in place they are not intended to be moved again for use in a
8 different location. The United States Uniform Law Commission
9 has recognized the value of titling manufactured homes as real
10 property and many manufactured homes are already taxed at the
11 same rate as conventional homes. In some states, manufactured
12 homes are already titled as real property, a policy that should
13 be extended across the country.

14 As an alternative there should be a new designation for
15 this type of home loan and references to chattel should be
16 removed. One way to earn Duty to Serve credit should be for
17 lenders to offer rebates to borrowers who make timely payments
18 on their loans and thereby prove they are of low risk.

19 Partnering. We recognize that FHFA, Fannie Mae, and
20 Freddie Mac cannot fully exploit affordable housing
21 opportunities alone. You need to develop broader partnerships
22 and relationships with other governmental and private

1 entities. I especially want to encourage you to consider how
2 the GSEs could work with other federal, state and local
3 agencies along with special interest groups and high profile
4 philanthropists and foundations to create public and private
5 partnership opportunities that could be used to develop a whole
6 new model of manufactured home communities or villages.

7 The tiny home movement has gained attention and
8 popularity for providing short-term housing needs and could be
9 -- I am on my last part. The tiny home movement has gained
10 attention and popularity for providing short-term housing use
11 and could be a springboard for broader societal acceptance and
12 support of new manufactured home villages. A first focus to
13 consider could be a new type of age 62 and older manufactured
14 home villages that could provide broader services than exist
15 in the many 55 and older communities that are currently very
16 common, especially in (unintelligible). And would allow
17 longer aging in place, delaying the need for government-
18 subsidized assisted living.

19 Another focus would be to more broadly partner with
20 entities who incentivize replacement of energy inefficient
21 homes, especially in harsh climates, with Energy Star
22 efficient homes. The Cash for Clunker cars program had

1 multiple benefits and similar cash for clunker manufactured
2 homes could reach even more benefits. Thank you for your
3 interest in this topic.

4 JIM GRAY: Okay. So we are ready for questions and
5 answers. We had a couple of new people from Fannie Mae. So
6 why don't you guys identify yourselves?

7 JOSE VILLARREAL: My name is Jose Villarreal and I'm
8 the Duty to Serve initiative for manufactured housing
9 communities (unintelligible).

10 BEN NAVARRO: My name is Ben Navarro I'm Jose's
11 counterpart on the single-family side at Fannie Mae.

12 JIM GRAY: All right. Do we have any questions for
13 this panel?

14 MIKE DAWSON: Thanks a lot for the comments. It's always
15 very helpful. You know, I think as we discussed earlier today
16 about Freddie Mac's focus, kind of all of our focus, is helping
17 the individual succeed in homeownership, understanding what
18 choices they have from the financing standpoint, maybe credit
19 improvement standpoint options, housing education, how we can
20 help there.

21 Now what more could Freddie Mac as an organization be
22 doing to help a consumer become more informed about those

1 financing options (unintelligible)? We have certain programs
2 out there. We partnered with the Next Step organization and
3 other organizations out there. But again, always looking for
4 new ideas and other avenues to help support consumers. In
5 this case in manufactured housing.

6 SUSAN BRENTON: I think that -- I think that one of the
7 things that you could you do is partner more with state
8 organizations, the organizations that represent the community
9 owners and the homeowners. We all have newsletters, we all
10 send out information promptly to our members, and we found
11 that in our community, quite a few of the people who are moving
12 in and looking to buy a home are doing that because they
13 already know somebody in that community. So if our community
14 -- the community became more aware of what is being offered
15 and what is available I think that would be a great help.

16 PHILIP SCHULTE: I would agree with that and just add
17 that another possibility would be to look at what is evolving
18 in the United States in terms of communication, which is social
19 media and other types of media are now becoming very common.
20 People are using YouTube as a way to distribute information.
21 I don't know if that's something that you could look at. But
22 I just know that there is many millions of people that are on

1 these social media platforms. So a way to get out some
2 information about manufactured housing through that, in
3 addition to the industry groups I think would be a way for to
4 you see and get some feedback because the other nice thing
5 about social media is they talk back.

6 TIM SHEEHAN: I appreciate the outreach that you have
7 already been involved with, including attending the I'M HOME
8 conferences with Prosperity Now, formerly CFED. I agree that
9 networking with state associations, many of our states have
10 homeowner associations, especially if there is state civil
11 code protections. Unfortunately, in many states there is no
12 state civil code protections and manufactured homeowners in a
13 community could be given 30 days to move their home and all
14 their belongings out of the community. And for that- such an
15 arbitrarily allowed opportunity to evict homeowners makes it
16 very unlikely for homeowners to organize, because who would be
17 the first one target for eviction? It would be the ones who
18 are organizing. And so in some of these states we have little
19 hope to get advocacy groups started, and like many don't have
20 any existing at the local or state level.

21 But one of my hopes in my 2017 presentation, I hoped that
22 someone like Warren Buffet, a philanthropist with a lot of

1 gravitas, would take an active interest. Berkshire Hathaway
2 Homes, Clayton Homes, is the largest manufacturer and my hope
3 is that Warren Buffet or some similar philanthropist would
4 start a nonprofit to construct new manufactured home
5 communities, especially in rural areas and work with the GSEs
6 and other groups to provide that. I recently brought shares
7 in Berkshire Hathaway so I will make a direct appeal as a
8 shareholder. But I think that would not only help the
9 networking with homeowners, it would also help dispel some of
10 the stigmas and stereotypes that we are always up against, if
11 we can get someone with a high profile to really take an active
12 interest that would provide more publicity in the media in
13 general but including social media.

14 LEAH KEHOE: Very briefly. I think that both Fannie and
15 Freddie have done a wonderful job and put a ton of effort into
16 developing materials on different financing options, product
17 offerings, and I think making sure that those are disseminated
18 through the right channels would be really helpful. Making
19 sure that buyers who might not have thought about it previously
20 are aware of recent innovations, (unintelligible) the boots on
21 the ground both know what the options are. So making sure
22 (unintelligible).

1 UNIDENTIFIED SPEAKER: (unintelligible) Thank you all for
2 your (unintelligible). So Leah, you mentioned zoning briefly
3 and you mentioned state and local regulations. So I wondered,
4 from anybody really, given the GSEs' limitation on any lobbying
5 activity, what kind of support would be helpful for us to
6 provide in that space?

7 LEAH KEHOE: This summer there was the wonderful Homes on
8 the Hill event that HUD put on a showcase and that was very
9 effective. We found-- I think policymakers, lawmakers, just
10 the general public (unintelligible) an idea of what these homes
11 look like. That dispels a lot of, I think, misconceptions
12 that people have. And I think there is a lot of different
13 events that, I think, across the country, at the state and
14 local levels, whether it is just Fannie and Freddie putting on
15 their own event, making sure that folks understand what these
16 homes are and what they are not, could go a long way, I think,
17 in helping people understand, that these homes shouldn't be
18 discriminated against at the zoning level, with land use
19 regulations. I think that could be very effective.

20 SUSAN BRENTON: I also think it might be effective if
21 maybe Fannie and Freddie and/or FHFA came out with some sort
22 of a packet, some information that we could present to our

1 local governments. I know I found it very helpful working on
2 the Mesa-- being a member of the City of Mesa Housing and
3 Community Development Committee. They actually gave me 20
4 minutes one day, that I took off of the committee and presented
5 on manufactured homes and they were just shocked, they really
6 were. So I think going after the local governments is the
7 only way to do it, you've got to go after them one by one. I
8 hate to say that.

9 PHILIP SCHULTE: The whole problem of zoning has been
10 something that's been very difficult to deal with, certainly
11 difficult for HUD to deal with because it is jurisdiction by
12 jurisdiction. And we change very slowly.

13 My suggestion would be, is to just keep pushing at it.
14 Keep saying that the GSEs under Duty to Serve are interested
15 in manufactured housing, financing manufactured housing.
16 Construction is now similar or better than site-built housing
17 and that it is something that we need to do. And restrictions
18 that just ban manufactured housing are outdated. And just ask
19 for counties to look at it and then work with all of the other
20 partners and see if you can get (unintelligible).

21 TIM SHEEHAN: As a resident of California, I would hope
22 that you would have some focus on research in California on

1 manufactured housing done right. What many local governments
2 have done regarding zoning protection and I focus on the
3 community level about, on fee simple land. But there are many
4 examples of how local government, especially, has been
5 proactive in supporting the rights of their citizens with
6 zoning protections to discourage arbitrary closure of
7 communities for a change of use. We've even had to have cities
8 adopt zoning overlays to protect the 55 and older communities
9 because some operator could just arbitrarily convert a 55 and
10 over community, a retirement community, to all age as a way to
11 divide and conquer the residents largely.

12 But there is many examples of manufactured housing done
13 right in California. There is still examples of manufactured
14 housing done wrong in California also. But there is many
15 success stories I hope and I would be happy to lead you to a
16 few of them. Thank you.

17 UNIDENTIFIED SPEAKER: I want to thank you all for taking
18 your time and each presenting today. I just have a question
19 with regards to, you know, Tim you made some comments, and I
20 do want everyone to respond hopefully. You know, Fannie Mae
21 has been an advocate of the tenant site lease protections you
22 mentioned. Aggregators, large corporations, (unintelligible)

1 private equity, you were talking about coming in, buying
2 manufactured communities and increasing site rents and making
3 it basically unaffordable for some residents in the community.
4 So what role should Fannie Mae or the GSEs, what role should
5 we play to offset that, if any? Should we play a role in that
6 and what are your solutions besides blacklisting them?

7 TIM SHEEHAN: Well, that would be a good start. If they
8 have a track record of abuse. One, you know the poster child
9 in California, it was at the time Manufactured Home Communities
10 and now Equity Lifestyle Properties where a community in Santa
11 Cruz, California, (unintelligible), a beautiful community
12 right out in the ocean, but in the late 90s they tried to raise
13 some of the rent from the six to seven hundred dollar range to
14 \$5,000 a month for pad rent.

15 They didn't get away with it because the city had a local
16 rent ordinance. But they sued the City into submission to
17 give up that ordinance. The city brokered a deal to provide
18 some security for existing residents. But when they go to
19 sell and inherit the home, the rent could go to \$5,000 a month.
20 No one has ever paid it. But consequently, the operator gets
21 those homes for little to nothing. Many people paid hundreds
22 of thousands of dollars for those homes. I have heard of as

1 much as five hundred thousand for some of those homes and maybe
2 more. And they lost most if not all of the equity in those
3 homes. In my mind that's a travesty.

4 So there should be strings attached. There is a lot of
5 good operators out there. But whether it's the SAFE Act or
6 Dodd Frank, you know, or the need for rent stabilization
7 ordinances, it's been the bad operators who have spoiled it
8 for everyone else, all the other operators. That's what
9 compels local governments to act in the public interest to
10 protect their citizens. It's a shame we need these
11 protections, but that's the way of the world and we are glad
12 so many in California have adopted those protections.

13 As far as what Fannie Mae and Freddie Mac can do, I know
14 there has been some other consumer protections that you are
15 considering. I submitted a list in my 2017 submission too,
16 because - I volunteer mainly for the seniors and the veterans
17 who have such an emotional investment, not just financial
18 investment in their homes and their communities. They are
19 tight-knit social communities and when they lose their home it
20 takes such a toll on their health and well-being. I've seen
21 the burned-out home of a man in a MHC community who set his
22 home on fire, drove across the street and shot himself. That's

1 the level of despair that some of our homeowners face. That
2 he didn't want (unintelligible) to end up with his home. So
3 on his way out he destroyed his home.

4 SUSAN BRENTON: In Arizona we have no rent control, no
5 formal rent control. But one thing we have adopted there, as
6 I talked about, we do have our relocation fund that helps the
7 resident if the community closes down. Well that relocation
8 fund will also pay to move a home if a community changes from
9 age 55 into a family community, or the rent is raised by more
10 than 10 percent plus any increase in the CPI over the past
11 twelve months. So you might look for different things like
12 that in different states to see what the state already has.
13 But I hope you don't include it, again, in your requirements.
14 Instead I think if you look at the history-- in Arizona, a
15 park owner, if I am moving into a community before I even sign
16 a lease, has to give me-- to show me the rent increases for
17 the last three years so that I would have an idea of what's
18 going on in there. So there are different protections like
19 that I think for residents.

20 LEAH KEHOE: Beyond pad lease protections and
21 (unintelligible) protections, MHI recently finalized a code of
22 ethics, which I think is sensible, that members can subscribe

1 to as a part of their MHI membership. (Unintelligible)
2 developed these through research and what we think are best
3 practices. We would be happy to share those if those would be
4 helpful, you know (unintelligible).

5 JIM GRAY: Leah, on that. Does MHI have a position on
6 the pad lease protections in Duty to Serve?

7 LEAH KEHOE: I believe actually in the comment letter MHI
8 submitted prior to the finalization of the rule, MHI proposed
9 a number of pad lease protections that I think were included
10 in the final rule.

11 PHILIP SCHULTE: Just to add to what everyone else has
12 said, you know, part of looking at this-- serving this
13 underserved market, is looking at affordability more
14 generally. In addition to lot rent, is the cost of buying a
15 manufactured home, be it new or used. If those financing costs
16 come down, you have a little bit more space for the natural
17 evolution of these rents. Because where I come in the Pacific
18 Northwest, rents are going up in some of our major cities, 75
19 percent in the last seven years. So there is a reality of
20 repricing of real estate assets. And, but if credit costs
21 come down you can still maintain that affordability, which I
22 think is an important part for you to do versus the others.

1 JIM GRAY: Okay. Are there any other questions?

2 LYNN FISHER: This is maybe old hat to those here at the
3 table, but multiple folks asked about or had comments about
4 appraisals and valuations - how to manage that. Certainly I
5 heard lots on the single-family side, but I would appreciate
6 a little bit more detail about issues that you see on MH homes.

7 SUSAN BRENTON: In Arizona, we have seen, really it's
8 tough to appraise a home, a manufactured home in a community,
9 in a rental community. Basically due to, up to 50 percent of
10 the price of that home could be based upon the location of the
11 home. And many of these homes are sold from one private
12 individual to another individual. So it's not public
13 information, the selling price or anything. So it's very hard
14 to try to judge any sort of appraisal on these homes because
15 it is, a lot of it is just based on where it's located and who
16 is running that community.

17 PHILIP SCHULTE: In terms of appraisals, you have, you
18 know, the predominant methodology that's used is the NADA
19 methodology for manufactured housing. And there are
20 adjustments for both the condition of the home and for the
21 community itself. But there is so little volume here that many
22 times appraisers struggle finding comparable sales on used

1 homes. That's a big problem. But it's a problem we solve if
2 the volume goes up. So it's sort of a chicken or the egg
3 problem. You're going to have better availability, and you
4 will have better appraisals because you will have more
5 comparables and you will have more experience. But right now,
6 especially in rural areas, they can be sometimes scattered and
7 it's difficult for the appraisers to give a value. But they
8 are conservative, and they should be.

9 TIM SHEEHAN: Yeah, it's tricky on appraisals because, as
10 Sue mentioned, in place values can make a big difference.
11 Especially if there is rent protections. Many community
12 operators claim they are providing affordable housing. They
13 are actually providing a pad for the home to be placed. They
14 are not providing the housing itself.

15 If rents go up too high, the homes do become very
16 affordable when they lose all their equity, but the
17 affordability of the lifestyle goes down at that high rent.
18 At the I'M HOME conference there was a shift from affordable
19 housing to housing affordability, and housing affordability
20 takes into account the affordability of the monthly rent,
21 utilities and everything, mortgage.

22 And as far as the communities themselves, appraisal, you

1 know, they have a-- community operators have a three-prong
2 motivation to raise rents. It raises monthly revenue by
3 raising monthly revenue, they raise the value of the community
4 for resale, but if they raise the rent high enough they can
5 capture these homes for little to nothing and make a profit
6 that way also. And so it's just such a vulnerable position for
7 homeowners, owning a home on someone else's land.

8 And we've seen the need and value of rate regulation in
9 the utility industry because of operators like Enron. And
10 there is a growing mindset among many of these manufactured
11 home community operators, even these get rich quick schemes on
12 the internet like Mobile Home University, which encourages
13 their members or students to push rent aggressively to receive
14 a 20 percent capitalization rate. I've got one exhibit on
15 that, because what is a homeowner going to do? There is no
16 place to move. For an older home there is virtually no
17 manufactured home communities that will accept older homes.
18 So if things get so oppressive there is no place to move. Our
19 constituency is a trapped constituency and deserves and needs
20 those protections.

21 LEAH KEHOE: Just briefly. On the Cross Mod homes and
22 the (unintelligible). We're really excited about the important

1 (unintelligible). I think an issue is the lack of familiarity,
2 maybe. But I know that a lot of work is being done to educate
3 appraisers and that working with the Appraisal Institute and
4 other organizations, and I think, just through your networks
5 and making sure that you kind of increase familiarity and get
6 rid of those misconceptions. That will go a long way.

7 JIM GRAY: All right. Okay. I think we are going to
8 bring this panel to a close. And I do want to thank the
9 panelists. So now it's time for our lunch break. Let me tell
10 how the lunch break is going to work. We are going to take
11 about 20 minutes for totally unprogrammed time for everybody
12 to get your lunch and come back to your place and then we are
13 going to have the question and answer portion where you all
14 get to ask questions of Fannie, Freddie and FHFA about things
15 that are important to you. And then after that we will do the
16 other two panels. So that means that we will try to reconvene
17 at about 12:25 for the Q&A.

18 -- BREAK --

19 JIM GRAY: So now we are at the point of the meeting where
20 you all have your chance to ask us questions. We do have a
21 couple of ground rules for the Q and A.

22 The first ground rule is that the purpose of the overall

1 meeting is for Fannie and Freddie, and FHFA to listen and to
2 hear. We are not at the point of, or I should say Fannie and
3 Freddie are not at the point yet of making a commitment that
4 the shared equity market or something else is going to be in
5 the next cycle. So I would ask that that you please refrain
6 from questions like, you know, will "X" idea be in the next
7 plan. Because we are just really not at the point to answer
8 those kinds of questions yet. So that's one ground rule.

9 Second one is that this is a meeting where we have a much
10 broader set of possible topics than at, say a typical industry
11 conference and there are a large number of people at the
12 companies and at FHFA that work on various issues. All the
13 experts are not here. They can only bring a certain number of
14 people. So it's possible that you may ask a question that we
15 may have to say we will have to get back to you on that because
16 we don't have the right people here.

17 And then finally, the Enterprises obviously are
18 competitive. So it's also possible that you could ask a
19 question that would move into proprietary territory to things
20 that the companies might not want to discuss fully in front of
21 their competitor and that also might lead them to say we can
22 talk about that offline from this meeting.

1 Okay. So does anybody have any questions about the ground
2 rules? Okay. Well, Arun here is going to bring around a
3 handheld mic. So who wants to ask the first question?

4 UNIDENTIFIED SPEAKER: So I would like to ask about ADUs.
5 What hasn't been mentioned in conversation, but in the state
6 of California, having zoning to help attract additional
7 housing, has there been thought about financing? Because I
8 understand the struggle of homeowners being able to build those
9 additional units.

10 MIKE DAWSON: Great topic. We do allow-- I'm not an
11 expert on ADUs. I'm looking at Dennis here. Like he said, we
12 do finance ADUs and other capabilities there. Before I let
13 Dennis answer-- we think it's a great opportunity also for all
14 the right reasons, right? And so, would love to hear more
15 about that in the future. I know that we have an expert in
16 the room with us also here. Why don't we let Dennis kind of
17 go through what we've got.

18 DENNIS SMITH: So what's in our standard guide,
19 (unintelligible), we do allow for accessory dwelling units to
20 be financed. And we recently came out with some additional
21 valuation guidance on how to look at those ADUs, and make sure
22 they're making appropriate adjustments with the home that is

1 on the site. So as Mike said, it's an opportunity especially
2 as we look in the area, in California, in Portland, et cetera
3 where land is at a premium and they are looking at high density
4 and even for affordable preservation for those folks who want
5 to stay on the home site that they've lived on but maybe are
6 unable now to keep up with the cost of living there, having
7 that as an option, would enable them to extend affordable
8 housing.

9 UNIDENTIFIED SPEAKER: So on the site, would you be able
10 to see what lenders have access to that product?

11 DENNIS SMITH: So because that is something that we call
12 a standard guide, any one of our thousands of lenders would be
13 able to do an ADU. Now having said that, you know, one
14 conversation you have heard earlier is that not every lender
15 offers every product or program at either of the GSEs.
16 Sometimes they make (unintelligible) and a widget comes down
17 the line and (unintelligible). So I would just reach out to
18 some of the lenders within your community. Isn't that
19 something-- we've looked at past lenders. If it's possible,
20 you could give us a list of what you do and there's some
21 legality around it, (unintelligible) et cetera.

22 MIKE HERNANDEZ: I would just add on the Fannie Mae side,

1 very similar. We finance properties with ADUs and
2 (unintelligible). The ability to take that extra income so
3 that people can remain in their homes, that was a piece that
4 we recognized early on. It's tremendously valuable, as well
5 as, to the extent we can, introduce the concept in the markets
6 that we're working-- especially for, we heard a little bit
7 earlier too, gentrification.

8 This is another tool that can help ease some of that
9 gentrification in the market. And we're seeing that, we are
10 doing projects in DC and other places where that's certainly
11 becoming more and more of a normal housing pattern. Even in
12 the City of Dallas where I live, they've recently passed an
13 ordinance that will allow for ADUs. We are starting to see
14 builders coming in where they were taking down large properties
15 and redeveloping them. Now they are putting in affordable
16 components to that redevelopment and then helping the
17 community age in place a little more effectively.

18 Steve is right behind you, and he's got all the answers.

19 STEVEN DIETZ: Part of this is what I was going to speak
20 to later.

21 JIM GRAY: Can you identify yourself?

22 STEVEN DIETZ: Sure. My name is Steven Dietz, I am the

1 CEO of United Dwelling. And our business is actually building
2 ADUs. And some of this is what I was actually going to speak
3 to later, but interactive sounds better to me.

4 When we started working on ADUs, the thing we observed
5 was that in low- and middle-income communities there are
6 actually very few homeowners who can afford the home. We've
7 done some (unintelligible). Of the 583,000 addresses in LA
8 County where they would actually fit on the property, 81
9 percent of those have an LTV that would reasonably accommodate
10 an increase in mortgage balance. Only 15 percent of them,
11 though, had the income to accommodate that increase in mortgage
12 balance. And we are seeing that in terms of where ADUs are
13 being built.

14 It's quite extraordinary. In Los Angeles County for the
15 first time this year, I am sorry the City of Los Angeles, just
16 over 60 percent of all the single unit certificates of
17 occupancy that were issued were for ADUs. Sounds amazing.
18 How do you get to 60 percent in two years? Ninety percent of
19 those are on properties that are in the top decile of value.
20 The people building ADUs are the people who have the money to
21 finance it and don't need anybody in this room to do it.

22 But for the rest of the community, this is an opportunity

1 to build homes that are incredibly affordable. For us, we price
2 everything at 26 to 30 percent of AMI. But there isn't a path
3 unless you are going to let homeowners borrow against
4 anticipated income, which I suspect would never happen and
5 perhaps shouldn't. There is not a path for those homeowners
6 to be able to finance ADUs independently. They need a third
7 party to help them.

8 UNIDENTIFIED SPEAKER: Steve, is the city or county
9 providing incentives to make that happen?

10 STEVEN DIETZ: They are providing incentives, but the
11 pool of capital to do that is really small. So in the County
12 there are no incentives. In the city there are incentives,
13 but right now it's about one to two million dollars.

14 (Unintelligible)

15 The only thing that's been done so far in the city,
16 (unintelligible) allocated \$750,000 to do ten units, in the
17 entire city of LA. (Unintelligible) but the bottom line is
18 there isn't a clear path. And then even if there were, the
19 challenge you have is, assuming that all these homeowners have
20 the ability to actually build the unit cost effectively, and
21 then much more challenging is that they have the capacity to
22 manage it properly, conform with FHA, and the challenge in

1 lending for them is if they can't do those things they risk
2 losing their home, over their inability to manage and pay.

3 MIKE DAWSON: And that was going to be my follow-up
4 question. Who is managing that? What is your vision
5 (unintelligible). How do you help that (unintelligible)?

6 STEVEN DIETZ: The way that we do it is we partner with
7 the homeowner. We actually have this incredibly value piece
8 of land that's right in the center of town in a good
9 neighborhood, the infrastructure is there already. And in 91
10 percent of cases the garage, if when it's a garage, has junk
11 in it. We're in L.A. You don't park your car in the back of
12 your property, it's in the driveway. So what we do is we rent
13 that space from them. We turn it into an ADU. We manage the
14 property. We make sure that we talk with the homeowner about
15 what they want as a tenant, and we share the rental income
16 with them. And then when we are done we leave. After 15 years
17 we leave and the homeowner owns the ADU free and clear.

18 From a preservation perspective, about a third of our
19 homeowners are roughly five years either side of retirement.
20 And what they get out of doing this, aside from significant
21 appreciation in the value of the property, which is wonderful
22 for the holder of the first, they also get about \$70,000 to

1 roughly \$100,000 of cumulative distributions from the share of
2 the rent.

3 But we manage the property. We do everything. All they
4 have to do is let us use it and tell us where to send the rent
5 and get really involved in selecting the tenant.

6 JIM GRAY: Great, thanks.

7 STEVEN DIETZ: Pleasure.

8 UNIDENTIFIED SPEAKER: What haven't you heard from us
9 that would be most useful for you in developing your plans?

10 MIKE HERNANDEZ: What would be most helpful? I think the
11 data piece that I talked about. So helping us understand --
12 and we talked a little bit about this yesterday. At the end
13 of the day, what our regulators will look at is what kind of
14 impact did we have in the market? So as we develop some of
15 these pilots and look to see how we moved them from market to
16 market, help us articulate what you think is the key criteria
17 that will make it meaningful for you and for us, keeping in
18 mind that part of our advantage is to be able to scale things.
19 We can work with HUD, you know, to influence-- and standardize
20 things.

21 So what are those pieces where we can have the most
22 impact? And encouraging us to do that, I think, helps. I mean,

1 we are moving in that direction, but we want to be sure we
2 understand what it is that's going to be most meaningful. Is
3 it, you know, I heard standardization for community land trust
4 pieces. Those are -- that's something we can really get our
5 teeth into and it makes a lot of sense for the industry, for
6 us, for investors. Because at the end of the day, Fannie Mae
7 gets its money from other places. Investors have to come in
8 and buy our securities. So to the extent they understand
9 what's really going on in that, that's tremendously helpful
10 and powerful for us.

11 I have heard several different asks. We are continuing
12 to develop our plans, actually out in the market. If you could
13 help us shape that, I think that's tremendously impactful for
14 us and will continue to help us build off of many of these
15 pilots and many of these test and learn. Just having the data
16 and information and helping us define what impact really is in
17 the market.

18 Jim mentioned earlier, is it outreach impact or is it,
19 you know, loan impact. Having a good understanding of that,
20 you know. We listen to what you guys tell us, and as a
21 consequence we are amending our plans accordingly. So, you
22 know, be careful what you tell us. We might use some of it.

1 But, no, this has been very, very helpful. Some of it, I
2 think, we've heard before, we know, (unintelligible)
3 reinforcement. The more you can help us frame what is that
4 final outcome? Where do we want to go? Recognizing that all
5 of us have unique issues in these markets. And I travel all
6 over the country. Helping us think about it broadly while we
7 are trying to think about it locally is the real, you know,
8 that's the real secret sauce.

9 MIKE DAWSON: Let me just tag on to Mike's comment there.
10 Very similar, you know, as we talked about earlier, what we
11 are best at is driving and being the catalyst for change, the
12 catalyst for standardization of products in many of these
13 markets, (unintelligible) and services. We want to hear more
14 of, as we continue down this journey, more of what you do with
15 that practice in your markets. What works in local markets
16 that can be disseminated across the country, or in different
17 areas across the country that we can, again, provide the
18 standards in our views and our consistent presence in these
19 markets. (Unintelligible) Portland, particularly local
20 markets. So bottom line, keep coming back with the feedback
21 to us of where we can help.

22 COREY ABER: I think I would like to add to that a little

1 bit, because there are, as you look at some of these
2 historically underserved markets, and some of these solutions
3 that are emerging and are really great ideas. I think the
4 question is, if we are providing financing for it, if we are
5 providing standards and formalizing things, how does the
6 market grow around it? We are providing our market. But what
7 do the developers, what can they do? What can
8 (unintelligible)? What can everybody else do in the market as
9 well? And that's really, that combination of things -- our
10 work and yours -- that really makes us grow.

11 UNIDENTIFIED SPEAKER: (Unintelligible) To play on that,
12 helping us understand what some of the challenges are that we
13 are not familiar with at the edge of unfamiliar markets. I'm
14 wearing my MH hat a little bit but I think it applies to the
15 other markets as well, there are certain parts of the financing
16 process that are just fundamentally different and we are
17 learning about it as we go. And helping us know that before we
18 set off on the journey will help us plan accordingly, set
19 realistic targets, help keep us honest about what the
20 opportunities are, of course, but also the challenges.

21 DELPHINE PRUITT: Hi. I am Delphine Pruitt. My question
22 that I have is going to be representing the board, being a

1 board member on the San Diego Urban League. And two things
2 about the outreach I needed to touch on earlier. One, I would
3 love to get access to the mapping data you have of the
4 affordability housing map. We could really use that in San
5 Diego. So I want to know how to get access. And please don't
6 say go to the website unless it's really easy. Because I've
7 been all over Freddie's website. If you could directly inform
8 me, right there, if I just click and click, we're good, but
9 I'm going to give it to the staff, you know, to take a look
10 at.

11 So my question is really about the affordability issue.
12 I can tell you that the changes that came on the Home Ready
13 and AMI saw immediate impacts, in the folks that came through
14 the counseling part of the housing programs. Where before
15 they might have been getting \$2,500, \$3,000 rebates. Where
16 now, since folks are like 85 percent or a little bit above 80,
17 it really knocks out a whole group of folks here in California
18 that still need that affordability. So I don't know the
19 reasoning behind that. Is it something that can be re-looked
20 at and maybe capped? You know, like we do for high balance
21 for California and some other markets? Maybe something to
22 consider for the State of California in terms of AMI because

1 of the affordability issues.

2 And, lastly, about the outreach piece. I think it's
3 really critical because I took the information to them, the
4 staff at the Urban League, and (unintelligible), and some of
5 them didn't even know about it. And that's all because the
6 sources where they go to get their information might be
7 different from where you list information for folks to come to
8 the hearing. So maybe looking at some minority magazines,
9 radio, you know, different outlets, media that they use to get
10 the word out to get organizations to come. Because I think
11 it's really valuable to get that information here in
12 California, which is really unique in terms of affordability
13 in what's going on here in California.

14 Also, it seems like the bad people, you know, who want to
15 exploit folks in the community, really know how to reach them.
16 I mean, we want to keep some of the paths that they're
17 utilizing but (unintelligible) the message, maybe more
18 outreach. So whatever they are doing is really working to get
19 access and really having an impact on folks who live in these
20 communities. I mean, a lot of things going on here in
21 California and we hear folks all the time here at Urban League
22 that come to our door.

1 So my question is, let me get there, one, can you
2 reconsider the AMI for the Home Ready and Home Possible in
3 California as we do with high balance? Reconsider that. You
4 might not give me an answer today, but reconsider it for higher
5 cost markets.

6 Two, (unintelligible) outreach and reconsider other
7 vehicles to reach these organizations and folks here in the
8 community.

9 And third I agree with Mark Alston, in terms of really
10 doing some type of campaign around homeownership for
11 minorities who are less likely to seek it out. So some type
12 of campaign for ownership to give them something to think
13 about.

14 And last, the education piece. Education is so key. Just
15 across the board. It doesn't matter, minority or not a
16 minority, their education is key. (Unintelligible) Freddie,
17 but particularly Fannie Mae. I have to leave this thing.
18 Fannie Mae is doing a great job (unintelligible). I see them
19 all in the community, all the time, both of them, you are out
20 here all the time so just keep up the work. And we will see
21 you soon.

22 COREY ABER: Let me-- I will answer the first really

1 concrete one: where is that map? And that's
2 DTSmaps.FreddieMac.com. I believe it is, but I will also look
3 it up on my phone to make sure. Which by the way, you can use
4 it on your phone. And what we did with that is we partnered
5 with the National Housing Preservation Database, which has
6 (unintelligible) of data on all the affordable properties. By
7 affordable I mean (unintelligible) affordable, all the major
8 public subsidies and some of the state and local subsidies.

9 We partnered with them to map all of that data and we
10 also put in (unintelligible) the Duty to Serve geography, so
11 those areas, high opportunity areas, areas of concentrated
12 poverty, other rural markets. So you can both look at
13 properties and see some geographic overlays to understand
14 where they fit. And we also added in a lot of key demographic
15 information about every Census tract. So as you look at a
16 property you can also drill down on how the demographics of
17 the tract, those opportunity (unintelligible) indicators. We
18 built it off of Google Maps so you can use Street View also
19 and you can look at the property from your phone or from your
20 computer.

21 LYNN FISHER: So on the AMI, I will take that information
22 and request back to the mothership. I have to admit that I

1 (unintelligible) my briefing points already to go over Duty to
2 Serve and then didn't have all my ducks in a row on that
3 particular policy. But I think the short piece of review that
4 our team has done around the AMI was trying to come up with
5 alignment with the affordable housing goals and that was the
6 consistency that we were looking for. Doesn't mean that we
7 can't continue to take a look at the policy. So the buck stops
8 here, because they are doing what we've asked them to do, but
9 we will take your comments into account. Thank you.

10 MIKE DAWSON: Let me just tag on to that. I am the
11 product owner for Home Possible and for Home One and for the
12 HFA Advantage program. It has been mentioned that we put these
13 programs together to support our mission, on certain
14 affordable housing goals overall in addition to Duty to Serve.
15 We fully recognize the challenge (unintelligible), no question
16 about it. There are still product availability for higher AMI
17 borrowers. It is priced differently, as you've seen, but the
18 conventional offering is there.

19 On the education (unintelligible), the other part to your
20 question, on the education front we are very much aligned
21 there. We have the CreditSmart financial literacy tool, it's
22 financial literacy for homebuyer education, but it's available

1 and it's free on our website. And we're going to be rolling
2 out some additional educational tools very soon here, probably
3 in the next two weeks, that's more focused on home buyer
4 education, also going to be free.

5 On your question about, related to mortgage readiness.
6 We are working with our lenders and have provided lenders with
7 research, trying to match -- mapping up, actually, mortgage-
8 ready borrowers in locations along with housing supply
9 information. So that they can get a better look at, hey, who
10 potentially is mortgage-ready and what is the housing supply
11 situation in that community to help their loan officers and
12 others in their communities to match up, not at the individual
13 level but more at the macro level (unintelligible), from the
14 data that we have there is an opportunity in the
15 (unintelligible). So, it's for a number of different
16 demographics, in a number of different markets. But we are
17 delving deeper into that to help the lenders, (unintelligible)
18 and see what the opportunities are in those local communities.

19 UNIDENTIFIED SPEAKER: So I typically work on single-
20 family MH stuff. So, my example is a bit narrower but I just
21 wanted to share it because it provides a little bit of
22 (unintelligible) in terms of value that I think we can bring

1 on reach out to consumers. We launched the MH Advantage loan
2 product, which is (unintelligible) the homes that
3 manufacturers build, and when those two things are put together
4 the borrower could qualify for better financing terms, like a
5 3 percent down payment.

6 We noticed that there wasn't a lot of consumer awareness
7 of this. We did a great deal of market research behind it and
8 then built a consumer outreach campaign around that. Now
9 (unintelligible) for Fannie Mae to reach out to consumers
10 because we're not in the primary market. But FHFA looked at
11 what we were planning to do and gave us the blessing to do
12 that. What we ended up with was essentially a web page that
13 walks folks through the basics of the homes, of the financing,
14 and then of what they can do next to take advantage of that
15 financing. And that is reach out to the manufacturers.

16 We found that against industry benchmarks for similar
17 marketing campaigns, this webpage was being visited five, six
18 times to beat the industry average, which we were surprised
19 and very happy with. And then subsequent to that was watching
20 a video on what to do about MH Advantage. And again, clicking
21 on the video and then watching the video to completion, again,
22 was something like five times the industry average. So we

1 think that our credibility really is something that consumers
2 respond to. And given the opportunity to do that, I think we
3 provided a lot of value. So we're really excited about that.

4 I think we have done something similar in the rural market
5 and will look for more opportunities to do more
6 (unintelligible).

7 MIKE HERNANDEZ: I'll just say that the focus on home buyer
8 education continues. As you know we've made all of our
9 offerings that were part of Home Ready free. There is no more
10 charge and that's been a big, big lift and we're starting to
11 see some impact from that.

12 And then the other piece on outreach, as Ben said and we
13 talked about a little earlier, we are very focused on the
14 social media now. How do we get our message out to the
15 audiences that we want to get it out, both lenders and
16 otherwise. And part of what we are doing, and we've got to be
17 careful because we are not, we can't go directly to the
18 consumer, but if we can get our lenders information that they
19 can easily disseminate to their customers, that's golden. So
20 that's what we've been spending a lot of our time, re-
21 evaluating some of our social media efforts to support them,
22 to get their word out and to focus.

1 And then the other piece that I heard and I'll definitely
2 take back is the integration, better integration of the trade
3 organizations that are out there. We work closely with NAHREP
4 and NAREB and others, folks that are on the ground marketing
5 these products directly to consumers need to have the best
6 information out there and we continue to invest in that space
7 to grow that education. Does that answer your question?

8 JIM GRAY: Okay. So before Mark, I guess, has the next
9 question. But before you ask your question, can I just get a
10 show of hands, is there anybody else who hasn't had a chance
11 to ask a question yet who would like to ask one before we -
12 because we are running out of time for this part. Is Mark the
13 last person? All right. You can ask a second question after
14 Mark. That will be the last question.

15 MARK ASTURIAS: Thank you. I actually have two questions.
16 So the first - they're quick questions. So how do we, we
17 presenters here, how do we get information back to you after
18 this conference to explain why that's going to create a very
19 disparate impact for the populations that we are trying to
20 serve? And the reason I say that is, we serve 80 to 120.
21 Because from a cost standpoint, we can sell a home at about
22 the \$400,000 range in Orange County, California. If I am

1 trying to sell a home at the 80 percent and below, that home
2 price went from about \$460,000 to \$180,000. That means I have
3 to subsidize not only the \$300,000 I already put in to get it
4 down to \$460,000, I now have to fill in another \$300,000 and
5 it becomes economically infeasible. So how do we communicate
6 that information to you so you have that as a resource, one.

7 And then, two, the process for the next three-year plan.
8 Do you see it being substantially similar to the process that
9 you undertook for this first plan?

10 JIM GRAY: Let me start with the second question. So we
11 have new leadership who is taking a thorough look at Duty to
12 Serve. And I think that they have an open mind about whether
13 we need to make substantial changes to the process or whether
14 we need to make just changes around the margins. The team, the
15 career staff that's worked on it has -- we have one person
16 right here, Rebecca Cohen, who has spent most of the last year
17 coming up with a pretty robust set of changes that we have
18 wanted to make on our own. So I would say at a minimum we
19 would make those changes. But whether or not the program will
20 remain substantially the way it is now, is yet to come.

21 On the second question, it a bit goes to that-- one of
22 the ground rules that we don't have all the experts here who

1 work on that on a day-to-day basis. But I will give my e-mail
2 address and you can send things to me on that. And I will
3 make sure that we get them to the right people at FHFA. So my
4 email address is jim.gray@FHFA.gov. And if you would just
5 please put something in the subject line to indicate that it
6 has to do with the AMI discussion at the listening session
7 that will help me be sure that I don't miss any of those
8 emails.

9 MR. GRAY: Okay. It looks like we have gone through the
10 question and answer. So may I ask that the second manufactured
11 housing panel come to the table?

12 ARUN BARMAN: Steven, you'll be up first.

13 STEVEN DIETZ: I already got to introduce myself, so that's
14 one minute of your time. What we do is we build ADUs. And as
15 I mentioned earlier, Los Angeles, California-- they make it
16 extraordinarily easy. To give you an example, we have no
17 entitlement process. We go and ask for ten permits one
18 morning, on a Monday morning, and we get them by Monday
19 morning. We can do the construction, the demo. Right now we
20 need 30 days for a permit but I'll make that go away in the
21 next-- by January 1, so the demo can be immediate. And the
22 unit can be in in three weeks and we're done. It's a really

1 fast process. And I am certainly the naïve one in this room
2 with respect to real estate and the country's mortgage
3 financing. But I made the observation that affordable housing
4 is actually a piece of cake. All you need is inexpensive land,
5 inexpensive construction and a financing source. Yeah, I know.

6 But at least in California and seven other states, the
7 inexpensive land part is fixed with the ADU rules. You take
8 really good land in good neighborhoods that's incredibly
9 underutilized -- it's used for a garage -- and work with the
10 homeowner. In our case, our model is we rent the land from
11 them. We're working with some community land trusts in Palo
12 Alto to do something similar. But the bottom line is we re-
13 purpose that underutilized property that's in great
14 neighborhoods and turn it into a home.

15 In the process of doing so that home doesn't take up any
16 extra green space, requires no incremental infrastructure, and
17 we are getting it built for \$60,000 a unit, which is one-tenth
18 the cost of what incremental units of housing cost in Los
19 Angeles.

20 There's a report that's going to be released tomorrow by
21 a huge consulting firm. They'd be mad if I said their name
22 before they release the report. But what it basically says is

1 that ADUs are the most scalable and cost-effective way of
2 addressing affordable housing challenges in major cities in
3 this country.

4 So there is a solution on the land side and if you've got
5 the land inexpensively, you can justify installing single
6 family units that are quite cost effective. Where we're
7 stalled out is the financing. So I guess my question is, in
8 the context of what I said earlier where right now 60 percent
9 of the certificates of occupancy in this city are for ADUs and
10 one, single family structures, with the report that's coming
11 out, I don't understand why the Duty to Serve document that
12 you all have has a single reference on page 22 to ADUs, and
13 that's it. There is no other reference and yet this is
14 manufactured housing. That is the effective way to install
15 ADUs. It's off the chart in terms of helping people stay in
16 their homes, because of the incremental income they can
17 receive. But unmentioned. So I guess, I know Q and A is over,
18 but that's my last question.

19 JIM GRAY: When we were constructing the Duty to Serve
20 program, we were faced with a statute that had specific
21 suggestions in the affordable housing preservation market and
22 no specific suggestions in either the rural market or the

1 manufactured housing market. So we crafted our regulation to
2 address some additional things. We couldn't address
3 everything. But what we did to make sure that nothing falls
4 through the cracks and that the Enterprises have full
5 flexibility to do anything that they want, is that we have
6 something called additional activities. And so either
7 Enterprise could choose to include in their plan an additional
8 activity for alternative dwelling units.

9 In addition to that, we also have in our guidance
10 something called an innovation modification. So they don't
11 even have to wait until the next plan cycle. They can, if
12 Fannie Mae or Freddie Mac is persuaded that ADU is a really
13 effective way to address affordable housing preservation, they
14 can on very short notice without any approval required by FHFA,
15 modify their plans and add it. So I think my answer is, while
16 it's not specifically called out, it's also not specifically
17 prohibited either.

18 STEVEN DIETZ: And do you know if it works within their
19 terms? Or more specifically, if FHFA is supportive, would that
20 matter?

21 JIM GRAY: Okay. So those are two really different
22 questions. Let me do both of them even though, yeah, this is

1 more Q and A. But it's important. So we should definitely
2 cover it.

3 So the way our plan process works, especially in
4 conservatorship, has been that we ask the Enterprises to be
5 aggressive in coming up with ways that they think would be
6 effective and impactful in reaching these markets. And to
7 allow them more leeway to do that we determined that the things
8 that are in the plans are not - can not necessarily be things
9 that FHFA has approved in advance.

10 So they put them in the plan and then they can get, if
11 it's something that they haven't done before, and you know
12 there are stricter regulations in conservatorship on doing new
13 things than there will be after conservatorship, they can get
14 the permission to do it after they have put it in their plan.
15 So just because something goes into a plan does not mean that
16 FHFA has said that they can do it. Okay. So that was one of
17 your questions. What was the other one?

18 STEVEN DIETZ: Actually I think you integrated both
19 questions in that answer, so thank you. I won't take up more
20 unnecessary time other than to make one more observation.
21 Because, in our data set we looked at AMI a little differently,
22 which might address a little of what you're looking to do. I

1 think the challenge in LA or Orange County on AMI is that HUD's
2 definition of AMI for Los Angeles is for the region that
3 encompasses all of Los Angeles County as well as Long Beach
4 and a significant portion of Riverside. And when you mush all
5 that together you get to a number that's about 69, \$70,000.

6 In actuality if you take the Census tract block level
7 data where median income is also reported, those range from
8 \$26,000 to \$470,000. So to take this whole community and say
9 one number is representative, because those are people who are
10 getting forced, because of that one number, are getting forced
11 into hour and a half long commutes. If AMI was more accurately
12 representative and at a lower level I think most of the issues
13 that everybody in this room has expressed, certainly in any
14 metropolitan area, with respect to a mismatch with where the
15 AMI thresholds are, and what their guidance is for what they
16 can loan against, can be solved. That's it.

17 ARUN BARMAN: Todd Kopstein.

18 TODD KOPSTEIN: Thank you. My name is Todd Kopstein. I
19 am the CEO of Cascade Financial. We are a lender and have
20 been for 20 years for people buying manufactured housing. We
21 are a Freddie-approved seller-servicer. We lend FHA. We lend
22 VA. We lend portfolio land homeowner mortgage, non-agency

1 mortgage, and we also lend non-agency chattel.

2 And I'm proud to say that earlier this month we closed on
3 the first new securitization of newly originated manufactured
4 housing, non-agency, since 2007. In that transaction we had
5 loans to 2,054 borrowers, provided financing for new
6 households to buy new homes. We had, 98 percent of the homes
7 were new, very little used (unintelligible) mentioned before.
8 Seventy percent of the pool was chattel, slightly less than
9 the market. And, you know, the cost of our, average balance
10 per chattel loan was about \$80,000.

11 The cost to originate an \$80,000 balance loan is the same
12 as the cost to originate a \$400,000 loan (unintelligible). We
13 adhere to the Ability to Repay, Dodd Frank, HOEPA, all those
14 requirements. The cost to finance that loan is more than the
15 cost to finance a mortgage. Warehouse financing is high, and
16 (unintelligible). All that means is that it is very expensive
17 to originate that loan and we need to pass that through to a
18 borrower, or (unintelligible). So our WAC, our weighted
19 average coupon, on the loans in our pool is about nine and a
20 half percent, for chattel loans. Nine and a half percent.
21 That's too high. We have to decline 70 percent of our
22 applicants for new home chattel loans. We can only accept 30

1 percent because all the others are cost-burdened from a DTI
2 perspective, among other reasons. So while we are trying to
3 drive down our cost to originate using technology and other
4 means, we need your help to bring that cost down so we can
5 extend credit to more people.

6 I don't need to tell anybody in this room that there's an
7 affordability crisis in the county. I think everybody knows
8 it, and it's getting worse. But I think manufactured housing,
9 specifically chattel, is one of the largest answers to that
10 problem.

11 Back in the 70's and 90's, as it's been mentioned,
12 manufactured housing represented close to a third of new home
13 sales. Today it's barely double digits. Fortunately, you all
14 have been mandated to help us. In 2016 the Enterprises were
15 mandated to serve chattel MH, to quote, improve the
16 distribution of investment capital for residential financing
17 for very low-, low-, and moderate-income families in the
18 chattel market. Unfortunately, almost three years later on
19 this point -- I know a ton has been done for Duty to Serve --
20 on this point the Enterprises have unequivocally failed. To
21 my knowledge there has been no progress on impacting the
22 distribution of investment capital for chattel loans. That

1 hasn't changed.

2 I know that the director, Calabria, has specific goals
3 with respect to ending conservatorship and so on for the
4 Enterprises. And so we sort of have to marry what we think we
5 can get done through Duty to Serve with the director's goals.
6 Specifically, the director spoke last month at the MBA annual
7 convention and talked about ending (unintelligible) supported
8 by private capital and suggesting that, I think, stating that
9 their activities are expected to earn a reasonable economic
10 return. That kind of makes sense.

11 So how do we think about protecting our private capital,
12 earning a small return, and serving Duty to Serve with respect
13 to chattel loans? I think that's the question.

14 And I think if you look at, historically, when borrowing
15 rates for borrowers were too high, the solution has been a
16 public-private partnership of some sort. Just go back to the
17 crisis, this exact scenario played out, where there wasn't
18 ample capital or liquidity extended to borrowers, consumers in
19 2010, '11 and the Treasury Department came out with the TALF
20 program, which was wildly successful, brought in tons of
21 competition, and ultimately the borrowing costs got slashed
22 for the borrowers. The borrowing rate came down dramatically

1 in just a matter of months.

2 I'm not suggesting a TALF program at the Enterprises. But
3 I am suggesting a public-private partnership. And luckily
4 enough, with respect to Mike, he mentioned the same program
5 that I am about to say in their opening remarks. They already
6 have the technology. They can do this all day long just from
7 (unintelligible) borrowers. The credit risk transfer money.
8 You got to do it. It worked successfully (unintelligible).
9 But you don't do it for chattel loans. I don't understand
10 that one.

11 The private sector has already told you, in my
12 securitization (unintelligible), that they can price the risk.
13 You guys have more data than they do. You guys should be able
14 to price the risk as well. For that matter you don't need to
15 take the bottom of the capital structure. All I am asking is,
16 an originator originates loans, sells the loans to Fannie or
17 Freddie, you guarantee them, sell back the bottom of the
18 capital structure to the originator, keep skin in the game,
19 and take the remote-- the risk-remote tranche, which is
20 liquidity constrained, sell that to the marketplace and
21 guarantee, with a guarantee, earn a guarantee fee, and off you
22 go. You will bring in competition, bring down borrowing rates,

1 and hopefully that nine and a half percent will get reduced.
2 More borrowers can qualify for loans, and we'll help solve the
3 affordability problem. I think that is the answer.

4 And I want to quote a research piece that I read from
5 April of '19 that said, quote, we calculate that greater
6 reliance on mass production is unlikely to be the source of
7 significant cost savings for the kinds of homes that most
8 Americans live in today. We highlight the potential for
9 factory-built housing to provide more significant cost
10 savings, if smaller size and reasonable but lower quality
11 construction is permitted, as is the case with manufactured
12 housing. Lynn Fisher and Scott Ganz.

13 All I am suggesting is, I think we all believe that
14 manufactured housing can provide a fantastic solution for low-
15 income borrowers in the country. You guys already use it.
16 Let's go for it and help the chattel buyer out.

17 The one other thing I would advocate is that with the new
18 program, just have something similar to the last program. Let's
19 keep accountability, make sure you have plan that's knocked
20 out and measure the Enterprises with how they do with respect
21 to chattel specifically. That way, without accountability I
22 think it's (unintelligible). Thank you.

1 ARUN BARMAN: Suzanne Taylor.

2 SUZANNE TAYLOR: Hi. My name is Suzanne Taylor. I am
3 filling in for Erica, who was filling in for me. So I have
4 that. My remarks are going to be on behalf of Next Step, who
5 couldn't make it today, and then also for Augusta Communities.
6 And they are a little more disjointed because I started
7 answering some of your questions. So I am going to start with
8 answering some of your questions from the last question and
9 answer and then I will go into my remarks.

10 As I said, my name is Suzanne Taylor. I am the president
11 and CEO of Augusta Communities. We are a 501C affordable
12 housing organization founded over 20 years ago. We serve 1100
13 households, 3200 residents. We have five ownership entities,
14 and another service-related entity. We have about \$95 hundred
15 million in value. We have two types of non-profits
16 (unintelligible). We also provide consulting services to
17 other nonprofits and to housing authorities. So we have a
18 broad viewpoint.

19 I am going to just start with my questions. I just
20 wondered when somebody asks, what best practices can we do?
21 Are you talking about on the homeownership side or the property
22 management side or the lending side?

1 UNIDENTIFIED SPEAKER: Best practices overall
2 (unintelligible).

3 SUZANNE TAYLOR: Okay. With regard to how you communicate
4 your loan products, I'm telling you, if anybody has ever lived,
5 visited, lended, been to a mobile home park and tried to just
6 kind of sneak around and look at things. They all know what
7 you are doing all of the time. So put the word out and look
8 out in about five minutes.

9 The (unintelligible) benefits regarding how you rate a
10 property in order to be able to get a favorable loan? I would
11 recommend that you look closely at affordability covenants on
12 that property, it will stabilize your community. You will
13 always have a stronger social organization within the
14 community, it keeps people there. Their rates are low. They
15 get -- they like living there. So with the covenants they
16 know that they can stay there for a long time and your loan
17 will be secure.

18 When you have covenants on a property you also have a
19 variety of different best practices related to those covenants
20 and compliance and oversight in all kinds of different areas,
21 including reserves, inspections, support services, community
22 management, succession plans, (unintelligible) plans,

1 financial modeling, blah, blah, blah. They are all looked at.
2 So it provides a really stable community. And
3 (unintelligible).

4 Our appraisals in our communities are not -- this is in
5 my notes from your questions -- the appraisals in our
6 communities have really not been a problem, whether it's a
7 home that is selling for 50 or they are selling for 300.
8 Mostly because, I believe, of those covenants and how we
9 practice our best practice management practices. That was
10 really hard to say. We have really a low, low vacancy rate.
11 We are not even at one percent, and we have been doing it for
12 20 years. We are like 0.01 percent.

13 Now I'll go to my prepared remarks. Augusta Communities
14 -- I am going to be speaking right now on behalf of Next Step
15 network. They are a nonprofit social enterprise working to
16 put together sustainable homeownership within the reach of
17 everyone while transforming the manufactured housing industry
18 through consumer education, affordability and energy
19 efficiency. Next Step believes that manufactured homes are an
20 important part of the solution to the affordable housing
21 crisis and all those residents are typically underserved.
22 Manufactured homes offer a balance of affordability,

1 particularly energy efficiency. I can you tell it is really
2 important in our communities because what's driving up the
3 housing costs now is the energy, not their mortgage and not
4 their land rent. They have reported that makes owning a home
5 possible for individuals and families priced out of the site-
6 built housing market. Or maybe they just prefer living in a
7 mobile home park community. I think you'd be really surprised.

8 We, Next Step commends FHFA and the GSEs for the impact
9 they have already created in the manufactured housing space,
10 working productively with partners across the county they have
11 made a real strive for increasing access to affordable
12 homeownership in manufactured homes. However, both Augusta
13 and Next Step's network of partners also recognize that more
14 needs to be done to ensure that manufactured homes are a viable
15 homeownership option in communities nationwide.

16 The network encourages GSEs to be leaders in raising
17 awareness and building partnerships that promote for uniform
18 zoning and building codes for manufactured homes. Restrictive
19 zoning prevents expanded use of manufactured homes and
20 contributes to NIMBYism that restricts access to housing
21 options.

22 The GSEs should also consider a larger push to educate

1 key stakeholders, including the general public, about
2 manufactured homes. More effort into training appraisers,
3 realtors and local officials will allow for greater success of
4 GSE Duty to Serve plans.

5 I would like to talk about that on the local official
6 side. I believe they have very little understanding of what
7 these communities are all about and pretty much try not to
8 drive through communities. They see them as private
9 communities and not part of their public housing stock.

10 Let's see. Additionally, we recommend that FHFA consider
11 giving the GSEs credits for increasing the percentage of AMI
12 as opposed to the current 80 percent up to the widely accepted
13 120 percent in high-needs regions, especially in rural and
14 high-cost regions. This would increase more opportunities for
15 (unintelligible) homes, for homeowners maybe interested in
16 replacing their homes, but lack the capital to do so.

17 I am going to skip over some of these because I think
18 they have been talked about by a lot of the speakers so far.

19 I would like to talk about my particular concern. That
20 is aging housing stock in land lease communities. When you
21 have homes that are-- become uninhabitable, uninhabitable because
22 of age or lack, or poor management-- maybe we come in and we

1 buy a community that has been neglected. We have to pull out
2 those homes. And you have to keep occupancy high to have a
3 thriving community. You have to keep occupancy high to have
4 appraisals come in well. You have to keep occupancy high to
5 run a community that's a high-quality park. Once you do all
6 of these things, your loans are going to be secure whether it
7 is the land loan or whether it's a home loan.

8 These supports on the chattel - a really important
9 innovation in terms of getting a loan product to fill up those
10 (unintelligible), either with homebuyer programs or with
11 business loans for property owners to bring in new homes for
12 rental property maybe, eventually be able to sell them to
13 homeowners. There is just nothing out there that provides a
14 park owner, even one with a long-standing reputation of
15 providing affordable housing and having a good reputation in
16 the industry, to get a loan to bring in homes for rent or to
17 re-sell.

18 All the things that also Susan talked about in terms of
19 lending requirements and lending law. We support chattel
20 lending in communities where properties with income and
21 affordability covenants, including ROCs, nonprofits and
22 publicly-owned housing. To serve more families, the GSEs

1 should also consider implementing a standard 30-year fixed-
2 rate mortgage for various sizes of homes including single
3 section homes, purchases and ADUs. We have mobile home
4 communities that are designed for single section homes. We
5 don't, like, put a double-wide on a single section-- on a park
6 that already is designed for single-wide. So we need that.

7 Single section homes and ADUs are needed to serve the
8 senior housing market and also are of interest to young buyers
9 who are interested in having shared community space and
10 experiences. High-efficiency (unintelligible) are important
11 for our resident population.

12 Regarding the Duty to Serve buyer protections, we support
13 the list of protections, except the one that limits the
14 homebuyer to sublet in a land lease community. This
15 (unintelligible) is not supported by our residents or our
16 property managers or our board members. In land lease
17 communities, subleasing of a home that is sited on a land lease
18 -- on land that is leased (unintelligible) complex management
19 issues and legal issues that are hard to resolve. Assigning
20 the lease power is not a problem. That was an alternative.

21 Regarding best practices in evaluating the capacity of a
22 nonprofit, ROC, or other landowner, S&P has a standard criteria

1 they've used for a number of years in evaluating their bond
2 market with manufactured housing. We are currently rated A+.
3 We just got our new rating yesterday. They did tell us in
4 that letter that they are revamping the criteria, expecting
5 our rating to go much higher. So that revamped criteria is
6 based on years of experience now in the manufactured housing
7 bond market. I think you'd be well-served to be informed by
8 that criteria. I don't have it myself yet. But I know their
9 old criteria is published. I think they can share that with
10 you, and you talk about best practices. They have a big long
11 list of criteria.

12 Let's see, I think I have one more thing. Programs like
13 MH Advantage have been valuable to some communities. But they
14 have certain criteria like the pitched roof and the lower
15 profiles that are not appropriate for our land lease
16 communities, especially when they are-- the density is
17 greater. So we would like you to look at those again for our
18 communities. Thank you.

19 CARLOS TENA: Good afternoon everybody. Thank you guys
20 for being here. My name is Carlos. I am the vice president of
21 Programs and Services for Neighborhood Partnership Housing
22 Services. We are a nonprofit located out of Rancho Cucamonga,

1 about 40 miles east of Los Angeles. We service all of LA
2 County, Riverside County, and San Bernardino County.

3 The majority of folks that we are servicing are from the
4 Riverside County and San Bernardino County, and that has a lot
5 to do with affordability. Where it's largely known to be
6 affordable for some folks, but affordable to who, really?
7 That's what it really comes down to. And back to the AMI, as
8 you guys have all been talking about, we recently ran into the
9 issue where there is no (unintelligible) that are 80 percent
10 AMI buying homes right now, unless there is a really large
11 subsidy (unintelligible). We offer downpayment assistance.
12 We're a CDFI. We're a borrower help center that educates about
13 2,000 people, families for homeownership. And we have
14 downpayment assistance we can't move because we can't find
15 homes to purchase. So the 80 percent AMI boundary is pretty
16 much priced out for California.

17 But I know I'm -- we do, we are currently focused a lot
18 right now on creating a CLT and really trying to help the
19 homeless, actually - we're kind of focused on homelessness
20 right now, too, and building homes for them or small cottages
21 as we call them. But I know the topic here is manufactured
22 housing so I will get into that.

1 The way we got into manufactured housing was pretty much
2 organically. We get approached by local cities and
3 municipalities with their infill lots, for them -- for us to
4 develop as an infill developer, as a state CHDO, that we are
5 certified. And the way we came to the local city that came to
6 us (unintelligible) San Bernardino, so they approached us and
7 had some empty lots. And when we said, okay, well, let's start
8 developing them, we started -- first we always start off with
9 infill. That's just natural. We just-- what we have done in
10 the past.

11 And when we started penciling it out and putting the
12 numbers down it made no sense to build it. We didn't have the
13 equity to lose, as a nonprofit, to be able to take the hit on
14 it because it would cost more in the materials than to actually
15 build the home and sell it and these homes need to go to an 80
16 percent AMI family. So there was state funds.

17 So we looked into the manufactured process of it, of
18 putting down a manufactured home on a permanent foundation.
19 And as a Next Step member, with their expertise, they came in
20 and they helped us out with it. So we did, we built them.
21 There was -- there has been political will when it comes to it
22 from the city, local government. If there isn't any, they are

1 going to run from the NIMBYism, you understand. Unless there
2 is political will those projects aren't going to move, when it
3 comes to manufactured.

4 So we were able to put three manufactured homes on
5 permanent foundations. They were - the energy, we have
6 everything. We put solar panels on them. Unfortunately, I
7 don't have pictures to show you guys today; I know Jennifer
8 can show you some good pictures. So we did. And they look
9 beautiful. You wouldn't be able tell that they are even --
10 they are part of the neighborhood. I honestly thought they
11 were probably the nicest houses on the block. And they look
12 -- people around the neighborhood were happy to see it. They
13 started fixing up their homes thinking, oh my god these homes
14 look beautiful and our homes aren't keeping up with it.

15 But then the challenges came, that we weren't aware of.
16 These were (unintelligible) investments for us, the financing
17 for them. At the time we didn't really understand what the
18 financing looked like from the manufactured standpoint of
19 view. I know that the Duty to Serve had an impact
20 (unintelligible) understand the financing. We didn't get all
21 of (unintelligible). We ran into where we were only able to
22 finance the families with a combined loan to value of 95

1 percent. And that right there alone tells me, 80 percent AMI,
2 you need to come up with \$17,000. And we had the downpayment
3 for them. We just didn't combine it with the loan because it
4 only combined up to 95 percent. So we had that challenge.

5 The appraisal challenge is huge. So honestly it really
6 comes down to educating, from the Realtor to the lender to the
7 appraiser. Because we have Realtors on the property saying,
8 oh no, I am not going to sell this home. I am not going to
9 sell a mobile home to my customer, my client. So there is
10 that perception as well. But the financing was a challenge.
11 The appraisers were a challenge because we had -- we had so
12 many appraisers. We had an appraiser who did the appraisal,
13 and right off the bat cut \$30,000 off the cost. He just said,
14 it's manufactured. You can't compare apples to apples.

15 So I am glad to hear that Freddie and Fannie brought out
16 (unintelligible) these products that obviously, it mandates
17 that the appraisers have two comparables of stick-built,
18 because honestly they look stick-built. So that's been kind
19 of the challenge for us with it.

20 And now that we have it there is nothing bad I can say
21 about what you guys should do about the financing. I am glad
22 it's out now. It was a learning lesson for us. Because prior

1 to that we had built modular homes. And modular homes and
2 manufactured homes are built-- they are similar or almost the
3 same, but yet the financing is totally different. You get
4 modular, a traditional mortgage up to combined loan to value
5 of 105 percent where here it was just families -- it was really
6 hard to get families into homes or be affordable to families
7 who are low-income in the homes. Thank you.

8 JIM GRAY: Thank you. Okay. So we are ready to move into
9 questions for this panel. Who has the first question?

10 UNIDENTIFIED SPEAKER: I will start with one. Can you say
11 (unintelligible) talk about a little bit of some of the issues
12 regarding subleasing in communities, regarding
13 (unintelligible) what are the kind of issues you run into, and
14 expand that a little bit?

15 SUZANNE TAYLOR: Well, you have -- we have mobile homes
16 - our mobile home residency law in California is a little
17 different than, I know, across the country. But the way that
18 you manage your park -- when you have a sublease situation,
19 you have a lot less control. So most of the time when someone
20 is subleasing, you don't know that they are there until months
21 after they are there because they haven't let you know.

22 They may not have qualified to live in your park

1 community, not paying their rent on time. They may not be
2 following the rules and you just have -- the inability to
3 enforce it is great and then the neighbors get mad. They
4 don't like the sublessee. It's hard to evict someone who is
5 two layers down. It's just very difficult to manage.

6 UNIDENTIFIED SPEAKER: So the Duty to Serve - like the
7 components of the sublease requires that the borrower, the
8 sublease, you must follow the rules and regs, the vetting
9 process that the community has set up. So there is going to
10 be some vetting done by the community owner and they must - if
11 the resident wants to sublease they must follow the rules.

12 SUZANNE TAYLOR: But I think that the vast, vast, vast
13 majority of community owners in California would not be in
14 support of that. It's hard enough to manage anyway, much less
15 have the ability to enforce that lease. You are not the
16 enforcer of the lease. The homeowner is the enforcer of the
17 lease. You have to enforce the homeowner to enforce the
18 sublessee. You know what I mean?

19 Now, if you assign the lease that's fine, because now you
20 are not the sublease. You are holding the lease or the rental
21 agree in most cases actually in California. Does that answer
22 your question?

1 UNIDENTIFIED SPEAKER: Yeah, OK.

2 LYNN FISHER: I have to give Todd a shout-out, right?
3 Well-played. (Unintelligible) manufactured housing is one of
4 the coolest innovations in the last century. It was clearly
5 popular for all the right reasons. (Unintelligible) possible
6 for all parts of this country. (Unintelligible) the paper he
7 was referring to where we looked at factory-built housing
8 across the country. It's a really interesting historical
9 context and industry.

10 And one of the things that paper points out is
11 manufactured housing grew up through a completely different
12 industrial organization as compared to home building. That's
13 one of the challenges we face all the time, is just how we
14 communicate who does this. And we have to get land, then you
15 have to get the home and you have to somehow join these things
16 up and all of these complicated arrangements that we are
17 talking about.

18 So part of what happened when doctor, Director - I always
19 say doctor because he is doctor but he's also Director
20 (unintelligible) - Director Calabria came on board is we just
21 needed to pause, that's where we were in the process. It is
22 complicated. It is potentially risky. And so even as we are

1 moving lots of other big pieces around the table, I think it's
2 worth reiterating: Duty to Serve is in statute. It is
3 something that the Enterprises are told in HERA that they must
4 do and something that we will absolutely continue to support,
5 these activities, even as we are reviewing them and thinking
6 through, the planning process, which is just getting started.
7 So all the feedback I am hearing today is really super helpful
8 in giving us (unintelligible).

9 MIKE DAWSON: I've got a question for Steve. Can you
10 discuss, kind of the ownership structure of the ADU business
11 that you are in? You mentioned that you are renting people's
12 property, the land, from the homeowner. Do you have an
13 ownership interest in any way, shape or form? I am just trying
14 to get a feel for how that structure works.

15 STEVEN DIETZ: Sure. I will be quick. What we have is
16 a leasehold estate. So we basically lease that piece of space
17 (unintelligible) to the street from the homeowner for
18 typically 15 years. We record that leasehold estate. That's
19 our interest. And then (unintelligible) at the termination of
20 that lease, we leave. The fixed improvements belong to the
21 homeowner. Like in a commercial lease.

22 MIKE DAWSON: And then you share the rent back, right?

1 STEVEN DIETZ: Yeah. So what we do is, the homeowner
2 gets two things. They basically get the appreciation on their
3 property as a result of the additions. And the second thing
4 they get is a portion of the rent. It typically works out to
5 between \$4,000 and \$10,000 a year that the homeowner gets paid.

6 MIKE DAWSON: Do you bring in structures? Do you build
7 from the ground up in some circumstances?

8 STEVEN DIETZ: So part of the law says we will change
9 (unintelligible) if we demolish the existing structure. It's
10 really hard to retrofit a 70-year old garage. Most notably
11 it's really hard to change the foundation. So we demolish the
12 existing structure and the most cost-effective way we've found
13 to do it is to bring a manufactured home in in two pieces.
14 For a weird reason, if it's one piece it's just too big to
15 move on the street. From the city you need a crane to get it
16 over. But since the homes all have a (unintelligible) foot
17 long driveway we've figured out a way that we can actually use
18 a forklift and move the two pieces right down the driveway.

19 UNIDENTIFIED SPEAKER: Are they model homes?

20 STEVEN DIETZ: Model homes?

21 UNIDENTIFIED SPEAKER: Park model?

22 STEVEN DIETZ: No.

1 UNIDENTIFIED SPEAKER: Do you build them?

2 STEVEN DIETZ: Yeah (unintelligible). We build them,
3 they're not HUD homes.

4 UNIDENTIFIED SPEAKER: Does that create an issue, do you
5 have to subordinate the first loan on the property?

6 STEVEN DIETZ: We're definitionally supportive,
7 structurally subordinate. So a lender with us would actually
8 have a first lien and with the collateral being leasehold
9 estate, but structurally it's subordinate to the first lien on
10 the primary property and so we have to make sure we
11 (unintelligible) appropriately.

12 UNIDENTIFIED SPEAKER: Steven, did you say they were not
13 HUD homes? And if not, why not?

14 STEVEN DIETZ: I don't think I know the answer to that,
15 as to they why not. Actually, I do one small answer to why
16 not. Our structures are 18'9" by 17'6" and so they go right
17 on the property line with two walls and HUD requires a second
18 entry and there is nowhere to put it, because you can't put a
19 method egress on the property line. There is nowhere left.
20 We've got property, property, wet wall, and the front door.
21 So it's a really strange reason that we can't do it.

22 UNIDENTIFIED SPEAKER: You don't have a 3' setback?

1 STEVEN DIETZ: No setback. We get to rebuild on the
2 footprint of the existing structure. So in our case if it was
3 3' setback you could squeeze a door in somewhere. But we
4 actually, most of our units have like six inch set backs.

5 UNIDENTIFIED SPEAKER: Todd, a question. What would you
6 view as being a (unintelligible) volume index in the next phase
7 of the plan? So for reference, Fannie Mae, chattel would
8 represent a little less than ten percent of our volume next
9 year if we purchase the amount that is stated in the plan. You
10 sort of expressed that wasn't sufficient. What would be
11 (unintelligible)?

12 MR. KOPSTEIN: Well, there is new homes -- the used
13 home market was talked about earlier, which is probably not
14 (unintelligible) at the moment. We will stick with the new
15 home market for now. There is, call it 100,000 shipments a
16 year. Something like 20 to 25 percent, I'm going to guess
17 attach to residents with low incomes so that's 25,000 homes.
18 You know, I think if you were to be involved in, as a pilot
19 program, 5,000 homes, 4,000 homes, something like that, that
20 would be meaningful. If it was just a couple hundred it
21 doesn't do anything. It also has to be sustainable. It can't
22 be, we're in and we're out. If you establish a program it has

1 to grow over time to be significant. And that way a lender
2 can depend that you're going to be there and they can be
3 confident (unintelligible).

4 JIM GRAY: Suzanne, you covered a lot of territory. One
5 thing that may be really helpful is if you could go back over,
6 briefly, is -- I think you had a specific suggestion on the
7 AMI. Could you elaborate on that?

8 SUZANNE TAYLOR: Yeah, I come from -- I come from an
9 affordable housing background. So in California, for example,
10 (unintelligible) other state programs and other federal
11 programs it goes up to 120 percent AMI. Everybody understands
12 that. So it wouldn't be a hard sell. They'd go oh yeah, 120.
13 That's a moderate figure, if it was low to mod.

14 JIM GRAY: So you're suggesting just that we, instead of
15 80 we go to 120?

16 SUZANNE TAYLOR: Yeah, it's just the vocabulary that
17 everybody understands. And as most people have already talked
18 about, you can't serve the 80 percent market very well anyway.
19 Sometimes you want to sell up to 80 percent, but you might be
20 held to 120 because of the pricing.

21 And then you have to help (unintelligible) consider the
22 lower income, collectively lower income households.

1 JIM GRAY: Okay. All right. Are there any other
2 questions for this panel?

3 TODD KOPSTEIN: I just wanted to add. I wanted to make
4 sure that I was referencing chattel homes because I think there
5 is a market already (unintelligible) in purchasing land homes
6 and that sort of (unintelligible) doesn't move the needle
7 (unintelligible) overlap where the FHA is. So where there is
8 a real need is in the chattel sector.

9 UNIDENTIFIED SPEAKER: If I may add something,
10 (unintelligible) the AMI. So we counsel, and our counselors
11 are HUD-approved counselors for about 2,000 families a year
12 and right now there is a gentleman here from Cal HFA. They
13 are probably closing about-- 70 percent of our loans are
14 closing with Cal HFA because they'll go up to 150 percent AMI
15 and it has downpayment assistance attached to it.

16 UNIDENTIFIED SPEAKER: You said 150?

17 UNIDENTIFIED SPEAKER: Yes.

18 UNIDENTIFIED SPEAKER: Good for them.

19 JIM GRAY: Okay. All right. Well, let's give this panel
20 a big round of applause. And I think we are ready for our
21 last panel.

22 RONALD MALDONADO: Good afternoon, everyone. My name is

1 Ron Maldonado and I work with Housing, Navajo Partnership for
2 Housing. We are located in Gallup, New Mexico. We primarily
3 serve Native American families in our area.

4 Unlike you, I am not immersed in the background of
5 finances and housing and everything. I am a homeowner. I
6 became immersed in housing because I became a homeowner. We
7 were lucky enough 20 years ago this year to become homeowners
8 on the Navajo Reservation. We got the first conventional
9 mortgage done on trust land, Indian trust land, thanks to
10 Fannie Mae. So thank you all. I also got first equity loan.
11 Thank you Freddie Mac.

12 Housing in Indian Country is very strange. We have a lot
13 of land in the Navajo Nation, it is largest reservation in the
14 U.S. We have 60 million acres and growing. Navajo Nation has
15 a very aggressive land buying program. We keep buying
16 (unintelligible), we keep getting bigger and bigger. But one
17 of the issues that we hit on a lot is a lack of funding for
18 construction and for infrastructure development. There is no
19 housing stock out there, none whatsoever. So every home that
20 we build, every home that we mortgage and finance, is from the
21 ground up, everything.

22 So the available housing out there is through TDHE, the

1 tribally-designated housing authority. Enterprise,
2 essentially, they get their money through Congress, through
3 NAHASDA so they have a lot of money. We don't. We are a
4 standalone nonprofit. We were created by the Navajo Nation at
5 request about 23 years ago. Also we are the only Native
6 charter of NeighborWorks America.

7 So I have a long history. I have sat on the board for 12
8 years, I've left, came back. My introduction into housing was
9 becoming a homeowner and realizing just how difficult it was
10 to become a homeowner in Navajo County.

11 So we run up against three things in Indian Country that
12 stand out the most. Number one is educating our youth for
13 financial literacy and homebuyer education. We have students
14 who graduate from high school, they go off to college, they go
15 to college, they get a credit card and they get in debt and
16 they don't understand debt. It becomes almost overnight.

17 We have some of the largest truck sales companies, Ford,
18 Chevy, you name it, in Gallup, New Mexico. They sell more
19 pickup trucks per capita in Gallup, New Mexico than they sell
20 anywhere else in the United States. That's because Navajo
21 families when their taxes come in they buy a new truck. Trucks
22 are disposal on the reservation. You buy one, maybe a year

1 later, two years tops, you go out and buy a new one. Mine is
2 going on ten years. I am a homeowner.

3 So we do need that. And I did speak to someone about a
4 year ago at OFN from Freddie Mac and we talked about their
5 program for financial literacy in high schools. So we would
6 love for you to come out and spend some time with us on the
7 reservation. (Unintelligible) is I need a little support to
8 get the Navajo Nation to sign the MOA again with Fannie Mae.
9 During the housing crisis it kind of fell by the wayside. So
10 we no longer can do Fannie Mae guaranteed loans on the
11 reservation because there is no agreement. We did about, I
12 would say, about 50 before the housing crisis, which doesn't
13 seem like a lot, but on Tribal Trust Land that's a huge number.

14 We continue to build. We do have mortgages. We are a
15 CDFI, we're a Native CDFI so we do loans. We do downpayment
16 assistance. We do grants, second mortgages, gap lending, you
17 name it we do it. We started our own construction company, we
18 have a very small construction crew but we are in the process
19 of building five houses right now. That's the only way to go.
20 If we are a construction company we control costs and we
21 control the quality of homes. So we have kind of incorporated
22 ourselves and reached out with many arms inside of the

1 community to do everything we can to bring affordable housing
2 to the Navajo.

3 The houses -- I have to tell you that the houses we are
4 building now are not affordable. They are in the \$300,000
5 range. But that's the reality of it. We have Navajo families
6 who can afford \$300,000 or \$400,000 houses. And on the other
7 spectrum we have Navajo families that have no income. About
8 90 percent of the people who live on the reservation don't
9 have running water in their homes and don't have electricity.
10 Most of them pull water, they have plastic barrels and they
11 can fill up water from the local chapter house which is a small
12 community kind of government, local government, they go there
13 and fill up their water barrels and drive them home if they
14 have a vehicle. If not, they depend on someone else to help
15 them.

16 That's where the money comes in for infrastructure
17 development. We are in the process of talking to the Navajo
18 Nation to give us a master lease so that we can come in, put
19 in infrastructure and build a housing community essentially.
20 Because all of the land on Navajo essentially is controlled by
21 the nation, but is also (unintelligible) by separate families
22 with use permits, it could be a grazing permit, a farming

1 permit, some kind of use permit. So the families control it.
2 Navajo nation is slowly clawing back that control that was
3 given to the families by the BIA back in the 1920s and '30s.

4 So with a master lease and funding we come in and actually
5 build infrastructure, start building houses and start building
6 affordable housing for families who really want to live on the
7 reservation. So I talked about education for our students
8 which is sorely needed, money for infrastructure, which is
9 sorely needed.

10 And then the last thing that we are working on, and I
11 think is really kind of a great thing for us, is we are moving
12 towards becoming a correspondent lender for Fannie Mae. So we
13 will not only build in Navajo, we will build essentially the
14 Southwest, tribes in the Southwest area or anyone else who
15 walks through our door. You have to understand that New Mexico
16 has 23 Indian tribes within the state. Arizona has 21 Indian
17 tribes in the state. The Navajo Nation is in three states.
18 We are in New Mexico, the lion's share in Arizona, and a very
19 small portion in Southern Utah. So we cover all those areas
20 and Utah has probably 10 or 15 tribes. Colorado has probably
21 a dozen tribes. They are just scattered everywhere. And
22 everywhere you go people talk about the need for affordable

1 housing.

2 And the need for affordable housing is for that person
3 who works, has a job, but they can't buy a house. Natives are
4 tied to their land essentially. I myself am not Native
5 American, I am Hispanic, but I have lived on the Navajo
6 reservation for 25 years. My wife is Navajo. We live in her
7 family's traditional use area. That's where she grew up, her
8 grandparents were there, great grandparents were there. It's
9 long history. Now we're there.

10 So Natives are tied to their land and that's where they
11 want to build. They want to build houses where they belong
12 essentially. So we do run into folks who live on the
13 reservation and we run into folks who don't want to live on
14 the reservation and that's just fine. We work with everyone
15 essentially.

16 So I think that's really all I really wanted to say, is
17 that, I understand -- you know, I sit here and I listened to
18 every one of you here talk today about housing and the need
19 for affordable housing. Now I was here about two months ago
20 and I picked up one of these real estate papers, and I was
21 amazed at the cost of housing in LA, in this area. It was
22 frightening. So thank you all very much for your time.

1 JIM GRAY: Thank you.

2 JAY HARRISON: Good afternoon. My name is Jay Harrison.
3 I am here from Clearinghouse CDFI. And I wasn't going to speak
4 today. So if I look unprepared it's because I am. But it's
5 really, really very funny, I had not met Mr. Maldonado until
6 he just sat down right next to me. I am very pleased to say
7 that a report that we actually did on a New Market Tax Credit
8 deal building a water filtration system there on the
9 reservation, and I saw firsthand what you are talking about
10 with the water barrels on the porch and stuff like that. So
11 the idea to build the infrastructure.

12 I think that's sort of a good segue to my overall arching
13 theme, which is, you know, I think about, you know, Duty to
14 Serve. Just wanted the agency to know that you heard from a
15 few CDFIs already; don't forget that you have a partner that
16 maybe you are not taking full advantage of in the CDFI
17 industry.

18 On our behalf, we are a for-profit CDFI. We are located
19 in Orange County, California. We have a footprint all through
20 the Southwest. Our market niche is we lend on real estate
21 mortgages, both commercial and residential. And those look
22 very conventional, but the reality is there's something

1 unconventional about that. Generally it's the borrower. It
2 may be a nonprofit. It may be a church. Some, or the source
3 of repayment is unusual. And so, oftentimes it's difficult to
4 take that product and push it through a pipeline of secondary
5 mortgage processes.

6 We have had some very good relationships with the GSEs,
7 albeit limited. We were the first non-depository member of
8 the Federal Home Loan Bank system and that is a very good
9 relationship. And once upon time, where is Mike, there is Mike,
10 there was a Fannie Mae program, a loans to intermediaries
11 program that was, you know, very helpful to us.

12 I should say that after 22 year of business making, you
13 know, loans that are non conventional, you know, people don't
14 come to us unless they have been turned down by a bank already.
15 I have to say that in the 22 year history of the company our
16 charge-off experience has been about 70 basis points, well
17 under one percent. There was gentleman here earlier talking
18 about data. I'm pretty sure that's as good or better than the
19 regulated financial institutions themselves. And so I have to
20 reflect on that a little bit, that we actually have a lower
21 charge-off rate doing the loans the banks themselves wouldn't
22 do.

1 So I think that says something about risk. I think it
2 says, we talked a little bit about ratios and things like that
3 already. The ratios don't always tell the entire story. Maybe
4 what is needed is that extra time and energy that CDFIs and
5 other lenders like CDFIs can provide, you know, holding the
6 hand of our borrowers and things of that nature.

7 So in the final analysis I would like to encourage the
8 GSEs, maybe rather than thinking about CDFIs as pushing product
9 to you, maybe the answer sits on our balance sheet. We have
10 been very successful at receiving loan funds, low-cost loan
11 funds, a stable source of funding to allow us to do the types
12 of deals that we do. Let us worry about the credit risk.

13 I should say, in addition to having low credit risk
14 experience, we are also S&P rated. I heard that from another
15 CDFI, colleague of mine at Century Housing, they are also S&P
16 rated. I don't think non-conventional and risk are necessarily
17 the same thing. So, we would love to be your partners in an
18 ever-increasing way as we both work on our Duty to Serve.
19 Thank you.

20 SAM LIPSHUTZ: Hi everyone. My name is Sam Lipshutz. I
21 lead Fannie Mae's rural initiatives on the multifamily side of
22 the house. Thanks so much for being here. Ron, I was just

1 talking to Kellie Coffee a few minutes ago and I just want to
2 tell you that she says hi. I expect that you are working with
3 her on all of these things so thanks for the shout out.

4 My first question was for you. When it comes to importance
5 of financial literacy and education, home buyer education,
6 what are some successful models and partners too that you have
7 seen and worked with over the years?

8 RONALD MALDONADO: We do financial literacy and home buyer
9 education as part of our program. We have been doing that for
10 23 years now. So everyone that walks in the door essentially
11 has to go through the certification, through home buyer
12 education and through financial literacy. We would like to,
13 when I say we, I mean I, as the board president, I would like
14 to see this expand into our schools.

15 I have talked to our current president, President
16 Jonathan Nez with the Navajo Nation, about bringing financial
17 literacy to the schools. He's very much in tune with that.
18 He ran on the platform essentially of bringing affordable
19 housing to the Navajo Nation. So we have been working very
20 closely with them for the last couple of years. But that's
21 what we would like to see, is to have that in our schools.

22 As I mentioned earlier, when kids graduate to go off to

1 college or to go get jobs and the next thing you know there's
2 a brand new truck and it's a continuous cycle of buying
3 vehicles because they have no place else essentially in their
4 minds to put their wealth.

5 MIKE DAWSON: Okay. You've been dealing with the
6 Enterprises now for a while. What would you like to see, what
7 would you like to see the Enterprises change in how they
8 interact with you and your community in the form of, you know,
9 we talked about education, but, you know, how should we change,
10 if any, change our approach in working with your organization?

11 RONALD MALDONADO: You know, I am not really sure. That's
12 a really good question. And I think it's just being more
13 visible in Indian Country, not necessarily just on the Navajo
14 reservation but in Indian County in general. I think that's
15 kind of one of the pitfalls that we see, is that people are
16 really unaware that Fannie Mae exists and that Freddie Mac
17 exists. I have to be honest, until I became a homeowner, I
18 didn't realize that you guys existed.

19 MIKE DAWSON: You could say the same about my mother.
20 She thinks I work at Fannie Mae.

21 RONALD MALDONADO: I think that visibility would be really
22 good, you know, having -- I don't know. Maybe, you know, doing

1 something with leaders. I know the Duty to Serve has focused
2 on that, but I think just being more visible within Indian
3 Country would really help.

4 MIKE DAWSON: Thank you.

5 SAM LIPSHUTZ: I have another one for Jay. Could you just
6 tell me a little bit about your organization's experience with
7 tax credit deals and if it's easy or difficult to get tax
8 credits in your state.

9 JAY HARRISON: Yeah. So from a New Markets Tax Credit
10 perspective, for us to fund—

11 SAM LIPSHUTZ: I am sorry. I'm talking about LIHTC, but
12 also New Markets.

13 MR. HARRISON: As a lender we are not really competitive
14 in the State of California, lending on LIHTC projects. It's
15 just a simple matter of fact that our fund's too high. And
16 the financial institutions-- that seems to be pretty well-
17 trodden ground. So we don't participate generally. We do
18 construction loans on apartments, they're just not LIHTC
19 deals, generally speaking. So, once again, we are sort of on
20 the edges of that world.

21 We -- if I can talk about New Markets Tax Credits, and I
22 am glad you brought that up, because New Markets Tax Credits

1 can be used for affordable for-sale housing. It cannot be
2 used for residential rental. But we have done a number of
3 deals where we have done for-sale affordable housing. And
4 what's kind of neat about that -- those models tend to revolve.
5 And if you build it and sell it within the 7-year compliance
6 period you can do a series of different deals.

7 I don't know if any of the GSEs have an appetite as a
8 purchaser of tax credits. I heard that earlier, and that was
9 very interesting to me. Because if you have the capacity or
10 the need to purchase New Markets Tax Credits you could drive,
11 I think, a lot of allocation towards for-sale affordable
12 projects. It's seldom done. But the reason it's seldom done;
13 investors typically aren't interested in that particular area.

14 UNIDENTIFIED SPEAKER: I do want to ask, I guess, I am
15 surprised about that. I am surprised this hasn't come up. We
16 always hear a lot about Opportunity Zones. I'm just curious
17 on folks' impression of that topic, and if you see it as a
18 beneficial resource.

19 UNIDENTIFIED SPEAKER: We just closed our first
20 Opportunity Zone project. It's in Koreatown here in Los
21 Angeles. It's our first time out of the gate. Our purpose of
22 getting involved in that program is to try to make it impactful

1 in a positive way in the community. It was a small deal,
2 relatively speaking. We are seeing large dollars chasing these
3 deals and you know, from my perspective, they don't seem
4 particularly focused on positive impact in the community. I
5 would say that generally they are deals that would get done
6 anyway, so they make a good deal better.

7 And so I can't say that we did-- it was a housing deal.
8 There was not affordability. But we are trying get in here
9 and get our feet wet the first time around, and then try to
10 figure out how we can play a role in providing affordability
11 that wouldn't occur otherwise. I can't say that motivation is
12 consistent with the investors, but that's what we are trying
13 to do.

14 UNIDENTIFIED SPEAKER: That's really helpful. My only
15 concern, a number of folks behind you who started raising their
16 hands. Is that okay to go on talking?

17 JIM GRAY: We need to wrap up here before long. But maybe
18 we can have them draw straws and one of them can
19 (unintelligible). This will be the last.

20 UNIDENTIFIED SPEAKER: One of the things that we saw on
21 Opportunity Zones is simply that the state determines where
22 the Opportunity Zones are located in California. And they're

1 in places where the opportunities for affordable housing kind
2 of are difficult to achieve. And the competition for the
3 resources there, i.e. those properties, is too strong and kind
4 of (unintelligible) the time we go in to acquire them -- that's
5 just from a limited amount of experience that we have.

6 COREY ABER: Jay, you mentioned you do construction loans
7 for apartments without tax credits. So I am assuming because
8 you are a CDFI, that these are affordable apartments. How do
9 you make that work, because it's so expensive to build?

10 JAY HARRISON: Yeah, so the borrower is coming to us for
11 some reason. They don't have the option of going to a
12 conventional bank, you know, getting a LIHTC deal. Some of
13 our borrowers have subsidy outside of LIHTC in other areas.
14 There are municipal programs and other things where they are
15 getting their subsidy and we have a number of relationships
16 with developers who are nonprofit developers who are frankly
17 better than we are at putting all the subsidy packages
18 together. So we are sort of the last source of funding.

19 MIKE DAWSON: Jay, you are talking about a couple things,
20 actually, from a CDFI standpoint. We have several seller-
21 servicers for Freddie Mac that are CDFIs and we encourage, or
22 actually we have been in discussions with - we kind of don't

1 encourage -- we want to be realistic in the form of, it can be
2 expensive to not only, not to apply to become a seller-servicer
3 but the ongoing maintenance for seller-servicers can be
4 expensive.

5 There is two options: you can sell directly to us or
6 indirectly through other aggregators of loans, or even other
7 CDFIs. And it sounded like, too, in your lending for both of
8 you, you do put loans on your balance sheet. Is that right?

9 UNIDENTIFIED SPEAKER: Yes.

10 UNIDENTIFIED SPEAKER: Virtually exclusively for us.

11 MIKE DAWSON: So let me think about in the future, I would
12 be happy to set up a call and have this discussion. We do buy
13 seasoned loans off of balance sheets. And, you know, it would
14 be helpful if you could get an understanding of what those
15 parameters are that we would generally purchase from. So that,
16 you know, when those loans season or continue to season on
17 that balance sheet there may be that opportunity for us to
18 purchase. I think just so you know what to expect, kind of,
19 and know those purchase parameters it would be good to have
20 that understanding up front. But we love to buy seasoned loans
21 and pay cash for them in that forum but you've got to spend
22 some time understanding what those parameters are.

1 COREY ABER: I think it's worth adding on to this. I'll
2 just do -- on the multifamily side, we do securitize loans
3 from CDFIs, from other small financial institutions. We've
4 done two (unintelligible) pools this year with CDFIs
5 (unintelligible).

6 JIM GRAY: Okay. I think we have come to the end here.
7 So I want to acknowledge this panel. I also want to
8 acknowledge the three people over here who have made the whole
9 thing work, that's Arun Barman, Rebecca Cohen, and Laurel
10 Gourd. So thanks to the panel. Thank you all. (Meeting
11 concluded.)