

1 TED WARTELL: Good morning, welcome to FHFA. My name is  
2 Ted Wartell, I'm the manager of the office that oversees Duty to  
3 Serve here at FHFA. On behalf of everyone here, thank you very  
4 much for spending your first day back from Thanksgiving with us.  
5 This is the third of four Duty to Serve Listening Sessions. We  
6 held the first two the week before Thanksgiving in St. Louis and  
7 Los Angeles. After today we have one more which is a virtual  
8 listening session which is next week, on Wednesday, the 11th.

9 I would say that, you know, input from the public on Duty  
10 to Serve is an extremely important part of the program. We seek  
11 it often. It's very, very helpful to the Enterprises and to  
12 FHFA. And sessions like this are extremely important. So we  
13 thank you very much for your time. We also hope that it's  
14 helpful to you, as we all try to have as much impact as we can  
15 on Duty to Serve.

16 We have a very full program today, starting with, in just  
17 a few minutes, a summary from both the Enterprises and from us  
18 on the -- a short summary on the status of Duty to Serve. And  
19 then we'll start our first panel around 9:00 o'clock. And  
20 lastly, I would say, remind everyone that Director Calabria will  
21 be here at 11:40 a.m., to share some of his thoughts on Duty to  
22 Serve as well.

23 So thank you again, and I think I will introduce the first  
24 speaker who I think is Jeff Hayward from Fannie Mae. Jeff.

25 JIM GRAY: Let me just make a couple of comments, if that's  
26 alright, before Jeff.

1 TED WARTELL: Sure.

2 JIM GRAY: First everybody should know that- I'm sorry, my  
3 name is Jim Gray, I work with Ted to direct the Duty to Serve  
4 team for FHFA. (Unintelligible) We want everybody to please  
5 understand from the outset that this session is being audio  
6 recorded. So, the purpose of the recording is to prepare  
7 transcripts. So there will -- you will see the words that you  
8 speak in a written transcript that will eventually be on our  
9 website.

10 Also, as Ted -- I'll reiterate something Ted said, that we  
11 do place a very high value on public engagement. And we do think  
12 of the people in this room as being critical partners to  
13 supplement the understanding that people at the Enterprises and  
14 people at FHFA have about these markets, because so many of you  
15 are very, very close to those markets. All right, so with that,  
16 I will turn it over to Mr. Hayward.

17 JEFF HAYWARD: All right, thank you Jim. Good morning  
18 everybody.

19 AUDIENCE: Good morning.

20 JEFF HAYWARD: Well this is, it seems kind of dark and  
21 somber here. It just does. All of you seem like you're like,  
22 oh my god, I'm here and I'd really rather be asleep. I hope  
23 that's not true.

24 I am Jeff Hayward, as Ted said when he introduced me. I am  
25 the executive that is responsible for Duty to Serve at Fannie  
26 Mae. I think sometimes before we talk about where we come from,

1 we should really talk about appreciating the journey. And I was  
2 part of the team that wrote the plan. So, we started way before  
3 there was anything to think about, just having the law as really  
4 our reference point. And we went about the business of  
5 developing a plan that addressed the three markets.

6 We knew at that time, that there was no way we'd get it  
7 right the first time. We knew that we would be testing some  
8 things that would work very well, and some things that wouldn't  
9 work so well. And that's all kind of borne out, and we've  
10 learned a lot of lessons in the journey. But I'll tell you this  
11 about my colleagues at Fannie Mae. The folks who work on Duty  
12 to Serve every day, they feel like it is a privilege and an honor  
13 to serve in the way they serve. If you ask them to talk about  
14 what they like the most, it's the things that we've worked hard  
15 to get accomplished, that do happen.

16 And so I have to say it would really be short shrift to  
17 just judge us just on our results because the effort that went  
18 in from the staff to get the results that we have, has been  
19 exemplary. And I know because I get to see it firsthand. And  
20 anybody who works at the company will tell you they meet with me  
21 all the time. I know exactly what they're doing, and I know  
22 exactly what the struggles are. The struggles are mighty because  
23 the problems are mighty, but we're not discouraged. We really,  
24 really want to be part of the solution.

25 So, here is some, that you see on the slide, of what we do  
26 to (unintelligible). One, we really think that aspects of Duty

1 to Serve really help grow our affordable housing mission. As  
2 you know, we have housing goals, and we now have duties and it  
3 really does, we put them all together, it's made us a more  
4 effective organization in terms of serving our housing mission.

5 Duty to Serve is integrated in the business. Just think  
6 about this for a second. I run multifamily business, that's my  
7 daily job. It is integrated in everything we do. If you talk  
8 to the single-family team, the single-family team is integrated  
9 all day long on this point. It is in the business as it was  
10 intended for that to happen.

11 So, here's kind of what some of our accomplishments are.  
12 One, spreading the word. So really part of this was just getting  
13 out to different locations, listening and talking and  
14 responding. And a lot of that happened -- hours and hours of  
15 travel time and briefing papers and all those things. All those  
16 things happened in the first year. And I think there's some  
17 things that we learned along that journey.

18 One, market dynamics are different in every place. And  
19 there is really -- there's a real difficulty in trying to  
20 identify something that will work in every market, because every  
21 market has something a little slightly different to offer. And  
22 trying to figure out how you can offer something of value that  
23 really goes through a bunch of markets is really hard to do.  
24 I'll tell you, that's one of the things that we learned. But we  
25 worked it out.

26 The other thing that really is key is we get nothing done

1 without lenders. And so, part of that journey is really bringing  
2 lenders along with us to work with us. But really part of what  
3 makes us great is the partnership with lenders, but what makes  
4 it difficult to get work done is, we have to rely on lenders'  
5 operations and their systems and the things that really incent  
6 them from a monetary standpoint. And so figuring out how to  
7 bring lenders along in this journey really was a hard thing to  
8 do. And I would say it's probably one of the most difficult  
9 things to do because we can't directly point our finger and say  
10 "do this." The lender has to really want to do it. And that  
11 really is something we've learned in the previous year.

12 So what are some of our accomplishments? Well one, MH  
13 Advantage, which there are people at Fannie Mae, this was their  
14 baby. Meaning they cradled this thing, they rocked this thing,  
15 they worked on it -- this was their baby, MH Advantage. What we  
16 learned is you've got to get distribution, and that requires --  
17 there's a whole bunch of things that went in our plan, we didn't  
18 anticipate we'd have to figure out. For it to really take  
19 traction we have lots more work to do. But the fact that we got  
20 it once, we figure, there are houses rolling off the factories.  
21 We think that's quite an accomplishment.

22 In general, since people look at how many loans we bought,  
23 our business is up 26 percent. So, the numbers say we did more,  
24 we'd like to do even more. But the numbers say we did more.

25 One of the things that, when the plan was envisioned, we  
26 talked about is, the fact that tenants in manufactured housing

1 sites, their rents can go up astronomically. And so, one of the  
2 biggest accomplishments was getting tenant pad lease protections  
3 done. Where the average tenant can have a fair rent, and then  
4 (unintelligible) these kind of crazy rent increases that they  
5 post. So, we think that that was a major accomplishment to do  
6 that for those tenants who would benefit, and we look forward to  
7 doing even more of that.

8 So in the preservation space, I'd say one: around energy  
9 efficiency. This is something that's really important to our  
10 company. It is pervasive throughout both the businesses, single-  
11 family and multifamily. It really is trying to get the  
12 information out to the public about how, if you save energy, you  
13 actually are in a better position to spend your money on housing.  
14 I mean these things are just - are inextricably linked. And our  
15 own -- REO financing, we incorporated part of this, all the  
16 energy stuff. So again, I think putting and integrating energy  
17 into the work we do is another accomplishment that we did.

18 In rural, I think the first thing is an MOU with some of  
19 the Native American Tribes. Now, have any of you ever tried to  
20 do an MOU? Raise your hand if you've tried to do an MOU with  
21 tribes. Raise your hands. We have one person here, two, oh my  
22 gosh, two. This is hard, hard work. The fact that we got one  
23 done, to me, is a big deal. Because think about it, every tribe  
24 is a separate nation. So it's like negotiating with another  
25 country. Just understand that and the amount of work and the  
26 understanding it takes to do that is really, really difficult.

1           We did exceed our loan service -- our loan targets in high-  
2 needs rural. We are proud of that, but we wish we had done more.  
3 But again, this gets to, as you start working with lenders, you  
4 really have to find lenders that are making the loans that  
5 actually meet the risk profile that we are permitted to take.  
6 So part of the secret here is not just to be able to say, I'll  
7 buy loans, part of the secret is, find out if they're loans that  
8 meet your long-term sustainability objectives and meet your risk  
9 profile. And that is really kind of the holy grail through all  
10 this (unintelligible), finding loans that really are a good risk  
11 for you, but also offer the liquidity that we really want to  
12 offer. I think we got a lot done there.

13           Just again, some of the learnings are: relationships matter  
14 and partnership matters. And that's every place and that's  
15 pervasive, and we find, where people are actually willing to sit  
16 down and chat with us and have a relationship as opposed to  
17 throwing a rock at us or a stone at us, actually more gets done.  
18 And so we look forward to really having more relationships going  
19 forward.

20           We did do some new things, innovations. So you think about  
21 MH Advantage, that was new. And we got that done. And we did  
22 a lot, tenant pad lease protections in general, but more to do.  
23 Going forward, I'd say this: we have got to simplify the plans.  
24 Again, I think we all had the best of intentions when these  
25 things were done. We were all trying to solve these very  
26 intractable pervasive problems, and we went about it in the most

1 sophisticated way we could do it. The thing we have learned,  
2 let's relax the sophistication a little bit, going forward.  
3 Let's just get to more basic, more understandable, more linear  
4 goals and objectives and ways to do this. We have learned it  
5 was just too complicated.

6 And I would say, test and learn. Let's test some things.  
7 Some things will be scalable, ready to go. Other things will be  
8 horrible, we'll just need to kill them and move on. But this  
9 whole thing about test and learn, we really need to get that  
10 (unintelligible).

11 And then loan tracking. As I talked about, we don't get  
12 anything done without lenders. Lenders label the loans that are  
13 sent to us that enables us to track it. To the extent that we  
14 can't get lender systems to label the loan properly, and then  
15 bring it in to us so that we can count it, it really gets tough,  
16 because you don't know how well we perform, because we can't  
17 track all the stuff. So, the lesson we learned is really focused  
18 on trying to get this information from the lender into us so we  
19 can make sure we can track it going forward. It just is what it  
20 is.

21 The last thing I'll say before I get off stage and let my  
22 friends at Freddie Mac get up, this whole idea of scaling, we  
23 really have to pay close attention to. And I'll give you some  
24 of -- kind of my thoughts on this. One, the idea that you can  
25 scale in rural is a dumb idea. Right? By its very nature, rural  
26 is few people, and opportunity, but it's never scalable. So

1 understand that you can only do a few things, and try to do them  
2 well in rural, but you're never really going to scale because by  
3 its nature, rural is actually not scalable. And anybody who  
4 thinks it is, I don't know what you're thinking. It just isn't.

5 And in the other places, spending the time to figure out  
6 how to scale before you put expectations out and put loan targets  
7 out there, I think is worthy of it, and we're going to do some  
8 of that. Really spending the time to see what can we scale.  
9 And then hold us accountable when we say we're going to scale  
10 it. But we really have to be careful about what we say can be  
11 scaled. Because not everything can be, and like I said, by  
12 definition, I do not believe rural can do that. That's my own  
13 opinion.

14 And another around communications, I think we all can be  
15 better about communication. And here's what I mean. One I think  
16 telling everybody the truth about what we can really do, and  
17 what we can't do. That's part of communication. It's looking  
18 each other in the eye and telling each other the truth about  
19 what you actually can do and what's achievable, and what can't  
20 we do. I think some of that truth telling really has to happen  
21 in our communication.

22 Two, us listening and listening hard, and where we think we  
23 can really help, say we can help, and get it done. But what we  
24 think we can't, say I'm sorry we actually don't think we can  
25 help you. But really that honesty in communication I think is  
26 missing and we have an opportunity to get better as we go

1 forward, in the plan.

2 And with that, I have done my ten minutes, and I'm turning  
3 it over to the wonderful people at Freddie Mac. Now notice I  
4 didn't say they were terrible people. I said they were wonderful  
5 people. The wonderful people at Freddie Mac, it's all yours.

6 MIKE DAWSON: Well good morning. How is everybody doing?  
7 My name is Mike Dawson, and I'm on the single-family side at  
8 Freddie Mac. We have primary responsibility for the activities  
9 related to Duty to Serve and housing goals and access to credit.  
10 Corey and I will be tag teaming this morning.

11 So first a quick commercial. There is a brochure in the  
12 back, of Freddie Mac's year one accomplishments in the Duty to  
13 Serve underserved market activities. So, it's a great booklet  
14 sitting back up towards the exit there on that little wall there.

15 But I did want to take the opportunity to kind of go  
16 through, Corey and I will go through the accomplishments we've  
17 had over the course of the last several years in Duty to Serve.  
18 And one thing to remember, that Freddie Mac is probably best  
19 used as a catalyst for change. In the form of scale where it's  
20 appropriate, standards and standardization across, whether it be  
21 data, whether it be appraisals, whether it be other activities.  
22 And certainly in consistency, consistency in the form of presence  
23 in markets, because as our customers and you know, we don't lend  
24 directly, working with the lending community and others, is to  
25 ensure that when they establish programs in the market, Freddie  
26 Mac is always what we call "ready bid." Ready access to credit,

1 ready access to purchasing of loans. And that's where it comes  
2 back to kind of the three tenets we started with and we will  
3 continue with here at Freddie Mac.

4 One is to provide sustainable liquidity. As I said  
5 financing in these markets is crucial but having a sustainable  
6 presence there is what it's all about.

7 Distribution of investment capital. Again, where we place  
8 our capital and how we place it, and the consistency of that  
9 placement is what our partners are looking for. We just had two,  
10 and you'll hear more about them in a minute here, also the risk  
11 distribution. We don't hold all those risks on our balance sheet,  
12 we look at distributing them through our credit risk transfer  
13 transactions and the other types of activities we hold in  
14 managing those risks.

15 And developing solutions and presence. We don't do that  
16 alone. It's a collaboration with many of you in this room.  
17 Collaboration with those involved in these markets across the  
18 country. We cannot do this alone. And it seems like it started  
19 with, I think the catalyst for the changes in these markets, is  
20 one of consistency. And we plan and we continue to develop these  
21 activities with the long term in mind. In fact, we take time to  
22 develop many of these programs. And we'll stay in these programs  
23 to see that through until they're developed, to create that  
24 sustainable liquidity and ensure that these markets will have  
25 legs in the years to come.

26 COREY ABER: All right, and I'm Corey Aber, I'm the Director

1 of Mission Policy and Strategy for our Multifamily Business and  
2 oversee Duty to Serve for multifamily.

3 As we look back at the first plan that we wrote, you know,  
4 we were looking to do two things from that. We wanted to have  
5 immediate impact where possible. So you saw in that plan a lot  
6 of focus on loan purchases in the parts of the market that we  
7 had a footprint, that we had long experience in.

8 And we also wanted to build partnerships and capabilities  
9 for areas that we were entering or expanding in under Duty to  
10 Serve. So, you can see a lot of new capabilities, a lot of new  
11 offerings. But also a lot of research, because it's not just  
12 about those of us who are in the room today, those of us who are  
13 continuing to be involved in these markets, but as we look to  
14 improve the distribution of investment capital, that means  
15 working with those who are not in these markets today. Who are  
16 not in the room today. And so there's some important aspects of  
17 not just us becoming more educated about the markets, and working  
18 with all of you, but also educating those who are going to be  
19 our investors, in the securities that we put out so that they  
20 have a better understanding of what they are investing in. And  
21 you can see that throughout our plan, and the goal is to keep  
22 purchasing loans, the goal is to improve understanding and  
23 transfer risk and attract private capital, because that's how we  
24 provide sustainable liquidity over time.

25 And you can see in some of our highlights-- the things we're  
26 really good at. I mean, you can see the affordable housing

1 preservation in multifamily (unintelligible) over \$7 billion in  
2 loan purchase and guarantee volume, to support Duty to Serve,  
3 just in one year. We transferred the majority of credit risk on  
4 approximately 90 percent of the loans. And that's why we think  
5 over time it's good to go through the process.

6 We've done a lot of increase in our support for the  
7 different categories - LIHTC debt, Section 8. You know, when we  
8 look back to when HERA came out, we were doing a billion, a  
9 little bit more than a billion in affordable housing  
10 preservation. And we grew that to \$7.7 billion from that time.  
11 We controlled (unintelligible) for a long time.

12 And you can see in manufactured housing on the community  
13 side we were focused on how we can support resident-owned  
14 communities. And how we can also incentivize borrowers to add  
15 tenant pad lease protections to the properties. We are  
16 stabilizing our (unintelligible) -- we saw an immediate uptick  
17 of that. We spent some time surveying the markets, developing  
18 an understanding, not just for us, but for everybody else, what  
19 the states are doing. And then we've we put out our offering to  
20 do that, and we began purchasing loans immediately.

21 And in the rural markets we focused a material percentage  
22 of our LIHTC equity authorization on rural markets and  
23 (unintelligible) this year. And we also created, again one of  
24 the key points of expanding understanding for the investors, a  
25 better view of what it is that they're going to invest in, and  
26 so we created a Duty to Serve mapping tool that maps the entire

1 affordable housing market. Every subsidized property in the  
2 country. We partnered with the folks at the National Housing  
3 Preservation Database to do that. And you should know it's free,  
4 available on our website. And that was about helping our lenders  
5 understand where rural properties are so they can work with us  
6 to finance those properties, and helping our syndicators better  
7 find them for credit.

8 MIKE DAWSON: So on the single-family side the theme was  
9 consistent across all three markets. You know, we met with  
10 individuals, institutions, contract organizations and other  
11 organizations in each of these markets to refine and in some  
12 cases launch new products, programs and services in support of  
13 those markets. In many cases, whether it be on the manufactured  
14 housing side, or renovations, sweat equity, community land trust  
15 activity, what we call Green Choice mortgages, if we are looking  
16 to provide more sustainable financing for energy efficient  
17 features on first-lien properties -- it all started with the  
18 basis of one, getting a deeper understanding of what the needs  
19 are from a borrower perspective and a lender perspective, and  
20 even from an investor perspective, as we went deeper into these  
21 markets.

22 But each of these required more interim standardization, as  
23 I mentioned earlier, from a data and data collection,  
24 (unintelligible) expect it there. And most importantly from an  
25 appraisal standpoint. One of the consistent themes, again,  
26 across all these offerings is one of ability to use more of it,

1 (unintelligible) can take more advantage of it, and to  
2 (unintelligible) a consistent view of value, whether it be for  
3 energy efficient features or manufactured homes, what have you.  
4 People want to get paid for whatever improvements or what was  
5 involved in improving whether it be the home, or what have you  
6 there. But everyone would want to see a consistent view of value  
7 so that they could invest into developing some of these programs.

8 So we've spent a lot of time with the Appraisal Institute,  
9 a lot of time educating, a lot of time informing, and providing  
10 resources to our lender customers and others to show that not  
11 only do you have a product offering there, but you've got  
12 additional deep supports, in this case through the valuation and  
13 appraisals, and other activity there to create a longer term,  
14 sustainable deep engagement there.

15 COREY ABER: And so now we're here today to listen to you  
16 about what to put in our next plan, but we're not done with the  
17 one that is in place now. We have one more year to go under it.  
18 And so I did want to highlight a few things that you can expect  
19 to see more of. You can expect to see more work done on tenant  
20 pad lease protections. We expect to be purchasing more loans  
21 there. We expect more LIHTC equity investments in rural markets.  
22 We expect to continue to provide a great deal of liquidity in  
23 the affordable housing preservation market in multifamily.

24 MIKE DAWSON: So definitely on the single-family side, as  
25 you saw on this previous slide we've been impacting markets  
26 through purchases, right, at the end of the day. And providing

1 that liquidity and providing that financing in those markets is  
2 reflected through our purchase activity. We are very proud of  
3 the purchases we had over the last couple of years. Actually  
4 over the last many years, for these markets.

5 In 2020, we're going to drive deeper into the impact zone,  
6 working again with our lender community, and our other partners,  
7 in all of these places, to drive broader acceptance of our  
8 product offerings here, which would ultimately drive more  
9 purchase activity to Freddie Mac. So that's going to be a  
10 consistent theme that you'll see from us.

11 Some of the challenges that you see here, as Jeff talked  
12 about earlier, these markets are hard, right? There's no two  
13 ways about it. In a lot of cases, particularly the small  
14 financial institutions as an example, as we started to plan and  
15 setting up our baseline activities there, as you probably saw  
16 reflected in the publication of our plan, we started with  
17 baseline purchase numbers off of the 2014, 2015, and 2016  
18 purchases at Freddie Mac. In the small financial institutions  
19 case we compared the number of institutions in 2016 relative to  
20 the number of institutions today that would fit the  
21 categorization of small financial institutions, that they have  
22 \$304 million or less in total asset size. And the number of  
23 institutions fell by over 800 or so, whether because of mergers  
24 or growth or what have you. And that will continue to be a  
25 challenge. Obviously, that's why we are anticipating fewer small  
26 financial institutions in these markets.

1           Zoning, adoption of new initiatives, as I mentioned before  
2 appraisals, and other of those components, are challenges but  
3 they are also opportunities to provide additional resources,  
4 too; training and additional information to help solve some of  
5 those issues. But you'll see more of those as potential  
6 solutions as well going forward.

7           So with that, thank you very much, and enjoy the day and we  
8 look forward to all the discussion and your questions at lunch.

9           JIM GRAY: Thank you Jeff, Mike and Corey. So you all got  
10 a good overview there of how the Enterprises regard their  
11 performance in the first year. I want to introduce two of the  
12 other people who have not yet been introduced who are on the  
13 dais, that's Ted, and you just heard from Mike Dawson who speaks  
14 for the single-family business at Freddie Mac, and Corey Aber  
15 who speaks for the multifamily business. To Corey's left is Nate  
16 Shultz, who is listening for Fannie Mae for the single-family  
17 side of the business, and then Crystal Bergemann at the end is  
18 the multifamily person for Fannie Mae. So, there will be,  
19 throughout the day, there will be two of us here for FHFA, two  
20 for Freddie Mac and two for Fannie Mae, whose explicit role is  
21 to primarily listen as you all come up and give your remarks.

22           I'm going to try to make up a little bit of lost time, since  
23 we started a little bit late. And also because Jeff, Mike and  
24 Corey did such a good job of summarizing the 2018 results, I  
25 will point you all to about an eight-page document, or eight-  
26 page piece of FHFA's Annual Housing Report that you could find

1 online, that summarizes the Duty to Serve part of Fannie Mae and  
2 Freddie Mac's performance for 2018. The bottom line is that what  
3 FHFA determined to do for 2018, was to rate both companies'  
4 performance as satisfactory. And that is because we did -- after  
5 only one year, it was very difficult for us to reach the granular  
6 ratings that we had laid out in the regulation. So for the first  
7 year we determined that that was the most appropriate way to  
8 treat both companies fairly, and also have a credible process.

9 There are -- that notwithstanding, as both companies have  
10 pointed out in their analysis there are a large number of  
11 significant accomplishments that they can each point to for 2018.  
12 And they did a good job of summarizing those.

13 In terms of lessons learned for the Federal Housing Finance  
14 Agency, certainly we would concur that the plans were too long  
15 and too complicated. And we do want to figure out a way for it  
16 to be easier for those of you who are trying to consume what  
17 Fannie Mae and Freddie Mac are putting out, to have something  
18 that's simpler and easier to digest.

19 Also, since the plans -- since the end of 2018, we now have  
20 a new executive team leading FHFA and they are taking a top to  
21 bottom look at the Duty to Serve program to see what things we  
22 should consider changing to reflect the input and the policy  
23 direction of our new leadership. So, we are all listening  
24 carefully to what you all have to say today as we proceed with  
25 that.

26 So now I'm going to move on to the guidelines for the

1 listening session. One thing that I was supposed to say at the  
2 beginning that I didn't, and I think probably most people have  
3 heard this by this point. We do have food and drink outside,  
4 that you are welcome to partake in out there. But unfortunately,  
5 you cannot bring any food or drink, including water, into this  
6 room. We at the -- the speakers are allowed to have water up  
7 here, but that's it. So, I apologize for that, but we seem to  
8 have strict rules about that at Constitution Center.

9 In terms of what you can expect today, we're going to have  
10 a series of panels that are topically arranged where we will  
11 hear from speakers who have worked in each of the three  
12 underserved markets that Fannie and Freddie have their plans  
13 divided into, and that are identified in the Duty to Serve as  
14 manufactured housing, affordable housing preservation, and rural  
15 housing.

16 I also want to point that just last week, FHFA posted the  
17 periodic reports, and the final reports that Fannie Mae, Freddie  
18 Mac submitted on their work in 2018. I would also urge you to  
19 be sure and to go online and take a look at those reports.  
20 There's also a very helpful dashboard that summarizes the  
21 Enterprises' single-family loan purchases for 2018.

22 All right, so the first panel is going to address the  
23 affordable housing preservation market. And I'm going to, in  
24 just a minute, I'm going to call the first speaker, and then we  
25 are going to ask that the next speaker to please be ready to  
26 come and sit, anywhere in the front two rows will be fine. And

1 then as each speaker is called, we ask that the on-deck speaker  
2 please come down to be in one of the first two rows.

3 All right, so before we start, is everybody clear on what  
4 to expect? Does anybody have a question that you think would  
5 pertain to the whole group, we can try to address that before we  
6 start. Okay. Seeing none, our first speaker is Ellen Lurie  
7 Hoffman, the Federal Policy Director at the National Housing  
8 Trust.

9 DAVID SANCHEZ: And, sorry, but on deck will be Antoine  
10 Thompson from the National Association of Real Estate Brokers.  
11 And I also want to let you know that we're going to have a timer  
12 here, which looks bigger in smaller rooms, it looks pretty small  
13 in this room. That's going to give you a green light for your  
14 first six minutes of your remarks, and turn yellow and red, and  
15 you have a seven minute deadline, I believe, for each speaker.

16 ELLEN LURIE HOFFMAN: Thank you, thanks Jim and David, and  
17 thank you for the opportunity to be here to provide comments to  
18 the Federal Housing Finance Agency, to Fannie Mae and Freddie  
19 Mac, the Enterprises on the 2021 through 2023 underserved market  
20 plans required of the Enterprises to meet their Duty to Serve  
21 obligations. My name is Ellen Lurie Hoffman, I'm the Federal  
22 Policy Director at the National Housing Trust, and we focused  
23 our comments this morning in the area of affordable housing  
24 preservation.

25 NHT is the nation's leading expert in preserving and  
26 improving affordable housing, ensuring that privately owned

1 rental housing remains in our affordable housing stock and is  
2 sustainable, over time. We use the tools of real estate  
3 development and rehabilitation, finance and policy engagement.  
4 Using those tools we have been responsible for saving more than  
5 36,000 affordable homes in 50 states, leveraging more than \$1.2  
6 billion in financing.

7 In previous years, NHT provided detailed comments on FHFA's  
8 Duty to Serve proposed rule and the Enterprises' previous  
9 underserved market plans. The following comments are targeted  
10 to the future underserved market plans and they are informed by  
11 NHT's many years of development, lending and policy experience.

12 I wanted to just start by talking in general about how  
13 important we feel the duty to serve itself is. We have  
14 appreciated FHFA's on-going commitment to facilitating a robust  
15 and transparent planning process for Duty to Serve which is  
16 needed to get input from stakeholders and the public as is  
17 evidenced here. It results in meaningful metrics and anticipate  
18 continued outreach and engagement with stakeholders.

19 By holding the Enterprises accountable, FHFA ensures that  
20 Fannie Mae and Freddie Mac increase liquidity of mortgage  
21 investments and improve the distribution of investment capital  
22 for mortgage financing for underserved markets. That  
23 accountability relies on FHFA maintaining an evaluation  
24 mechanism that rewards the Enterprises for undertaking the more  
25 difficult challenges, as well as requiring detailed reporting  
26 and its release to the public. This reporting also enables

1 stakeholders to collaborate with the Enterprises and learn from  
2 both their successes and their failures. The Duty to Serve  
3 process directs appropriate attention and resources to the  
4 critical work of the Enterprises in understanding and responding  
5 to the needs of the underserved markets.

6 And now I'm just going to get into a couple of more specific  
7 topics, really just two this morning. The first is on entity  
8 level support to community development financial institutions,  
9 or CDFIs. CDFIs such as the National Housing Trust Community  
10 Development Fund, NHT-CDF, providing flexible sources of  
11 predevelopment and interim development funds for mission-aligned  
12 development organizations working to purchase, rehabilitate and  
13 preserve affordable rental housing.

14 CDFIs are key partners in the affordable housing  
15 preservation market because of their ability to take small  
16 amounts of public funding and leverage it with private capital,  
17 increasing the availability of financing for preservation  
18 projects. NHT-CDF provides early stage acquisition and  
19 predevelopment funding necessary for developers to secure  
20 permanent financing, typically debt through Low Income Housing  
21 Tax Credits. NHT-CDF lends to preserve or create roughly 2,000  
22 units per year, and the majority of our loans are taken out by  
23 loans from Fannie Mae or Freddie Mac. CDFIs like ours are the  
24 only ones providing flexible early stage capital needed for the  
25 Enterprises to deploy their products.

26 However, many CDFIs still lack access to the capital markets

1 supported by the housing finance system, causing some CDFI  
2 housing lenders to experience liquidity challenges and inclusion  
3 of more mainstream sources of housing finance becomes stalled.  
4 The Enterprises have the potential to spur affordable housing  
5 development and preservation and address the needs of low-income  
6 communities by providing CDFIs with liquidity for their lending  
7 activities, as well as by increasing support for training and  
8 technical assistance needed to build the capacity of lenders  
9 working in difficult to serve markets.

10 NHT urges FHFA to approve entity level support in US  
11 Treasury certified CDFIs working to preserve affordable housing,  
12 and allow them to receive Duty to Serve credit for those  
13 activities. With approval from FHFA the Enterprises can support  
14 CDFIs at the entity level in several ways by providing capital  
15 or enhancing CDFIs' ability to raise and deploy capital. Duty to  
16 Serve credit could be received by making direct investments in,  
17 or loans to CDFIs as they were previously authorized to do. And  
18 I have a written statement which I'll give you all which has  
19 this all spelled out.

20 The second point, second and final point that I'm going to  
21 make this morning, has to do with non-LIHTC, other than Low  
22 Income Housing Tax Credit equity investments. The ability to  
23 facilitate a more liquid secondary market for the preservation  
24 of affordable housing serving low-income families is heavily  
25 dependent on the availability of equity investments. For this  
26 reason, NHT urges FHFA to authorize the Enterprises to provide

1 equity investments in addition to those associated with the Low  
2 Income Housing Tax Credit. Non-LIHTC equity investments would  
3 provide an extremely impactful way for the Enterprises to meet  
4 their Duty to Serve, by helping to provide capital for  
5 unsubsidized rental housing serving low- and moderate-income  
6 renters. Unsubsidized affordable units comprise a significant  
7 portion of the nation's rental housing stock. In many markets  
8 these units are being permanently removed from the stock due to  
9 obsolescence or upgrading to higher rents.

10 I'm going to skip to the end as I see I'm running out of  
11 time. But that was provided in my written comments. Markets  
12 are failing to produce new units with rents that many low- and  
13 moderate-income households can pay. Capital is needed to  
14 preserve this important portfolio as affordable to low- and  
15 moderate-income renters, many of whom are ineligible for  
16 existing federal affordable housing subsidies such as LIHTC or  
17 Section 8 rental assistance.

18 The current sources of equity capital that address the needs  
19 of low- and moderate-income renters are private equity vehicles  
20 from real estate investment trusts. However, these channels are  
21 both limited in number and inconsistent with the commitment for  
22 the long-term availability of rental properties. By making  
23 equity investments the Enterprises can provide both reliability  
24 and structure to respond to these needs. In awarding Duty to  
25 Serve credit for investments in unsubsidized affordable housing  
26 FHFA could provide credit for units that are affordable to lower

1 income residents and units that are affordable for a range of  
2 residents. And you could request that the Enterprises provide  
3 evidence that a property is at risk based on local market  
4 conditions and ownership in order to receive the greatest level  
5 of Duty to Serve credit. Thank you for your consideration of  
6 these suggestions (unintelligible).

7 DAVID SANCHEZ: Thanks Ellen. Up next we have Antoine  
8 Thompson, the Executive Director of the National Association of  
9 Real Estate Brokers. And on deck is Kris Siglin, the Vice  
10 President for Policy and Partnerships at the National Community  
11 Stabilization Trust.

12 ANTOINE THOMPSON: Good morning. First I would like to  
13 thank Director Calabria and Jim and David and the rest of the  
14 staff at FHFA and Fannie Mae and Freddie Mac for the opportunity  
15 to give comments today on behalf of the National Association of  
16 Real Estate Brokers, which is comprised of black real estate  
17 professionals and others from more than 31 states. We are on a  
18 mission to create two million new black homeowners.

19 According to the US Census of June 30, 2019, the rate of  
20 black homeownership hit 43.9 percent compared to 73.1 percent  
21 for white homeownership. The Duty to Serve rule should play an  
22 even greater and bigger role at reducing the racial disparities  
23 in homeownership. The National Association of Real Estate  
24 Brokers offers some of the following suggestions to help reduce  
25 the racial disparities in lending and homeownership in the United  
26 States of America.

1           One, we believe that race and ethnicity should be a mandate  
2 in the GSEs' Duty to Serve rule. Whatever gets measured often  
3 likely gets done. Specifically, the Enterprises are required to  
4 provide a leadership role in developing loan products and  
5 effective underwriting guidelines to facilitate affordable  
6 homeownership. There's been some progress in programs like Home  
7 Ready and Home Possible, we need to go beyond those two programs  
8 to expand the rate of homeownership for African American and  
9 other communities.

10           The secondary mortgage market on housing for very low to  
11 low- and moderate-income families for affordable preservation  
12 needs more creativity as well. We need to see more, a greater  
13 investment in the preservation of affordable homeownership.  
14 Currently we looked at the number of loans that are purchased by  
15 the GSEs, for African American buyers, they're not reflective of  
16 the demographics of the United States of America. In fact, they  
17 are significantly lower than the African American population.

18           Additionally, we need greater investment in outreach and  
19 homeownership grants in underserved markets. We have not reached  
20 the pre-crisis outreach, dollars allocated for outreach and  
21 marketing in these respective communities. I know that, and we  
22 understand that your hands have been slightly tied due to the  
23 conservatorship but as we move out of conservatorship, we need  
24 to see a more robust strategy to deal with that.

25           Given the fact that the GSEs have done some great research  
26 that they've shared with us about African American millennial

1 buyers, Freddie Mac, we want to thank them for their research  
2 that demonstrated that there's over 2.1 million African  
3 Americans that can -- that are mortgage ready. Some of them  
4 have thin credit files, some of them are just choosing to sit on  
5 the sidelines, and we need to help the GSEs and FHFA on an  
6 aggressive outreach effort because there are 1.7 million black  
7 millennials that make over \$100,000 a year in about 15 markets  
8 and they are mortgage ready, but they are choosing to sit on the  
9 sidelines for homeownership. We can't do it alone. We need the  
10 tools that you all can bring to the table to help improve the  
11 rate of homeownership.

12 The last couple of items deal with monitoring lenders'  
13 performance as it relates to fair lending, and how we look at  
14 CRA and other opportunities, credit policy, and being able to  
15 better measure the performance of the lenders that you're  
16 purchasing loans from. We don't think that that process has  
17 been clear enough, and that the report -- that we have some type  
18 of report cards that are shared with industry leaders.

19 The last thing is that, we thank you for all of the  
20 information that FHFA provides on its website. We will be  
21 looking at the comments, the reports that you just mentioned, as  
22 we finalize our final comments on the underserved market plans.  
23 We think that more industry input is needed on those underserved  
24 market plans so that we can help -- better help the FHFA and  
25 GSEs reach its market potential. Again thank you for your  
26 attention to our comments, and the National Association of Real

1 Estate Brokers looks forward to working with leadership of FHFA  
2 and the GSEs as we move forward. Thank you, have a great day.

3 DAVID SANCHEZ: Next up is Kris Siglin from NCST and on  
4 deck we have Peter Lawrence, the Director of Public Policy at  
5 Novogradac.

6 KRIS: Hello, I'm Kris Siglin, Vice President for Policy  
7 and Partnerships at the National Community Stabilization Trust.  
8 And we're grateful for the opportunity to comment on Freddie and  
9 Fannie's Duty to Serve. NCST is a national nonprofit  
10 organization that works to restore vacant and abandoned  
11 properties to productive use, prevent blight, and support  
12 affordable homeownership. Established in 2008, NCST has enabled  
13 the rehabilitation of almost 27,000 REO properties, including  
14 approximately 6,500 properties acquired through the Neighborhood  
15 Stabilization Initiative partnership among FHFA, NCST, Fannie  
16 Mae and Freddie Mac.

17 I'd like to start with some Duty to Serve progress to date.  
18 Eleven years after the foreclosure crisis vacancies continue to  
19 plague numerous communities regardless of the rate of REO flow,  
20 especially communities of color, those in legacy cities, and  
21 those with low-income families. As Alan Mallach noted in his  
22 report *The Empty House Next Door*, although vacancies have  
23 declined from the height of the crisis, they are still  
24 significantly elevated. There were 3.7 million vacant  
25 properties in 2005, yet there's 5.8 million in 2016. Many of  
26 these vacancies are in areas suffering from what Mallach terms

1 "hypervacancy," a phenomenon experienced by areas with vacancy  
2 rates over 20 percent, where housing markets are far less likely  
3 to recover without intervention.

4 Additionally, the U.S. housing stock is aging and repair  
5 needs are accumulating. According to the Joint Center for  
6 Housing Studies, 40 percent of the U.S. housing stock is at least  
7 50 years old. In neighborhoods with low-income or more elderly  
8 residents, the homes have often experienced years or even decades  
9 of deferred maintenance. Many of these homes were rented out by  
10 slumlord investors who failed to make repairs even while tenants  
11 were in place.

12 For these reasons, it's important that Duty to Serve  
13 includes neighborhood stabilization as a regulatory activity,  
14 and NCST commends Fannie Mae for including this activity in its  
15 initial Duty to Serve Plan. NCST has seen some progress related  
16 to this decision, including efforts to create a renovation loan  
17 product that can be used by nonprofit developers as well as  
18 improvements to renovation (unintelligible). (Unintelligible)  
19 residents with lenders who participate in renovation lending.  
20 Additionally, Fannie Mae has been hampered by an unduly  
21 restrictive definition of distressed properties.

22 NCST community partners who (unintelligible) work with  
23 distressed properties see multiple challenges, not just new REO  
24 properties. Other challenges are tax foreclosures, receivership,  
25 nuisance abatement and acquisition. Additionally, even for  
26 homes that get transferred through market sales or short sales

1 there are often significant repair and rehabilitation needs.

2 As we look forward to 2020 and beyond, NCST believes that  
3 neighborhood stabilization is a critical issue that merits being  
4 included in both Enterprises' Duty to Serve plans. To this end,  
5 NCST recommends the Enterprises undertake the following  
6 initiatives: Continue to focus on providing renovation mortgages  
7 for nonprofits as well as for homeowners, including more  
8 effectively recruiting lenders to offer these mortgages. Update  
9 the definition of distressed loans to include all relevant  
10 channels. Invest in CDFIs that finance nonprofit acquisition  
11 and rehab of distressed properties. Pilot new approaches to  
12 encourage lenders to make small-balance loans. And finally,  
13 finance affordable tenant-friendly single-family rentals in both  
14 rural areas and (unintelligible) in urban and suburban  
15 locations.

16 Before I conclude, I would like to thank FHFA for their  
17 robust and inclusive process it has undertaken beginning in 2016  
18 with the revised proposed rule for the Duty to Serve requirement.  
19 Through the implementation of Duty to Serve, FHFA has run a  
20 remarkably open and accessible process, enabling external  
21 stakeholders to provide input into the activities that are of  
22 utmost importance to individuals and markets currently  
23 underserved by the Enterprises. We greatly appreciate this level  
24 of engagement. The stakeholder outreach, the listening  
25 sessions, and the Duty to Serve website have all made it much  
26 easier for stakeholders to understand what the Enterprises are

1 being asked to do by FHFA, and what their plans are.

2 Events since 2008 have demonstrated exactly why there  
3 should be public obligations for the Enterprises in exchange for  
4 their government backing. Congress chose priorities for Duty to  
5 Serve that have been perennial challenges in the affordable  
6 housing space: rural areas, manufactured housing and affordable  
7 housing preservation. These areas are in the statute because it  
8 has been difficult to deploy capital to support them, and  
9 Congress wanted the scale and market sophistication of the  
10 Enterprises brought to bear to improve our system. As the  
11 Enterprises continue into their second decade of government  
12 conservatorship the logic of Duty to Serve remains: there should  
13 be public benefits in exchange for the Enterprises' government  
14 backstop.

15 As we reflect on the evolution of Duty to Serve since 2016,  
16 we would like to offer a few observations about both the process  
17 and the outcomes to date. With regard to the Duty to Serve  
18 process, it's critical to have a robust and transparent planning  
19 process that includes significant input from stakeholders and  
20 the public and that results in meaningful metrics and plans for  
21 outreach and engagement with stakeholders.

22 It's also important to have significant accountability,  
23 including an evaluation mechanism like concept scores that  
24 reward the Enterprises for tackling the tougher challenges and  
25 detailed reporting that is released to the public. However, in  
26 future Duty to Serve plans it would be helpful for FHFA in

1 particular to emphasize that the plans should be concise, which  
2 would make them more accessible to stakeholders. It would also  
3 be helpful to emphasize outcomes rather than to belabor process  
4 steps. It is less important that the plans be prescriptive about  
5 how a goal is to be accomplished than they are clear about  
6 metrics and outcomes.

7 NCST stands ready to partner with both Enterprises to  
8 assist them in conducting outreach and implementing new  
9 products and approaches in those neighborhoods whose housing  
10 markets remain weak. Thank you for the opportunity to share  
11 our thoughts (unintelligible).

12 DAVID SANCHEZ: Thank you Kris. Next up we have Peter  
13 Lawrence from Novogradac, and on deck is Melissa Stegman.

14 PETER LAWRENCE: Good morning, thank you to FHFA for  
15 inviting me to participate in the listening session today.  
16 Again, I'm Peter Lawrence, the Director of Public Policy and  
17 Government Relations at Novogradac Company. I'm also speaking  
18 on behalf of the Novogradac-hosted Low Income Housing Tax Credit  
19 working group, which represents a wide variety of for- and non-  
20 profit developers, investors and tax credit syndicators.

21 I do want to also talk a little bit about Novogradac's  
22 expertise in affordable housing and community development. We  
23 do have several practice areas. We are a firm of about 20  
24 offices across the country with over 700 employees that are all  
25 involved in a variety of tax incentives, community development  
26 finance. We in particular with the Low Income Housing Tax

1 Credit, we have rural land, Native American-involved  
2 stakeholders through the Low-Income Housing Tax Credit and USDA  
3 programs. And we represent a number of public housing agencies  
4 and assisting them with doing their Rental Assistance  
5 Demonstration transactions, as well as owners of other HUD and  
6 USDA-assisted affordable housing.

7 One of the things I'd like to highlight in my brief remarks  
8 today, is to say we do support having both a qualitative and a  
9 quantitative approach to the Duty to Serve regulation.  
10 Certainly, I think it's the case that the process can be  
11 improved, and the goals and objectives further strengthened, but  
12 overall we do think it is important to have both qualitative and  
13 quantitative measures. Having just -- numeric measures don't  
14 capture the complexity in some of the transactions and work that  
15 Fannie and Freddie have already done under the Duty to Serve and  
16 we hope continue to do. We need to have the ability to have an  
17 evaluation framework to make sure that the best and most, highest  
18 needs are addressed under the Duty to Serve regulation.

19 I also want to talk about the impact of the Enterprises'  
20 Low Income-Housing Tax Credit equity investments, both generally  
21 in the market as well as for Duty to Serve. Just as a quick  
22 reminder, when FHFA did allow Fannie and Freddie to reenter the  
23 market--they had been very dominant players about 10, 12 years  
24 ago topping out at about 35, 40 percent of the annual investment  
25 market. They're much less now, but it's also extraordinarily  
26 important.

1 First, we're dealing with the impact of the 2017 tax reform  
2 legislation which reduced corporate tax rates from 35 percent to  
3 21 percent. This is not going to reduce the desire of investors  
4 to participate in the program, but certainly given that the tax  
5 losses were not worth as much in terms of tax advantaged  
6 investment (unintelligible) for overall equity investments  
7 (unintelligible) reduced by more than a billion dollars. That  
8 having Fannie and Freddie reenter at \$500 million each was a  
9 crucial support to the market that helps to aggregate  
10 transactions given that there's more of a robust market and  
11 (unintelligible) pricing has (unintelligible) as a result.  
12 Removing that would be very deleterious for the market, both  
13 generally as well as for the Duty to Serve.

14 I do want to say that in particular the Duty to Serve  
15 regulation has driven investment in rural areas - very crucial,  
16 given that most rural areas are outside of traditional CRA  
17 assessment areas which drive many investments in Low-Income  
18 Housing Tax Credits. And that's why we want to continue to have  
19 Fannie and Freddie focus on that market.

20 We want to also just note that, you know, Fannie and Freddie  
21 don't necessarily pick the scope of all of the various  
22 investments. It's a competitive process administered by the  
23 states and so therefore they are not -- I want to urge FHFA to  
24 understand that part of the process and not overly penalize  
25 Fannie and Freddie but certainly give them the flexibility to  
26 achieve as much as possible within the Duty to Serve framework.

1           And I would also just note, that I do think that we, under  
2 the current Duty to Serve regulation, affordable housing  
3 preservation transactions for the Low Income Housing Tax Credit  
4 do not get Duty to Serve credit. We would urge you to consider  
5 doing that given, especially, that there are a lot of pending  
6 affordable housing transactions that are likely coming over the  
7 next coming years. The Rental Assistance Demonstration cap has  
8 been increased to 455,000 units. That represents a large  
9 potential market for Low Income Housing Tax Credit equity. A  
10 large percentage of those transactions require that equity to be  
11 financially feasible. And the Enterprises could play a very  
12 important part driving (unintelligible) impactful transactions  
13 in the property demonstration space. Also we do want to note  
14 that the Section 202 Housing for the Elderly recently was made  
15 eligible for RAD conversion and that's another important need.

16           I see my time is running out. So I'll just, again, urge  
17 Fannie and Freddie to continue to work and FHFA to  
18 (unintelligible) the amount of tax credit equity in the Duty to  
19 Serve framework for affordable housing preservation. Thank you.

20           DAVID SANCHEZ: Thank you Peter. Next up we have Melissa  
21 Stegman, the Senior Policy Counsel for the Center for Responsible  
22 Lending. And on deck is Patrick Costigan.

23           MELISSA STEGMAN: Thank you for the opportunity to speak at  
24 today's listening session. My name is Melissa Stegman, senior  
25 policy counsel with the Center for Responsible Lending at the DC  
26 office. The Center for Responsible Lending is a nonprofit,

1 nonpartisan research and policy organization, dedicated to  
2 protecting homeownership and family wealth by eliminating  
3 abusive financial practices. CRL is also an affiliate of Self  
4 Help, one of the nation's largest nonprofit community  
5 development financial institutions.

6 CRL's mortgage work focuses on striving to close racial  
7 wealth gaps and promoting access to safe and affordable  
8 homeownership. I want to emphasize the important role of the  
9 Duty to Serve process in helping to achieve those goals.

10 First I'd like to acknowledge that the Duty to Serve goal  
11 works within a larger more holistic framework. It does not exist  
12 in a vacuum. It is connected to and influenced by other FHFA  
13 policies, enterprises and the GSEs. And the rule is rooted in  
14 the GSEs' charter obligations and their public interest mission.  
15 FHFA and the GSEs have a duty to ensure that borrowers in  
16 traditionally underserved and/or excluded communities will have  
17 access to the mortgage market. Mission is central and should  
18 remain central going forward, through the Duty to Serve rule and  
19 otherwise. The CRL really urges FHFA to prioritize the work in  
20 the GSEs' Duty to Serve plans, while also integrating the mission  
21 behind Duty to Serve into all aspects of the GSEs' role in the  
22 mortgage market.

23 And I'd also like to extend appreciation for the work that  
24 FHFA has done to implement the rule and create a transparent  
25 process. This includes the stakeholder outreach and listening  
26 sessions, the website. This has all helped stakeholders and the

1 public better understand what FHFA is actually getting you to  
2 do, and it is critical that this transparent planning process  
3 continue and continue including this extensive stakeholder  
4 feedback.

5 It is also critical to ensure that FHFA demands significant  
6 accountability from the GSEs and their programs and that the  
7 evaluation mechanism is robust and rewards the GSEs for taking  
8 on more demanding and ambitious challenges. We also want to  
9 continue to see detailed reporting that is released to the  
10 public. This helps stakeholders work with the GSEs and understand  
11 and learn what has worked well and not as well.

12 I want to talk a little bit about the importance of loan  
13 purchases as part of Duty to Serve. The goal of the Duty to  
14 Serve process is to encourage and hold the GSEs responsible for  
15 serving the underserved markets identified in the rule. It's  
16 crucial for FHFA to hold the GSEs accountable for developing  
17 plans that produce meaningful impacts.

18 Although the GSEs play an important role in designing pilot  
19 programs, developing new product offerings, engagement and  
20 outreach that influence lender behavior, loan purchases are the  
21 single most important aspect of the GSEs' activities. The GSEs'  
22 loan purchases are what provide liquidity in the mortgage market  
23 and ensure that lenders replenish the supply of capital funds  
24 and make additional mortgages to borrowers. We urge FHFA to  
25 ensure that the Duty to Serve plans for the next cycle include  
26 more specific, measurable loan purchase objectives and that the

1 loan purchases increase from year to year. The Duty to Serve  
2 plans should catalyze more GSE activity in what they do best:  
3 purchasing loans in order to strengthen lending to underserved  
4 communities.

5 This-- in addition to purchasing loans to strengthen  
6 underserved markets, we urge FHFA and the GSEs to revisit the  
7 GSEs' pricing policies and consider how the current structure is  
8 a barrier to the GSEs' ability to purchase loans to lower income  
9 borrowers and in underserved markets. Underwriting structures  
10 determine if a borrower is creditworthy but pricing structures  
11 have a significant impact on whether creditworthy borrowers can  
12 afford a mortgage. So we urge FHFA and the GSEs to dive into  
13 these issues, and consider how these pricing decisions, such as  
14 the loan level price adjustments, interconnect with Duty to  
15 Serve.

16 And furthermore, although residential economic diversity is  
17 a factor for extra credit, we believe that purchasing on economic  
18 diversity alone is not sufficient. Despite recent progress, our  
19 communities are being highly segregated by race and ethnicity  
20 and this segregation undermines the economic viability and  
21 social fabric of our country. It is important, and FHFA has a  
22 statutory mandate to tackle this kind of segregation as well.  
23 Efforts that promote regular economic diversity do not  
24 necessarily address the problem, because the persistence of  
25 housing discrimination means that people of color and others  
26 impacted under our fair housing laws, may not benefit from these

1 efforts.

2 While our comments on the proposed Duty to Serve rule urged  
3 FHFA to incorporate a racial, ethnic and income diversity  
4 analysis, which is (unintelligible) only extra credit, we do  
5 think there's steps FHFA can take to move the ball forward and  
6 use the GSEs' position in the mortgage markets to report detailed  
7 data and reports. We urge FHFA to require the GSEs to release  
8 data related to the racial homeownership gap and apply a more  
9 robust equity and fair lending lens and analysis to the Duty to  
10 Serve plans. We are also very interested in seeing what Freddie  
11 Mac developed as part of its mapping tool for residential  
12 economic diversity.

13 So, in closing, I just wanted to thank you again for the  
14 opportunity to provide feedback. We truly appreciate the FHFA  
15 Duty to Serve team's work and hope that this work continues to  
16 support this important goal.

17 DAVID SANCHEZ: Thank you Melissa. Next we have Patrick  
18 Costigan, strategic advisor to the RAD Collaborative. And on  
19 deck, the speaker after Patrick, Katelynn, has cancelled so on  
20 deck will be Greg Hopkins.

21 PATRICK COSTIGAN: Good morning everyone, (unintelligible)  
22 here today. I do have some written comments, I will spare you  
23 from them, unless you're interested in them and I'll be happy to  
24 (unintelligible) to you.

25 Let me just make a few remarks, maybe to elaborate on some  
26 things that were mentioned by the RAD Collaborative. You might've

1 guessed I'd talk about that. I was pleased to have worked with  
2 Secretary Donovan in the Obama Administration getting the RAD  
3 program going. We think that it's working pretty well. We  
4 worked a lot with the senior team here at FHFA, back then to  
5 talk about including RAD as an eligible activity. We think that  
6 makes tremendous sense.

7 So far we don't have data. We know that RAD is working  
8 pretty well, we know that capital is being generated, we know  
9 from a recent evaluation that we've seen about \$12 billion of  
10 debt and equity capital be created. It's going to the public  
11 housing developments that are partners with them. We know that  
12 we don't know exactly who is providing, ultimately, the capital.  
13 We do know a lot about the increments, the type of debt, mostly,  
14 that is required, and it typically comes down to a question of,  
15 the real requirement that most of the public housing authorities  
16 and their partners have are for small loans. There are recent  
17 data in the recent evaluation that suggest that the loans are \$5  
18 million for commercial conventional loans, \$7 million for FHA  
19 loans, and that's pretty much what we've seen and what we project  
20 will be needed in the future.

21 I think I've mentioned the cap for public housing is 455,000  
22 units, there's a couple hundred thousand other units in that  
23 package. So there's about 1.3 million units of public housing  
24 in the multifamily orphan programs that we've talked about. So,  
25 the question it would seem comes down to the fit of what is  
26 required for the debt in particular, a good fit for the products

1 that the Enterprises can offer or not offer. There are big  
2 products. There are the, you know, tax exempt (unintelligible)  
3 and the forward cash collateralized this, that, and the other.  
4 And frankly those work in some markets, they generate a lot of  
5 capital, they're needed products.

6 But on another level, they are overwhelmingly complex  
7 products for the small kinds of loans that are really needed in  
8 the \$5 million to \$7 million range. There's construction  
9 lending, there's construction lending which is also a partial  
10 (unintelligible) strip which is really only about 20 percent of  
11 the total capital needed in the entire stack.

12 So the question is, are the Enterprises' other multifamily  
13 suite of products a good fit? And we are very interested, the  
14 RAD Collaborative, in learning more about the range of these  
15 products. I don't think that there's a good enough understanding  
16 out there, beyond the big products, of what the suite of  
17 multifamily products that each, Fannie and Freddie, offer, are  
18 out there. So the Collaborative would be pleased to work more  
19 closely with the Enterprises in understanding, promoting,  
20 getting that information out.

21 And if the fit isn't good, we'd also be interested in  
22 sitting down to try to work through what the real requirements  
23 are. Again small loans, construction lending, bridge lending,  
24 even predevelopment lending, the whole range of pretty standard  
25 products that we see in affordable housing. That's what's  
26 needed. We suspect it's a good fit, but we just don't have the

1 data, we don't know at this point, how the match is working  
2 between what the Enterprises are doing and what is needed. So  
3 I'll leave at that and offer you the written comments for more  
4 details. Thank you.

5 DAVID SANCHEZ: Thank you Patrick. Up next we have Greg  
6 Hopkins, the manager of Buildings Program at the Rocky Mountain  
7 Institute. And on deck is Lily Goldstein.

8 GREG HOPKINS: Good morning and thank you to the FHFA for  
9 having us. My name is Greg Hopkins and I'm a manager at Rocky  
10 Mountain Institute, an independent, nonpartisan, nonprofit  
11 working to accelerate the clean energy transition.

12 When Fannie Mae and Freddie Mac first were developing their  
13 initial Duty to Serve plans back in 2016, our organization along  
14 with many others submitted comments urging the consideration of  
15 energy efficiency as a critical lever to improve and preserve  
16 single-family housing affordability across the country. That  
17 feedback was well received by FHFA and both GSEs, and their final  
18 plans included two key energy-related objectives that I'll be  
19 referring to throughout my comments. One, to develop improved  
20 valuation guidelines and data collection requirements for energy  
21 efficiency. And two, to increase the delivery of their green  
22 mortgage products, to finance more home energy improvements.

23 As the GSEs start developing their Duty to Serve plans for  
24 2021 to '23, I'm here today to comment from our perspective on  
25 their progress on those two objectives to date, to reiterate to  
26 the FHFA why home energy efficiency deserves even greater

1 emphasis in the upcoming Duty to Serve period, and to suggest  
2 that more can and must be done to correct this historic market  
3 failure and to better serve low- to moderate-income households  
4 as a part of Duty to Serve and beyond.

5         While the GSEs have taken some steps towards the objective  
6 that was mentioned, we have not seen meaningful progress yet on  
7 a path towards near-term change. Freddie Mac launched its  
8 enhanced GreenChoice mortgage product roughly one year ago, and  
9 to our knowledge has originated only one GreenChoice mortgage to  
10 date. Fannie Mae just proposed scaling back its HomeStyle energy  
11 loan targets for 2019 and '20. That is the current Duty to Serve  
12 period. Reducing them by 70 percent, instead of taking steps to  
13 address the fundamental causes limiting their uptake in the first  
14 place.

15         Additionally, the joint effort to redesign the uniform  
16 appraisal dataset, at least with respect to new energy deals,  
17 appears to be advancing an itemized data collection approach  
18 that will increase operational burden for appraisers and  
19 lenders, without generating a holistic energy efficiency metric  
20 which could be easily valued and compared to comps.

21         So why does all this matter? I'm glad you asked. Most  
22 households in the US spend more of their income on energy costs  
23 than on property taxes and insurance. There are roughly 80  
24 million households earning less than \$70,000 a year. And those  
25 households spend on average 7.1 percent of their net income on  
26 energy bills, versus only 4.8 percent on property taxes, and 4.2

1 percent on insurance and maintenance.

2       And yet, while the GSEs and the broader mortgage industry  
3 have long accounted for property taxes and insurance in  
4 underwriting standards, energy costs have been an unquantified  
5 invisible risk. A major blind spot for both lenders and  
6 borrowers. And energy costs disproportionately burden the lower  
7 income households that Duty to Serve is seeking to help,  
8 requiring 15 percent of net income to one out of ten households  
9 nationwide. More than taxes and insurance combined. These  
10 families often struggle to pay their energy bills and are forced  
11 to make tradeoffs between keeping their homes warm, versus paying  
12 for other necessities like good nutrition or medicine.

13       In addition, because energy efficiency has not been valued  
14 systematically in appraisals and energy costs not underwritten  
15 as mortgages, market signals are not in place to incentivize  
16 home energy improvements that can save energy and money at a  
17 critical time in the climate crisis. The residential sector is  
18 responsible for one fifth of all energy-related CO2 emissions  
19 from the US. We just learned from the UN's latest report that  
20 emissions must drop 7.6 percent each year from 2020, that's next  
21 year, to 2030 in order to achieve Paris Agreement targets. The  
22 UN report bluntly tells us that we must set in motion the radical  
23 transformations we need now or face the consequences of a planet  
24 radically altered by climate change. For context, residential  
25 sector emissions in the US have remained virtually flat over the  
26 past 30 years, but actually increased by 7.4 percent in 2018.

1 Fannie Mae and Freddie Mac have a unique opportunity to  
2 course correct and do something about all of this at scale, given  
3 their influence. Setting standards and requirements for almost  
4 half of all single-family mortgages in the US each year, and in  
5 ways that can benefit all stakeholders. By ensuring that energy  
6 costs are factored into lender and borrower decision-making and  
7 loan terms, by appropriately valuing more efficient, higher  
8 performing homes, and by providing more capital to finance home  
9 energy improvements. Allowing families, especially low to  
10 moderate income, to improve the safety and comfort of their  
11 homes, while also improving their financial situations.

12 We believe there's a better way to accomplish both of the  
13 GSEs' energy-related objectives, at the same time, through  
14 automation. We've been working for several months with the  
15 Department of Energy, the National Renewable Energy Laboratory,  
16 and other NGOs to develop an innovative approach that leverages  
17 trusted, nationally standardized data sources to estimate the  
18 energy costs for every home nationwide. That simple holistic  
19 metric for gauging home energy performance that is relevant to  
20 both lenders and borrowers in the home buying process, and that  
21 can simultaneously be used to identify good candidates for green  
22 mortgages, allowing lenders to better target those product  
23 offerings and improve outcomes, especially for low to moderate  
24 income families.

25 Among the wide range of important activities they are  
26 pursuing, we believe that during the next Duty to Serve period,

1 Fannie Mae and Freddie Mac should provide higher priority to  
2 their energy-related objectives, pursue more ambitious targets,  
3 and play a leadership role in exploring, testing and piloting  
4 the kinds of automated solutions available today, that can truly  
5 positively impact the affordable housing preservation market.  
6 Rocky Mountain Institute, and a coalition of other actors in the  
7 field, are ready and eager to support the GSEs in planning and  
8 implementing energy-focused mortgage solutions as soon as  
9 possible. Thank you for your time.

10 DAVID SANCHEZ: Thank you Greg. Up next we have Lily  
11 Goldstein, the VP for Social Impact Investing at JBG SMITH.

12 LILY GOLDSTEIN: Good morning. My name is Lily Goldstein  
13 and I'm the Vice President of Social Impact Investing at JBG  
14 SMITH, a local real estate owner, operator and developer. I  
15 come before you today on behalf of my entire team at JBG Smith  
16 and the broader Washington Housing Initiative to continue the  
17 conversation surrounding (inaudible) workforce or moderate-  
18 income housing. But before I get into the discussion today, I  
19 would first like to take a moment to thank both Enterprises for  
20 their efforts thus far in working alongside the Washington  
21 Housing Initiative to finance a unique solution for  
22 (unintelligible) private capital to preserve affordable  
23 workforce housing in the DC metropolitan region.

24 In speaking here today, it is my hope that our work in the  
25 (unintelligible) and the moderate-income housing space continues  
26 to play a major role in Duty to Serve. As the Joint Center for

1 Housing Studies at Harvard University concluded, housing cost  
2 burdens have continued to move up the income scale. In 2017,  
3 JCHS found that of renter households in the 25 highest rent  
4 markets across the US, earning between \$45,000 and \$75,000 per  
5 year, 46 percent were rent-burdened, meaning that the household  
6 had spent more than thirty percent of their income on rent.  
7 Locally, that represents over 100,000 households here in the DC  
8 region. The DC Policy Center has also noted that the high cost  
9 burden of housing has pushed both low- and moderate-income  
10 families out of our region.

11 I'm (unintelligible) here today to ensure that these  
12 working families continue to have a place to call home in our  
13 region. We have been pleased to see the work both Enterprises  
14 are doing to focus on preservation of both naturally occurring  
15 affordable housing units, as well as subsidized housing for  
16 moderate-income households, and hope that there is recognition  
17 of the critical role of this mortgage capital as you review your  
18 duty to serve. The flexibility and (unintelligible) of  
19 affordable workforce housing mortgage capital is crucial to  
20 continuing to provide well located, livable housing for our  
21 region's workers.

22 Looking forward, there is room for private sector capital  
23 to continue to invest in moderate-income housing preservation  
24 that has enabled the success of programs such as the Washington  
25 Housing Initiative so far. In order to do so, it will require  
26 the continuation of mortgage capital, to be provided at or near

1 (unintelligible) mortgages associated with the Low-Income  
2 Housing Tax Credit, and other low-cost (unintelligible).  
3 Continuing to develop refinancing with debt service coverage  
4 ratios and rates that are below market will open the door for  
5 additional private capital investment in the moderate-income  
6 space. In changing the current state level terms  
7 (unintelligible) is vitally important and already scarce  
8 capital. And so (unintelligible) housing.

9 According to JCHS, affordability restrictions on nearly 1.2  
10 million rental units are set to expire by 2029. And as the Urban  
11 Institute found, preservation of both subsidized and  
12 unsubsidized affordable housing is critical to meeting future  
13 housing needs. If preservation is not part of the solution,  
14 along with new production, then we will continue to slip further  
15 and further behind and may never be able to close the housing  
16 gap.

17 I want to thank the Enterprises again for playing a vital  
18 role in ensuring working people have a place to call home, and  
19 I hope that you'll continue your efforts in the next Duty to  
20 Serve plans. Thank you.

21 JIM GRAY: All right, thank you. We're at the point where  
22 we're going to take our first break, and then we'll finish the  
23 affordable housing preservation group after the break. It is  
24 now ten minutes after 10:00 a.m. We'll take just a quick break  
25 and we'll start again at 10:20 a.m. Thank you.

26 -- BREAK --

1           JIM GRAY: Thank you everyone. We're ready to resume and  
2 finish the affordable housing preservation panel. And then let  
3 me remind you that at the conclusion of this panel, our Director,  
4 Mark Calabria, will give some brief remarks. Okay so the next  
5 person is Lisa Rice, and then who is our on-deck person Rebecca?  
6 Lisa Rice, I'm sorry, is the President and CEO of National Fair  
7 Housing Alliance.

8           REBECCA: Can you hear me? I don't think so.

9           JIM GRAY: No? Okay Elizabeth Beardsley please come down  
10 to the front two rows.

11          LISA RICE: Good morning. Thank you for holding this  
12 session and for giving me the opportunity to provide comments on  
13 the GSEs' modifications to their Duty to Serve requirements.  
14 I'd like to start by urging the Enterprises and the Federal  
15 Housing Finance Agency to conduct a racial equity analysis of  
16 the GSEs' performance with respect to fulfilling their Duty to  
17 Serve goals. FHFA should ensure that the Duty to Serve plans  
18 are modified in a way that enhances compliance with fair lending  
19 requirements.

20          The GSEs have an affirmative obligation to further fair  
21 housing and this lens should be applied to everything that they  
22 do. The accountability and evaluation of Duty to Serve should  
23 provide an incentive for the Enterprises to better support credit  
24 liquidity for communities of color. The GSEs currently, and  
25 historically, have had very little market penetration in  
26 communities of color, whether high-, moderate- or low-income.

1           This is a serious fair lending failure, and it must be  
2 corrected. The Federal Housing Finance Agency should create  
3 specific measurements and metrics to ensure that there is  
4 increased credit liquidity for these underserved markets, and to  
5 correct historical GSE practices that have led to diminished  
6 credit access for communities of color.

7           We just saw the black homeownership rate drop to record low  
8 levels. The GSEs must do more to help address this crisis.  
9 Specifically, the GSEs must reconsider their loan level pricing  
10 adjustments. The current matrix seriously undercuts the ability  
11 of the GSEs to support lending to underserved communities of  
12 color. Moreover, the GSEs must retool their automated  
13 underwriting systems and allow the use of nontraditional credit  
14 scoring mechanisms that more accurately assess borrower risk.

15           Now I'd like to provide specific comments on Fannie's  
16 support for distressed assets. Fannie Mae should increase the  
17 number of loans purchased for the purchase and rehab of owner-  
18 occupied distressed units. Although the overall inventory of  
19 REO or real-estate owned units has decreased, we believe that  
20 Fannie Mae could do much more to support the owner-occupied  
21 purchase and renovation of these assets, particularly in  
22 communities of color.

23           NFHA's research shows that when REO units are not well  
24 maintained these units have a much higher proclivity to be sold  
25 to investors. In fact, we looked very closely at two markets,  
26 Memphis and Montgomery County, Maryland. And we found that

1 (unintelligible), that 71 percent of poorly maintained REO units  
2 are sold to investors. Conversely, 72 percent of well-maintained  
3 assets are sold to owner-occupants. Our research shows that REOs  
4 in communities of color are typically less well-maintained than  
5 REOs in predominately white communities, and as a result what we  
6 see, is disproportionately REO assets in communities of color  
7 are being sold to investors. Very few are being sold to owner-  
8 occupants and conversely, REOs in predominately white  
9 neighborhoods are overwhelmingly sold to owner-occupants.

10 In city after city across the United States our  
11 investigations have shown that REOs in communities of color are  
12 less likely, much less likely to have the grass mowed, the lawn  
13 tended to, overgrown shrubbery trimmed, broken gutters fixed,  
14 doors repaired, broken steps repaired, hazards secured or broken  
15 windows fixed, among other items. As a consequence of these  
16 maintenance issues, distressed assets in communities of color,  
17 as I said, are more likely sold to investors, as opposed to being  
18 sold to owner-occupants. In fact, we've seen far too many  
19 communities that once were predominately home ownership areas,  
20 being completely converted to investor areas. This phenomenon  
21 has contributed to the decline the country has been experiencing  
22 in the black homeownership rate. Borrowers of color have been  
23 losing out on the ability to purchase affordable housing units  
24 because we've seen those have been disproportionately sold to  
25 cash investors.

26 Fannie should put more resources into specifically

1 recording this activity and should significantly increase the  
2 number of loans it purchases for the owner-occupied purchase of  
3 rehab and distressed units. By providing substantial support in  
4 myriad ways through these activities, Fannie could make  
5 meaningful differences in communities across the nation. Thank  
6 you so much for the time.

7 DAVID SANCHEZ: Next up we have Elizabeth Beardsley, the  
8 Senior Policy Council at the US Green Building Council, and we  
9 have an addition to the schedule, on deck is John Wiechmann.

10 ELIZABETH BEARDSLEY: Thank you, good morning, thanks to  
11 the FHFA and Fannie Mae and Freddie Mac for convening these  
12 listening sessions and for your attention to these critical needs  
13 of our nation. My name is Liz Beardsley of the US Green Building  
14 Council. We're a mission-based nonprofit organization. Through  
15 initiatives such as education, events, and advocacy as well as  
16 our leadership in energy and environmental planning, green  
17 building systems, we support sustainable and high-performing  
18 buildings to improve the quality of life for all. We provided  
19 comments in 2015 on the draft Duty to Serve regulation and are  
20 pleased to see this critical element of housing policy  
21 implemented. Thank you for the opportunity to comment today. We  
22 offer in a short statement as well as written comments, several  
23 observations as well as recommendations.

24 First, the importance of these programs cannot be  
25 overstated. Numerous studies have highlighted the connection of  
26 housing characteristics and health of residents, and how

1 improving energy efficiency and air quality can actually improve  
2 these conditions and provide healthful benefits as well as  
3 increase the resiliency of these families. The savings on energy  
4 and water bills help promote housing security for low- and  
5 moderate-income families. And I'm concerned about those  
6 families here in DC and across the country who are sitting today  
7 in cold houses, with poor air quality as a result of mold and  
8 other contaminants.

9 We have several recommendations. First regarding the  
10 Enterprises' Plans for the second cycle. We recommend that FHFA  
11 encourage and the Enterprises pursue a specific target and  
12 threshold for each of the categories of underserved markets.  
13 Increase the capital available for energy-efficient housing  
14 mortgage products. Report on progress against both the targets  
15 and the thresholds. Modify the format of the updates so readers  
16 can easily see what actions the Enterprises are taking as well  
17 as the outcomes of those actions.

18 Secondly, to provide greater impact to benefit all of us.  
19 Overall, the energy-efficient green building industry would  
20 prefer that all loan products incorporate valuation of energy,  
21 as well as incentivizing any needed energy system upgrades at  
22 the time of loan origination as a national point of intervention.  
23 Unfortunately, it remains rare that a borrower seeking to buy an  
24 existing home is educated about the options to receive loans  
25 that could be tied to efficiency upgrades. FHFA and the  
26 Enterprises should use utility costs in the underwriting and

1 valuation process for all single-family loans.

2       The role of the government in a free market economy is to  
3 intervene when a market failure occurs, and this is such a  
4 failure as it affects the total cost of home ownership. The  
5 federal government, states and even many other stakeholders are  
6 trying to account for this market failure. FHFA and the  
7 Enterprises can play a key role in finding a solution that may  
8 (unintelligible) move the needle on how energy-efficient homes  
9 get valued that will benefit myriad stakeholders, but most  
10 importantly low-income homeowners and residents.

11       Third, there are some additional steps that can be taken in  
12 implementation. We recommend the Enterprises identify barriers,  
13 especially those related to workforce, and take steps to address  
14 those. Collaborate with EPA, the Department of Energy and the  
15 Department of Labor to identify geographical areas with gaps in  
16 workforce, such as credential holders, energy raters, and so on  
17 that are related to Energy Star Homes and other types of home  
18 energy certification and propose to support programs in these  
19 areas to increase training and credentials.

20       To the extent possible, require or engage with retail  
21 lenders, first to inform all residential borrowers about the  
22 availability of energy efficient green products. Two, to  
23 proactively market such products, such as including them in  
24 first-time homebuyer seminars, making presentations to local  
25 Realtors and energy-efficient contractors. And third, to  
26 annually post or report data to local communities as well as

1 nationally on such products.

2 In support of incorporating energy costs into valuations,  
3 as well as efficiency upgrade opportunities, the Enterprises  
4 should increase market education on how to do this including  
5 software, accreditation on using-- users of software, and impact  
6 as well on model utility bills on valuations.

7 We thank you for all the work undertaken to date and look  
8 forward to continued engagement. Thank you.

9 REBECCA: Thanks Elizabeth. So next up is John Wiechmann,  
10 President and CEO of the Midwest Housing Equity Group. And  
11 Michelle Kitchen is on deck.

12 JOHN WIECHMANN: All right, thank you. My name is John  
13 Wiechmann. I am the President and CEO of Midwest Housing Equity  
14 Group (unintelligible). Midwest Housing is a Nebraska nonprofit  
15 corporation. We're exempt from taxation under 501(c)(3) of the  
16 Internal Revenue Code. We were formed in 1993. Our mission is  
17 to change lives for a better tomorrow by promoting the  
18 development and sustainability of quality affordable rental  
19 housing. But more specifically we raise capital from the private  
20 sector and then invest it in developments financed by the federal  
21 Low-Income Housing Tax Credit. We've got offices-- we're  
22 headquartered in Omaha, Nebraska, but we have offices in Des  
23 Moines, Iowa, Topeka, Kansas, Oklahoma City, Oklahoma, and  
24 Colorado Springs, Colorado. That's not an office, my CIO works  
25 there in her garage, but we'll call it an office.

26 We've raised about \$2.2 billion of capital since our

1 inception. That's helped create just under 18,000 units of  
2 quality affordable housing. It means we house almost 50,000  
3 people every night. We're real proud of that, especially right  
4 now you think about the weather outside, it's getting cold, it's  
5 getting nasty, we take a lot of pride in that. About a billion  
6 of that has been in communities of 50,000 or fewer people, so  
7 they're smaller rural markets. That's 9,000 units out there.  
8 Our average deal size is 30 units. I mean, you're not going to  
9 go put 200 units in a town of 5,000 people, that just doesn't  
10 make a lot of sense. Many of our investments are in six, ten,  
11 12-unit properties. In short, our existence is predicated on  
12 serving the rural Midwest, underserved markets throughout the  
13 Midwest.

14 You all probably know this but the needs of the rural  
15 Midwest are many as it relates to housing and in my case  
16 affordable housing. We need preservation but also need new  
17 construction. As I'm sure you've heard in the past, the USDA's  
18 Rural Housing Services, they have a massive portfolio that needs  
19 to be rehabilitated. I could argue that those units were  
20 obsolete the day they were built. So, we're proud to partner  
21 with them. We put \$7 million of capital with Rural Housing  
22 Services improving the lives of thousands of families that live  
23 there.

24 At the same time, the rural markets also need some new  
25 development though. I think this is interesting, almost 50  
26 percent—and not necessarily in the neat way—50 percent of the

1 available housing stock in Nebraska was built prior to 1960.  
2 And I don't know about you, but for us that might not be a long  
3 time, right? But for wood-framed homes, that's a long period of  
4 time. And the needs of the families have changed a lot over 60  
5 years. So, we've directed a decent amount of our capital to new  
6 investments as well. I know this is preservation, but I hope  
7 you'll let me say that anyway.

8 So what does all this have to do with the listening session  
9 today? Well I do want to communicate that the GSEs', the  
10 Enterprises', return to the LIHTC market has made a difference.  
11 And that was not disruptive, to the contrary it provided a  
12 stabilizing force, especially after the passage of the TCGA.  
13 Some investors dropped out of the market at that point. Others  
14 through their own corporate reorganizations disappeared from the  
15 marketplace. They were a stabilizing presence. It was not  
16 disruptive. And for us, and particularly in the case of Fannie  
17 Mae, they stepped up at a key moment where we had lost a large  
18 life insurance investor.

19 I appreciate that Fannie and Freddie are not scared to go  
20 into our rural markets, they're not scared to put capital in  
21 first in those smaller communities. It's not every investor  
22 that would be willing to take on a ten-unit deal. But those are  
23 the size of the units, or the size of the deals that need to get  
24 done in small towns. Again, I think it would be a mistake to  
25 drop 100 units in a town of 5,000 people, that's not going to do  
26 anybody any favors.

1           So, as we look to the future of what will the GSEs do in  
2 the affordable housing market, and it relates to both  
3 preservation and the rural markets, I offer you the following.  
4 First, while I definitely appreciate the importance of directing  
5 investments to some of the specific high-needs areas that FHFA  
6 has identified, it is also important from my view that we don't  
7 neglect the preservation and new construction of the housing  
8 needed in the rest of the rural Midwest. Large swaths of our  
9 rural footprint, they don't fit in the box of the current high-  
10 needs areas. If you come with me to those communities, and we  
11 drive those towns, you'll see the need is great there too. And  
12 don't just take it from me, check with our friends at Rural  
13 Housing Services and they'll tell you the same. So please  
14 encourage and support the Enterprises' preservation and new  
15 housing investments across all of rural America.

16           Second, this doesn't just relate to what we do, but probably  
17 a broader role in the LIHTC market, I suggest that FHFA consider  
18 an accordion feature on their authority that either expands it  
19 or contracts it as necessary to provide market stability. And  
20 you say is that really necessary? It seems pretty -- the market  
21 seems pretty stable. Well let me give you a current policy  
22 situation where it might be necessary, it probably will be  
23 necessary. You all probably know the Office of the Comptroller  
24 of the Currency right now is getting ready to release a  
25 regulatory rewrite as it relates to Community Reinvestment Act  
26 regulations. They may go it alone, the FDIC may sign on, the

1 Fed is pretty much not going to sign on. That might encourage  
2 some (unintelligible) shopping.

3 In any event, the financial institutions that are regulated  
4 by the Fed and the OCC and the FDIC, they make up about 80 to 85  
5 percent of the LIHTC buyers. And if a CRA rewrite comes out and  
6 massively changes the way that credit is calculated for Community  
7 Reinvestment Act credit, you may see banks take a pause; you may  
8 see banks pull out of the market. At one point we heard that \$2  
9 of investor-- \$1 of investment may count towards \$2 of credit  
10 under the single metric. That theoretically halves the demand  
11 for LIHTC from the banks regulated by the OCC and the FDIC.

12 You know I haven't seen the regulations, but reading the  
13 tea leaves it sounds like there is going to be a fundamental  
14 rewrite. That could cause market dislocation. That could be a  
15 situation where an accordion feature on FHFA's grant authority  
16 to Fannie and Freddie, allows them to again provide a stabilizing  
17 force to the market. I for one think that's important. And we  
18 talk about 15 year holds, I don't think that we need that. Oh I  
19 see my time's up.

20 JIM GRAY: No, you've got a minute.

21 JOHN WIECHMANN: I got a minute? All right. Well perfect,  
22 that was the important part of the second piece. Third,  
23 switching gears, I just want to talk about FHFA allowing the  
24 Enterprises to partner in investments with CDFIs, community  
25 development financial institutions. This community moves in a  
26 zone just beyond the LIHTC market and what I'll call the

1 workforce housing market, at 60 to 150 to 120 percent of area  
2 median income.

3       You know there is precedent for the Enterprises and the  
4 CDFIs partnering together. I should say the other GSEs. Their  
5 lesser-known brethren, the Federal Home Loan Banks, have  
6 partnered with CDFIs since 2010 when statutory changes available  
7 to CDFIs to join the Federal Home Loan Bank System. One of our  
8 subsidiaries was in fact a member of the Federal Home Loan Bank  
9 of Topeka. It has allowed us to tap those markets, access low-  
10 cost capital and make a difference on the debt side providing  
11 lower-cost capital to affordable and workforce housing.

12       If the FHFA -- if the Enterprises were allowed to do the  
13 same, they could also participate, perhaps in a PRI,  
14 programmatic-related investment type of situation which is  
15 similar to what a foundation can do. You could tranche out the  
16 equity into one or two different tiers, where there's a pref  
17 return for typical equity and then a lower return for PRI,  
18 program-related investment type equity. That would be the third  
19 thing I would consider. Don't crowd out investments  
20 (unintelligible). Have an accordion feature, let them  
21 participate with CDFIs. Thank you.

22       UNIDENTIFIED SPEAKER: Thank you John. Next up we have  
23 Michelle Kitchen, the Director of Multifamily Finance for the  
24 National Association of Home Builders. And on deck is Garth  
25 Rieman.

26       MICHELLE KITCHEN: Good morning and thank you for the

1 opportunity to speak today. My name is Michelle Kitchen and I'm  
2 the Director of Multifamily Finance for the National Association  
3 of Home Builders, or simply NAHB. NAHB is a Washington, DC-  
4 based trade association that represents more than 140,000  
5 members. Our members include single-family and multifamily  
6 businesses, developers, remodelers, lenders, and bankers for the  
7 building industry. In fact, our members are proud to construct  
8 over 80 percent of the homes produced each year.

9 As we seek affordable housing solutions for underserved  
10 markets, it's important to note that the root of the affordable  
11 housing crisis is insufficient supply. There's simply not enough  
12 housing to meet the demand. And as we know, the problem is  
13 particularly acute for low- and very low-income households.

14 Certainly, the Enterprises' Duty to Serve initiative can  
15 play an important role to finance housing in underserved markets  
16 and for underserved people. In this context, I'm pleased to  
17 offer recommendations for the Enterprises' underserved market  
18 plans for the next Duty to Serve cycle covering 2021 to 2023.  
19 My remarks will touch on both the process for developing the new  
20 plans, as well as their successive content.

21 With respect to the process for developing the plans, NAHB  
22 urges FHFA to permit Duty to Serve credit for research and  
23 development activities that might not show immediate results.  
24 Allow the Enterprises to propose new products that would meet  
25 Duty to Serve requirements, provided they are consistent with  
26 safety and soundness mandates. And recognize efforts by the

1 Enterprises to be creative in addressing unmet housing needs.

2 NAHB cautions FHFA against overly proscriptive  
3 implementation of Duty to Serve requirements. However, it's  
4 also important for the Enterprises to use the lessons learned  
5 during the first Duty to Serve cycle to set challenging,  
6 meaningful, consistent and enforceable objectives and activities  
7 in the next cycle.

8 Now I'd like to offer some comments on the substance of the  
9 plans, beginning with the Section 515 Rural Housing portfolio.  
10 NAHB acknowledges the unique challenges in developing and  
11 financing products for Section 515 properties. Nevertheless,  
12 there's a very strong need for quality affordable apartments in  
13 rural areas. Continued (unintelligible) of this portfolio is  
14 absolutely necessary. Therefore, NAHB urges the Enterprises to  
15 continue discussions with USDA Rural Development on the  
16 subordination and program issues that have been a problem. And  
17 also pursue other creative solutions and develop new loan  
18 products to preserve the affordable Section 515 properties.

19 Another issue I'd like to address is energy and water  
20 efficiency improvements for single-family properties. NAHB is  
21 a strong advocate for including information on energy and water  
22 efficiency in appraisal reports. We strongly support efforts to  
23 standardize and expand the details that are captured on homes as  
24 this information will provide lenders and appraisers a more  
25 accurate assessment of the property. Both of the Enterprises  
26 developed successful rural multifamily mortgage products. And

1 we encourage Fannie Mae and Freddie Mac to place high priority  
2 on single-family green initiatives such as solar  
3 (unintelligible) energy and water efficiency in the single-  
4 family properties in the next cycle.

5 The Enterprises could also provide an important role in  
6 acquisition, development and construction or AD&C financing for  
7 underserved markets. While it's certainly important to preserve  
8 housing in the underserved areas, new construction is also  
9 necessary, especially in rural areas where the existing housing  
10 stock can be very outdated. Small financial institutions are  
11 the only source of financial services in many rural areas. In  
12 the next Duty to Serve cycle, NAHB requests that the Enterprises  
13 work with these small financial institutions to assess potential  
14 AD&C financing solutions for (unintelligible). We also  
15 recommend that the Enterprises determine if there are further  
16 opportunities to provide liquidity by developing a program to  
17 support AD&C activities.

18 And finally, with respect to workforce housing, it's well-  
19 known that many teachers, firefighters, police officers and  
20 other professionals can't afford to live in the neighborhoods  
21 they serve. There are surely some programs to assist struggling  
22 moderate-income families who earn between 60 percent and 120  
23 percent of the area of medium income. NAHB requests that the  
24 Enterprises explore creative ways to better meet the housing  
25 needs of these low- to moderate-income families in their next  
26 plans, while of course continuing the statutory mandate to serve

1 both the very low-income families and the low-income families as  
2 well.

3 So, thank you for considering NAHB's request and thank you  
4 for all the important work that FHFA and the Enterprises have  
5 done on Duty to Serve initiatives to date. Thank you again.

6 DAVID SANCHEZ: Thank you Michelle. Up next we have Garth  
7 Rieman, the Director of Housing Advocacy and Strategic  
8 Initiatives at the National Council of State Housing Agencies.  
9 And on deck we have Robert Sahadi.

10 GARTH RIEMAN: Good morning, thanks very much. I'd like to  
11 thank FHFA for including me in this listening session. And I'd  
12 like to thank FHFA and the GSEs for all the work that they've  
13 done to promote public participation in the Duty to Serve  
14 process, and all the work they've done to develop the Duty to  
15 Serve plans and make what we think is a very effective regime  
16 for investing in underserved markets in many ways.

17 We appreciate how both Fannie Mae and Freddie Mac are  
18 currently working with HFAs or through HFA programs to meet their  
19 Duty to Serve missions. Those partnerships include housing  
20 credit investment, expanded GSE support for manufactured housing  
21 lending and resident-owned manufactured housing communities, and  
22 lending for low- and moderate-income families in rural areas.

23 As Fannie Mae and Freddie Mac enter their second Duty to  
24 Serve plan cycle, we encourage them to continue seeking out  
25 opportunities to collaborate with HFAs and to establish open  
26 channels via which HFAs can approach them with possible Duty to

1 Serve initiatives. We also encourage FHFA to continue to support  
2 these activities.

3 NCSHA particularly thanks FHFA for allowing Fannie Mae and  
4 Freddie Mac to resume housing credit investments and for awarding  
5 the GSEs Duty to Serve credit for making such investments in  
6 qualified rural areas. Housing credit investments have proven  
7 to be one of the GSEs' most effective strategies for serving the  
8 housing needs of rural Americans. In 2018 alone, the GSEs  
9 combined made over \$200 million in housing credit investments to  
10 support 59 properties, 18 of which were in high-needs rural  
11 regions.

12 The GSEs' presence in the market came at a critical time.  
13 The lower corporate tax rate enacted in the Tax Cuts and Jobs  
14 Act of 2017 put downward pressure on the price of the housing  
15 credit. The housing credit market for projects based in rural  
16 areas still faces other challenges, including a lack of investors  
17 and the need to set rents at lower rates to meet program  
18 standards. These make GSE involvement there all the more helpful  
19 and all the more critical. We encourage the GSEs to continue  
20 making housing credit investments a key part of their rural  
21 housing efforts and to set more ambitious investment targets  
22 moving forward.

23 We also ask FHFA to consider allowing the GSEs to receive  
24 Duty to Serve credit for more housing credit investments, and  
25 for investments that support other Duty to Serve mission areas,  
26 such as manufactured housing communities and affordable housing

1 preservation. While we understand concerns that expanding  
2 eligible housing credit investments and DTS investments may  
3 dilute the impacts on rural areas, we believe broader investment  
4 can improve pricing and feasibility across multiple Duty to Serve  
5 target markets simultaneously.

6 I'd like to say something about rural homeownership. FHFA  
7 and the GSEs have recognized HFAs' strong performance in this  
8 area. Both Fannie Mae and Freddie Mac offer HFAs various  
9 programs and preferred pricing and other variances to do their  
10 homeownership activity in rural areas. And FHFA has supported  
11 those activities in its strategic plans and scorecards. Recently  
12 the GSEs have announced that they will be altering their HFA  
13 products to focus them more on affordable housing goals. We  
14 urge the GSEs and FHFA to look at the Duty to Serve system, to  
15 restore the GSEs' pricing advantages and special programs for  
16 HFA products for moderate-income borrowers living in rural areas  
17 to help meet their Duty to Serve obligations. We also recommend  
18 the GSEs work with HFAs to develop other new products and  
19 initiatives to expand credit to rural areas and borrowers.

20 On manufactured housing, state HFAs recognize that  
21 manufactured housing has an increasing role to finally  
22 addressing our nation's affordable housing crisis. The GSEs  
23 have already engaged several HFAs on various manufactured  
24 housing pilots through Duty to Serve. One way the GSEs can  
25 better support single-family lending to manufactured homes is to  
26 restore or create or amplify pricing advantages for HFA products

1 for manufactured home buyers earning above 80 percent of AMI as  
2 part of the Duty to Serve credit system. The GSEs should also  
3 continue working with HFAs to expand credit for resident-owned  
4 manufactured housing communities, which are one of the few  
5 strategies available to help manufactured housing community  
6 residents keep their homes.

7 Finally, I'd like to talk briefly about housing bonds. The  
8 Duty to Serve rule allows Fannie Mae and Freddie Mac to receive  
9 credit for the purchase of tax-exempt housing bonds, both  
10 multifamily bonds and single-family mortgage revenue bonds, as  
11 long as the GSEs can demonstrate that loans financed by the bonds  
12 or the underlying securities assist very low-, low-, or moderate-  
13 income families in a particular underserved market. So far,  
14 housing bonds have not been a large part of the GSEs' Duty to  
15 Serve activities, partly because the GSEs' authority to purchase  
16 tax-exempt bonds while under conservatorship is not clear, and  
17 the income limits for housing bonds do not line up with the  
18 income requirements for Duty to Serve.

19 NCSHA urges FHFA to consider how clarifying GSE authority  
20 or just giving them permission to purchase housing bonds can  
21 support their Duty to Serve activities. We also recommend FHFA  
22 look at how it can amend the Duty to Serve requirements for  
23 housing bonds to give the GSEs and HFAs more flexibility so that  
24 the full potential of GSE investment in housing bonds can be  
25 realized across multiple Duty to Serve markets.

26 Again, thank you very much for this opportunity to talk

1 about NCSHA's perspective. Thanks very much for all your work  
2 in the Duty to Serve space.

3 DAVID SANCHEZ: Thanks Garth. Up next we have Robert Sahadi  
4 the Managing Principal of GreenSpace Investment. And on deck is  
5 Tony Pickett.

6 ROBERT SAHADI: Thank you (unintelligible) for the  
7 opportunity to speak this morning. My name is Robert Sahadi. I  
8 manage the GreenSpace Investment Fund which is a consulting  
9 working with many of the organizations that have spoken here  
10 this morning. I've been very much involved in the Duty to Serve  
11 process, trying to work with the Agencies. I am also chair of  
12 the product development committee of the Montgomery County Green  
13 Bank.

14 I'm here to really -- in a property management role today,  
15 talking about a tale of two programs. And those are the  
16 multifamily and single-family programs at the GSEs, as to how  
17 they pertain to energy efficiency and (unintelligible) Duty to  
18 Serve for the low- and moderate-income population.

19 Obviously, one has been very transformational. Multifamily  
20 has been so successful that there's had to be a quota on the  
21 number of loans that are going through the process. But this  
22 wasn't built in a day, there was a tremendous will to build this.  
23 There has been great creative product development. There has  
24 been member support. There's been very aggressive pricing, and  
25 there's been a lot of open-ended work with a lot of the NGOs,  
26 (unintelligible) and others in the industry, to build an energy-

1 efficiency infrastructure to be able to understand what's being  
2 evaluated in the process.

3       Montgomery County Green Bank, we're looking at that program  
4 as being the program that (unintelligible) many of the low- and  
5 moderate-income apartment buildings in the county. I think  
6 Montgomery County is a little bit of a misnomer. It used to be  
7 considered an extremely affluent county. We still have those  
8 pockets of affluence, but now it's very much of a very mixed-  
9 income county. There's very significant areas of low- and  
10 moderate-income housing, particularly a lot of naturally-  
11 occurring affordable housing that we're afraid we're going to  
12 lose.       So we're working on technical assistance,  
13 (unintelligible), and other tools to get those developments to  
14 the Fannie Mae or to the Freddie Mac programs.

15       On the single-family side, which is obviously the other  
16 program, and it's not moving fast enough. I think we all realize  
17 that. And I think we need to have a little more will to move  
18 that program forward. And I think if we look at the study,  
19 there's been numerous studies. Freddie Mac just came out with a  
20 very good study on loan performance and on premiums for energy-  
21 efficient homes. (Unintelligible) study by the University of  
22 North Carolina that showed tremendous defaults for homes during  
23 the crisis period that weren't energy efficient. There's been a  
24 study that showed that low- and moderate-income homes, one of  
25 the key things that leads to default or that leads to bankruptcy  
26 is energy-related issues such as (unintelligible) or high energy

1 costs, particularly in areas where there's, you know, very severe  
2 weather conditions.

3 So certainly, I think the evidence is there. The need is  
4 there. And it will probably move forward. And I think a number  
5 of things have to be done. And it's not necessarily the obvious.  
6 I realize that in the single-family world it's not as easy as  
7 the multifamily where you do discretely consider operating  
8 costs, whereas in the single-family underwriting process you  
9 don't consider those. And I'm not suggesting a wholesale reform  
10 of the underwriting process, although a lot of speakers I spoke  
11 to (unintelligible) area, the appraisal, the debt-to-income  
12 statistics area that could be considered.

13 But I think platform issues are very big in this regard, is  
14 that the current platform (unintelligible). Because it's just  
15 too difficult for the homeowner. He needs to find out, What do  
16 I really need to do to make my home energy-efficient? Who are  
17 contractors I can rely on? How do I finance this? How does  
18 this fit into my overall mortgage financing?

19 And so, we really need a process that goes outside the  
20 current box and really puts these things together. And so I  
21 think, as we move forward, is that if we could start to get some  
22 pilots going. I think this has been another thing that's been  
23 very lacking, is that I know myself and some other organizations  
24 have offered up very constructive pilots, have come to the GSEs  
25 and we really haven't been able to tap the resources within the  
26 GSEs to be able to work on such pilots. And in the meantime,

1 (unintelligible) people are looking for work and looking for  
2 funds to move the pilots forward, organizations are looking to  
3 really help (unintelligible) move to that point.

4 So, I could go on quite a bit, but I just really want to  
5 make the point here, is that we're kind of in a little box here  
6 in single-family. To the extent we've stayed in that box for  
7 1004s and 1003s and UAD, which is a great process, but it's  
8 moving very slowly, we're just not going to get there. We look  
9 at the cap and even in the single-family world, the leading  
10 builders in America, most of the regional homebuilders are all  
11 building energy-efficient homes and the middle-income and above  
12 consumers are benefiting from it. So what we're doing is we're  
13 depriving the low- and mod-income consumers of these same houses,  
14 which are going to, as these studies show, probably have a  
15 premium which will increase in the future as consumers are more  
16 and more concerned about energy efficiency.

17 So I think now is the time to maybe not be so tightly in  
18 the regulatory box, to come up with some kind of programs,  
19 pilots, ideas that will move us forward so when we have our next  
20 opportunity, what we're talking about is significant progress on  
21 the single-family side. Thank you very much.

22 DAVID SANCHEZ: Thank you Robert. Up next we have Tony  
23 Pickett, the CEO of the Grounded Solutions Network.

24 TONY PICKETT: Thank you very much for the opportunity to  
25 speak amongst our peers and partners in affordable housing that  
26 are here today. My name is Tony Pickett. I'm the CEO of Grounded

1 Solutions Network. We are a national, nonprofit membership  
2 organization, and our mission is to cultivate communities that  
3 are equitable, inclusive and rich in opportunity by advancing  
4 affordable housing solutions that last for generations, the  
5 ultimate preservation (unintelligible).

6 We consistently provide uniquely sustainable shared equity  
7 homeownership opportunities through community land trust and  
8 deed-restricted programs, which have provided approximately  
9 255,000 homes for lower-income families to date. A small number,  
10 as we are focused on dramatically increasing over the next three  
11 years with your partnership.

12 Before discussing the significance of Duty to Serve to the  
13 field that Grounded Solutions represents, I wanted to ensure  
14 that FHFA leadership hears our perspective on the importance of  
15 Duty to Serve, based on our partnership experiences to date.  
16 First, we believe it's vital to continue to have a detailed and  
17 transparent planning process with significant participation from  
18 the public and stakeholders that results in defined metrics with  
19 specific actionable plans for outreach and coordination of  
20 stakeholders.

21 Second, it's critical to have serious accountability,  
22 including a meaningful evaluation which rewards Fannie and  
23 Freddie for undertaking (unintelligible) serious challenges,  
24 with detailed progress reporting that is publicly available.  
25 This critical reporting helps all stakeholders, including many  
26 of us here today, learn from and improve the coordination of our

1 work with the Enterprises, with their activities ultimately  
2 advancing the goals of Duty to Serve.

3 Third, the needs of staff at Fannie Mae and Freddie Mac who  
4 work on underserved markets, that we believe is overlooked  
5 without thorough planning and evaluation efforts  
6 (unintelligible) FHFA. Raising the profile of Duty to Serve  
7 activities enables these teams and staff to access much-needed  
8 internal resources to (unintelligible) senior management at the  
9 Enterprises.

10 I would now like to thank the FHFA for rightfully  
11 incorporating shared equity homeownership into the Duty to Serve  
12 rule under affordable housing preservation, as our models  
13 preserve homeownership opportunities for family after family who  
14 own and reside in these homes. These low-income families have  
15 lower cost affordable homes, but they all need mortgages in order  
16 to reach their goal of homeownership.

17 I would also like to thank Fannie and Freddie for including  
18 shared equity homeownership into their three-year underserved  
19 market plans. We realize and acknowledge that this was a choice  
20 as you could have selected other affordable housing preservation  
21 activities. I also urge you to continue to include shared equity  
22 homeownership into your next three-year underserved market plan  
23 because our work together is not over. In fact, while we all  
24 appreciated the work done to lay the foundation for increasing  
25 liquidity to shared equity borrowers within the current plan, we  
26 believe that continued striving towards more aggressive

1 increased loan volume goals and activities must be pursued  
2 because ultimately shared equity loan volume has not yet  
3 substantially increased, and buyers are still facing challenges  
4 obtaining mortgages.

5 The demand for shared equity homeownership opportunities is  
6 great. The Harvard Joint Center for Housing Studies recently  
7 released a report outlining that 6.6 million households could  
8 become homeowners if shared equity homes were made available to  
9 them. Also, Grounded Solutions in partnership with the Lincoln  
10 Institute of Land Policy only just this year has released a  
11 groundbreaking 30-year study of over 4,000 shared equity  
12 homeownership units, validating the performance of those units  
13 over time.

14 Therefore, we also propose several specific recommendations  
15 to achieve greater shared equity loan volume. FHFA should  
16 clarify some aspects of the shared equity homeownership  
17 definition to remove barriers for assessing whether buyers in  
18 the shared equity programs actually qualify for Duty to Serve  
19 credit. Specifically, make it clear that if programs have legal  
20 documents or a policy that limits the amount of refinancing or  
21 lines of credit, but does not expressly state that the program  
22 must provide written approval, this should count as meeting the  
23 intent in the regulatory definition. Alternatively, if a program  
24 subordinates during a refinance, then this should count as  
25 reviewing and approving refinancing and home equity lines of  
26 credit as well.

1           Next, grant permission for programs to be assessed for the  
2 Duty to Serve definition of shared equity once every two to three  
3 years. Far too much time is going into evaluating programs  
4 rather than serving the buyers of these programs. We must work  
5 together to make this clearer and easier.

6           We recommend that FHFA apply extra credit for shared equity  
7 homeownership activities supported by the Enterprises, in  
8 particular for loan volume. Lending to shared equity homebuyers  
9 has proven incredibly challenging and more needs to be done to  
10 minimize the burden on financial institutions to review these  
11 programs, underwrite programs for buyers, and originate and sell  
12 to the Enterprises.

13           Lastly, we implore FHFA to allow the Enterprises, as allowed  
14 by statute, to make investments in shared equity homeownership.  
15 Grounded Solutions Network has ample suggestions for equity  
16 investments that will ultimately increase the scale of shared  
17 equity homeownership to serve more families. Investments need  
18 to be allowed and adequately given credit for addressing  
19 underserved markets.

20           In closing, we also urge Fannie and Freddie to support the  
21 development, dissemination and adoption of a model deed-  
22 restricted covenant for shared equity programs. Cities and  
23 organizations across the country have little standardized  
24 practice for implementing deed-restricted shared equity. They  
25 all reinvent the wheel and lending institutions must then review  
26 each program's legal documents separately, many of which don't

1 work for the secondary market. While it will be challenging to  
2 achieve (unintelligible) program adoption of a standard model  
3 document, it is well worth the investment and effort to  
4 streamline these programs and lending (unintelligible).

5 Also, support the creation of an appraisal training and  
6 instructional (unintelligible) leasehold values as well as  
7 valuation for shared equity resale restrictions that survive  
8 foreclosure. Currently, methodology varies across the  
9 Enterprises for how to appraise shared equity properties and  
10 lenders have requested clear standards and resources to provide  
11 appraisals.

12 Remove the burden from lenders to evaluate if programs meet  
13 the Duty to Serve shared equity homeownership definition as well  
14 as Selling Guide requirements. This could be done by minimizing  
15 some program underwriting requirements or creating a third-party  
16 assessment of shared equity programs. Undertake partnerships to  
17 assess the scope of the field and understand exactly how many  
18 shared equity homes are held on land in trust and how many are  
19 deed- restricted.

20 All these measures are ultimately needed to achieve  
21 meaningful increases in shared equity loan volumes to support  
22 the estimated 6.6 million households who are today in need of  
23 shared equity homeownership. Thank you for your time.

24 JIM GRAY: Thank you Tony. That completes the affordable  
25 housing preservation portion. We're just about at our lunch  
26 break. But before we do, let me let you know how this part is

1 going to work because we have several things going on at lunch.

2 I've heard reports that the lunch looks really good. So,  
3 I would encourage you to file outside, get your lunch, and find  
4 a place at one of the round tables in the meeting room. And  
5 then Director Calabria is scheduled to come down just about as  
6 quickly as we can get everybody their lunch and get seated, to  
7 give remarks. And then following Director Calabria's remarks,  
8 we have the portion of the program that's an opportunity for  
9 each of you to ask questions of Fannie Mae, Freddie Mac, or FHFA  
10 about the Duty to Serve and what you would like to see, or what  
11 you would like to ask that we haven't gotten to, or which you  
12 haven't gotten to ask a question about. And then we'll come back  
13 for the other couple of panels that we have today. Thank you.

14 -- BREAK --

15 JIM GRAY: Excuse me, if I could ask for your attention  
16 please. It's my privilege to introduce the Federal Housing  
17 Finance Agency Director, Dr. Mark Calabria, who I think most  
18 people know has a direct connection to the Duty to Serve, and we  
19 look forward to hearing his remarks.

20 DIRECTOR CALABRIA: First, let me emphasize please continue  
21 eating, don't stop on my account. Let me thank you Jim, Ted,  
22 Matt and thank the entire Duty to Serve team. Having put on a  
23 lot of these events -- sort of events in my prior career, I know  
24 a lot of work goes into it. So maybe I can get a round of  
25 applause for them.

26 Thank you. As Jim sort of alluded to, I think many of you

1 know I was on the Hill with my good friend Clinton Jones. I like  
2 to say the stuff that we got right in HERA, that was Clinton.  
3 The stuff that we didn't get right, that was me. But the point  
4 being, having been there at the table when the Duty to Serve was  
5 implemented, a really important part of that, and really do  
6 emphasize that my philosophy on all of this is even with stuff  
7 I (unintelligible) - everything in HERA, you know, we're going  
8 to carry that out.

9 I think everybody has seen the goals are still in place,  
10 Duty to Serve is in place. That might mean that, having been at  
11 the table when that was created, I might have some views on what  
12 we meant then. But of course we'll see that play out as we go  
13 ahead. But I really want to emphasize that what we want to be  
14 able to do is hear from people in the marketplace, people at the  
15 front line. I really want to emphasize if you go back and look  
16 at the Duty to Serve, there are particular phrases and words  
17 that that were critical at the time, and that were critically  
18 important to me, and I just want to for a second talk about two  
19 of those phrases.

20 One is leadership. That word leadership is purposely in  
21 the statute, because it's a real expectation that Fannie and  
22 Freddie use the capacity that they have to be leaders in  
23 developing products and in developing market research. And  
24 again, I believe that's an important aspect of it.

25 And the other important word to me from the phrasing of the  
26 statute is facilitate. That they are a partner with the rest of

1 the marketplace. Again, on manufactured housing property, on  
2 affordable housing preservation, particularly in rural markets,  
3 that Fannie and Freddie are there to work in partnership.

4 So again, to me facilitate is, you don't do it all yourself.  
5 You do it working with others as your partner in this. And  
6 that's really the role for Fannie and Freddie to have in this.

7 I also want to emphasize; I know some of you have seen some  
8 of my conversations about broader Fannie and Freddie reform. I  
9 know a number of you I've met with before the meeting, with  
10 others. I really do want to emphasize that, to me Fannie and  
11 Freddie's most predominant role is to be there in a time of  
12 stress to reform the market.

13 So, I know some of you, for instance, operate in the tax  
14 credit market. You probably remember back in 2009 and 2010,  
15 when Fannie and Freddie had stressed they left that market. So,  
16 I would argue and emphasize that to me, the most critical thing  
17 that Fannie and Freddie can do is be a floor, be there.

18 And so again, I would say my very modest objective, as a  
19 safety and soundness regulator, is simply not to have Fannie and  
20 Freddie fail next time. And the reason I think we should all  
21 care about that is when they fail they retreat from the market.  
22 They retreat from providing access in a really important way.

23 So I hope that when you see me talk about building capital,  
24 when you see me focus on safety and soundness, the objective of  
25 all that is to make sure that Fannie and Freddie can be there.  
26 Because again, to me, unless there's a strong foundation under

1 Fannie and Freddie, everything else they do to support the market  
2 gets threatened.

3 So again, trying to get us in a situation where we can get  
4 Fannie and Freddie where they need to be. And I also want to  
5 emphasize, I believe this is our third of four listening  
6 sessions, we had one out in St. Louis, Los Angeles. Again,  
7 trying to be around the country here. I recognize many of us  
8 live in this bubble called Washington, DC. It is important to  
9 hear from people outside of DC. Important to hear other  
10 different perspectives of how this works in the marketplace.

11 And again, that's why we're here today, for us to be able  
12 to hear from you. To make sure that we are implementing things  
13 in a thoughtful way that's effective in the marketplace. So  
14 again, for those of you who did stop eating, I'm going to wrap  
15 up there so you can get back to eating. But I'll be around for  
16 a little bit and I certainly want to say hello to a few of my  
17 friends here, faces I haven't seen in a while. And again,  
18 encourage you to reach out to our team and make sure that we  
19 hear from you on all of this. So again, thank you, appreciate  
20 it.

21 JIM GRAY: Everyone should finish their lunch, enjoy the  
22 opportunity to talk with each other. A few minutes after noon  
23 we will convene the portion of the program in this room, where  
24 you'll get a chance to ask questions of Fannie Mae, Freddie Mac  
25 or FHFA about the Duty to Serve. And so if I could, I'll ask if  
26 we could have the two people from each company join Ted and me

1 at this table at just about noon. Okay thank you.

2 -- BREAK --

3 JIM GRAY: Okay, thanks everybody for your patience. So  
4 now is the opportunity to ask questions of FHFA, Fannie Mae or  
5 Freddie Mac, and I think maybe I see the first couple of  
6 questioners lining up there which is great. So we have a couple  
7 of ground rules for the question and answer part that I want to  
8 go over first.

9 So, the first ground rule is that Fannie and Freddie and  
10 FHFA are here primarily to listen. We're not here, and they're  
11 not here to make specific commitments about what they might do  
12 in Duty to Serve in the future. And so we ask that you please  
13 not ask a question along the lines of, would you please be sure  
14 to include, or will you commit here today to include x in your  
15 next plan. They're not in a position to make a commitment like  
16 that.

17 The second one is that there's a lot of, obviously very --  
18 the hardest markets that the GSEs work in are all covered by  
19 Duty to Serve, and they have a lot of people who are back at the  
20 offices working on those things. Not everybody is here. So,  
21 it's possible that you might ask a question that calls for such  
22 a specific response that they may not be in a position to answer  
23 you today. In which case, they'll be happy to follow up and try  
24 to answer your question.

25 And then third, they are competitors and so it's also  
26 possible that you might ask a question that would take them down

1 a path that they feel like is proprietary information that they  
2 don't feel comfortable discussing in front of their competitor.  
3 And if that's the case, they'll say so, and you can also talk  
4 about that offline.

5 And then, I guess my extra ground rule is that this really  
6 is an opportunity to ask questions, the opportunity to make  
7 statements is what we are doing in the other room. So please  
8 don't use this as an opportunity to make statements. Let's try  
9 to keep this to questions. And we'll let each questioner ask  
10 their question and then if we don't have any more questioners,  
11 then the people who've asked the first questions can ask a second  
12 one. Okay?

13 So and I will ask, well first we'll identify the people at  
14 the table here. So to my right is Matt Douglas, my colleague on  
15 the Duty to Serve team at FHFA.

16 COREY ABER: I'm Corey Aber from Freddie Mac, multifamily.

17 MIKE DAWSON: Mike Dawson from Freddie Mac, single-  
18 family.

19 CRYSTAL BERGEMANN: Crystal Bergemann from Fannie Mae,  
20 multifamily.

21 FANNIE MAE REPRESENTATIVE: (Unintelligible), Fannie Mae,  
22 single-family.

23 JIM GRAY: All right and so may I ask -- before you ask  
24 your question, can you please identify yourself and the  
25 organization that you work with?

26 MATT CHAPMAN: Absolutely, my name is Matt Chapman and I'm

1 with Manufactured Housing Action here today. (Unintelligible)  
2 and as you can see I've got the 70 percent (unintelligible),  
3 wondering what that's about. At least half of my income now is  
4 going to go to housing in the home that I live in. And Haven  
5 Park Capital got funded through Fannie Mae. So we're just here  
6 to, you know, kind of ask you guys to think about that, and maybe  
7 come with a request. The request would be maybe you could come  
8 to visit some of our communities and see the effect this has had  
9 on some of our residents. That's all I got for you. Thank you.

10 JIM GRAY: Thank you.

11 MARK WEISS: Mark Weiss from the Manufactured Housing  
12 Association for Regulatory Reform. This is actually a follow up  
13 to a quick question I asked in St. Louis a couple of weeks ago.  
14 In Freddie Mac's opening report there's a reference to  
15 manufactured housing real estate loans, (unintelligible) 3,600  
16 plus loans purchased in 2018. And also Fannie Mae in St. Louis  
17 referred to 2,600 manufactured home loans over the same period.  
18 My question is, are those exclusively new home purchase loans or  
19 do those figures include any refinancing, or what proportion is  
20 refinancing to your knowledge?

21 FANNIE MAE REPRESENTATIVE: I believe it's covering closed  
22 purchase and refinance loans.

23 MARK WEISS: And do you know the portion for  
24 (unintelligible) purchases and refinance?

25 FANNIE MAE REPRESENTATIVE: Do you have a sense?

26 BEN NAVARRO: It's definitely a majority first purchase. I

1 couldn't tell you the ratio off the top of my head. I'd be happy  
2 to get back to you on that. I'm Ben Navarro with Fannie Mae,  
3 sorry. And one thing I'd like to mention is Fannie's loan  
4 purchase last year (unintelligible) 12,600 in LMI MH loans.

5 MARK WEISS: I understand that, I was just referring to the  
6 (unintelligible) increase (unintelligible).

7 MIKE DAWSON: Yeah, I think ours is probably reflective of  
8 the current refi mix, purchase-refi mix. We may see a little  
9 bit more on the refi side on manufactured housing, from the  
10 numbers I've seen in the past.

11 MARK WEISS: But consistent with your other business.

12 MIKE DAWSON: Consistent. And I think you'll see going  
13 into 2020 that we believe refi mix is going to be up, 45 percent  
14 or so of the market next year. So, it's still going to be pretty  
15 substantial. At least (unintelligible).

16 BEN NAVARRO: Yeah and I just, one clarification, because  
17 I think you said new houses -- you said new purchases?

18 MARK WEISS: New home purchases.

19 BEN NAVARRO: Okay so they're not necessarily new home  
20 purchases, they could be existing homes as well. So, and in  
21 fact, we see actually a pretty small percentage of new, new home  
22 purchases in our business. Reflective of sort of the process  
23 that we typically see, it's more often an existing home sale  
24 than a new home sale.

25 MARK WEISS: That helps, thank you.

26 MATT DOUGLAS: Mark, just as a -- this is a good tool that

1 we put out about a week ago. On the Duty to Serve website, we  
2 put out a snapshot of all the single-family lending that the  
3 Enterprises did for Duty to Serve credit in 2018. And what it  
4 does is break down by market what they did. So on this one it  
5 just, you didn't set me up for this, we didn't coordinate this,  
6 but like I can give you (unintelligible).

7 So combined, 32 percent of their manufactured housing real  
8 property loans were refinancings. And then we have that as a  
9 benchmark to all acquisitions for 34 percent. So it was just  
10 like they said, it was very close, but actually slightly less  
11 refinance than the all acquisitions for both companies.

12 MARK WEISS: Yeah just for my reference, that's a  
13 "dashboard"?

14 MATT DOUGLAS: It is.

15 MARK WEISS: Okay I got that.

16 MATT DOUGLAS: So that was one of the ways we were trying  
17 to get some information out to you. We've heard from many people  
18 in this room that you want information on where they're doing  
19 the loans, what sort of mix, exactly your question, Mark. And  
20 what we try to do is (unintelligible) get some of that  
21 information out to you. It's both companies combined. There are  
22 some proprietary issues that we're still thinking through, but  
23 it's hopefully useful.

24 UNIDENTIFIED SPEAKER: Hi, my name is (unintelligible). I'm  
25 with MH Action (unintelligible) and I'd like to know, if you  
26 have a lot of seniors living in parks, and they're on social

1 security, and they only make, like, an extra one percent a year,  
2 and they can't make their rent, right now you have single  
3 household, multi-household loans. Do you have any loans so that  
4 a bunch of people can get together and buy the park?

5 COREY ABER: So last year we came out with our resident-  
6 owned community loan offering. It's a fairly small market  
7 overall, but we've done three of those loans -- a couple before  
8 we came out with the offering and one since then. It's certainly  
9 something we're looking to do more of.

10 UNIDENTIFIED SPEAKER: How do you decide on the value of  
11 the property?

12 COREY ABER: For this one I might ask my colleague Agnes  
13 Kucharski who works in that area to chime in.

14 AGNES KUCHARSKI: Hi I'm Agnes. So, we underwrite all the  
15 properties in those markets and we look at the value based on  
16 market. So, we assume market rents (unintelligible) valuation,  
17 but then we also underwrite as a cooperative, assuming the  
18 residents have already purchased the park. So, we have two sets  
19 of parameters.

20 JIM GRAY: Can we let Fannie Mae take a crack at answering  
21 your first two questions? And then you can ask another question  
22 after the other people.

23 CRYSTAL BERGEMANN: Hi and thank you for coming, thanks for  
24 asking that question. We have focused on our resident-owned  
25 communities and started a pilot in the last year, working with  
26 NCB and ROC-USA, Resident-Owned Communities USA, working to try

1 to develop a product that works for them and for us. We have  
2 not closed any of those loans yet but we're hopeful that we'll  
3 be able to do more in the future. We're also working on improving  
4 our tenant site lease protections in the parks, and also in --  
5 not just resident-owned communities, but emphasizing and  
6 encouraging nonprofit owned and government owned communities as  
7 well.

8 COLLEEN FISHER: Good afternoon, I'm Colleen Fisher. I'm  
9 the executive director of the Council for Affordable and Rural  
10 Housing, representing (unintelligible) developers and equity  
11 finance suppliers for the rural industry. This question is for  
12 both Fannie and Freddie. I have -- I understand through some  
13 discussions with Rural Development, my owners, and some other  
14 folks that there have been some issues with the loan  
15 subordination agreements with you all with Rural Development.  
16 Can you tell us anything about what that might be? Is there  
17 something that the industry can do to sort of help further along  
18 a process or an agreement or to be able to sit down at the table?  
19 So, I guess it's a question and then an offer on my part.

20 CRYSTAL BERGEMANN: Sure, so thank you for the question.  
21 And we absolutely -- this is a priority for us as well and we're  
22 working with USDA and want to continue working with USDA.  
23 Subordination has been an issue, working with their -- within  
24 their constraints. And not just subordination, but things like  
25 valuation and how the properties are valued. We -- I can't tell  
26 you more about the specifics right here, but I can certainly get

1 back to you. But it is something we are working very hard to  
2 continue, and we would love to work with you as well.

3 COLLEEN FISHER: Great. Because as you know, preservation  
4 of the portfolio is extremely important. And so that's why,  
5 anything that we can do to help you - I sound like Jerry Maguire  
6 - actually do it, we're happy to do it, and so --

7 CRYSTAL BERGEMANN: Great. Thank you.

8 COLLEEN FISHER: You're welcome.

9 JIM GRAY: Corey?

10 COREY ABER: Hello, I would also echo that preserving the  
11 515 stock is important. I think I'd be happy to chat offline a  
12 little bit about some of the things that you mentioned.

13 HOLLY HOOK: My name is Holly Hook, I'm from Michigan. I'm  
14 with MH Action along with Matt. And my question for Fannie Mae  
15 and Freddie Mac today regards the ownership of mobile home  
16 communities. And I was wondering if you guys had any words --  
17 starting any type of monitoring to make sure the owners of these  
18 manufactured home communities continue (unintelligible)  
19 affordable for residents? So that's my question for you today.

20 CRYSTAL BERGEMAN: That's a really good suggestion. We'll  
21 certainly take that back. I appreciate that. And I just  
22 appreciate you and the large contingent that care a lot about  
23 this issue, and I'm glad (unintelligible).

24 HOLLY: I appreciate you listening to my question.

25 MATT DOUGLAS: Just as one, sorry, just as one context piece  
26 -- with Duty to Serve and the way the regulation works, I think

1 it's good to keep in mind -- with manufactured housing community  
2 lending, FHFA also has some real concerns about loans to  
3 communities and will they remain affordable. So for Duty to  
4 Serve purposes, separate and apart from the general business  
5 practices which you guys have interesting questions on, but for  
6 Duty to Serve credit, the only way blanket loans for a community  
7 can get credit is if it's to a residential-owned community,  
8 nonprofit, government. Because we as an agency felt confident  
9 that those entities would be interested in making sure rents  
10 stayed affordable.

11 And then second, was if they adopted, communities adopted  
12 certain tenant protections. So, one of the eight is not, in  
13 fact, limiting rent increases. That was something we considered.  
14 That is a hard issue, the regulation does talk about this pretty  
15 explicitly. But we have tried to encourage the Enterprises to  
16 find ways to make loans to communities that do have tenant  
17 protections. I think over time we'll -- there were eight  
18 identified, I think we'll take a look to see if that's the right  
19 mix. I think that's an opportunity for you guys to provide  
20 feedback to us as, if those eight were strong enough to help  
21 protect residents. What else could be added? So it was a first  
22 start, this is the first plan cycle, so --

23 JIM GRAY: So before we take the next question, I want to  
24 let Freddie Mac have a chance to answer that last question.

25 COREY ABER: I'll just highlight on the tenant protection  
26 side, and we have seen a lot of interest in that, immediately

1 after coming out with our offering there. And expect to see  
2 more.

3 FREDDIE MAC REPRESENTATIVE: (Unintelligible) we've just  
4 financed over 2,700 units with tenant-based protections.

5 MAURICE JOURDAIN-EARL: Good afternoon. My name is Maurice  
6 Jourdain-Earl, Managing Director of ComplianceTech. My question  
7 is, understanding the three pillars of Duty to Serve --  
8 affordable housing preservation, manufactured housing, and rural  
9 housing -- can any of you answer, either for Fannie or Freddie  
10 overall or within the confines of those three pillars, what are  
11 the racial distributions of the loans that you guys buy  
12 (unintelligible)? First overall, and then within the confines  
13 of the (unintelligible). I'd like to get some sense if you could  
14 share with us the ratio of the distribution of those loans.

15 UNIDENTIFIED SPEAKER: I can't comment on the specific  
16 categories of MH or rural but I will say our overall racial  
17 distribution, as you know, and I think was mentioned earlier  
18 today, vastly under -- follows the overall market in terms of  
19 share of minorities being homeowners (unintelligible) or  
20 otherwise. I'd say for African Americans, I think we're at four  
21 percent of our acquisition volume which, compared to FHA and  
22 compared to sort of not only the home buying population but the  
23 national average is lower.

24 MIKE DAWSON: Yeah, we also underinvest from that  
25 standpoint. We do publish our overall purchases by ethnicity in  
26 our affordable housing annual report. And I can make it

1 available certainly, it's available on our website today. I  
2 think you're familiar with that, but it's published in there.  
3 We do not break it out by the three pillars that you've  
4 identified there. But I did take a note because I think Lisa's  
5 discussion points about some potential improvements for the  
6 plans going forward could be more specific in some of those  
7 areas.

8 One thing though that -- we're not sitting and waiting for  
9 things to happen though. One thing you should be aware of, you  
10 may be aware of it today, we've done with our -- within our  
11 research group and working with the lender community, looking at  
12 mortgage-ready borrowers in a variety of different communities  
13 across the country, matching that up with potential housing  
14 supply. And also the time period it takes, it may take, to pay  
15 for down payments.

16 So, we're working with lenders, we're working with real  
17 estate professionals, we're working with other nonprofit  
18 organizations to raise the awareness of what's the potential for  
19 mortgage-ready borrowers within a variety of different  
20 communities across the country. So, we've been very deliberate  
21 in that approach, but to your point, you know, you got to have  
22 an impact there. It's got to show in the mix of our mortgage  
23 purchases.

24 MAURICE JOURDAIN-EARL: And then my follow-up question, is  
25 there any thought of adding, as a measure, race and ethnicity,  
26 to Duty to Serve?

1 UNIDENTIFIED SPEAKER: From a reporting standpoint?

2 MAURICE JOURDAIN-EARL: Yes, from a reporting standpoint.  
3 To make it measurable to the point that you can report out under  
4 those metrics, so that it's measurable, and therefore you can  
5 have accountability.

6 MATT DOUGLAS: At a high level that's something that  
7 (unintelligible) talking about the data dashboards. That is a  
8 potential field we could look into adding in the future. It was  
9 not included this first time around. (Unintelligible) the end  
10 of the first year, but it is something we could look into. We  
11 can certainly take that back as FHFA to look at the data we have,  
12 and if it would be useful to you as a stakeholder, we can commit  
13 to at least considering that.

14 MAURICE JOURDAIN-EARL: It is readily available in the HMDA  
15 data.

16 UNIDENTIFIED SPEAKER: Yeah, and one thing I'll say too,  
17 Maurice, as you know, Duty to Serve isn't our only obligation to  
18 serve underserved communities, also housing goals are as well.  
19 That data in terms of our racial distribution is made public via  
20 FHFA. Because I will say, I don't know if this is the case, and  
21 I certainly imagine any of the audience probably has a better  
22 sense of this. Manufactured housing, rural markets, persistent  
23 poverty zones probably for sure. You know, these specific  
24 markets that we have can be supportive of minority homeownership.  
25 Which of these, sort of requirements under Duty to Serve  
26 specifically, should we be focused on in terms of the

1 intersecting (unintelligible) of minority homeownership?

2 We already are very much so focused on it in terms of our  
3 broader obligation under housing goals. That is something that  
4 you and I have talked a lot about, low-income is not necessarily  
5 always the right way to focus our efforts. In my mind it's more  
6 of a question of low wealth. One of the things that we often  
7 see in terms of minority homeownership is inability to save for  
8 downpayments, credit scores that might be more moderate than  
9 good. But when you don't have family to back you up when you  
10 miss a payment that's what ends up happening.

11 So, there's certainly challenges we see in that market. I  
12 don't know if the Duty to Serve markets are the ones to solve  
13 for, but I certainly see, you know, Freddie mentioned outreach  
14 to the communities that are already ready. I think education is  
15 going to be a huge part of the solution. But I think we've got  
16 to do more than raising awareness, and it's that low downpayment,  
17 moderate credit score population that today finds themselves  
18 going to FHA, largely because the execution there is better. The  
19 question is, how can we help that market improve its savings,  
20 improve its credit scores, through education and other mediums,  
21 to get to a place where they can get a much better mortgage for  
22 them, and we can start fighting this awful disparity that we see  
23 in homeownership.

24 So with that being said, Maurice, there's one thing I would  
25 love to hear from you, especially since you know the data so  
26 well. Help us figure out, is there an affordable housing

1 preservation role (unintelligible) should play, that we should  
2 be thinking about insofar as it affects minority homeownership?  
3 We'd love to have that discussion.

4 MAURICE JOURDAIN-EARL: Well we can have that discussion,  
5 but in closure though, all people of color are not poor. And so  
6 as a consequence of that there are opportunities for people that  
7 are mortgage ready, home ready, etc., but they're still not being  
8 reached in a proper fashion. So there are a lot of impediments,  
9 but I just want to lead with that, that everybody's not poor.

10 GERRON LEVI: Good afternoon, Gerron Levi of the National  
11 Community Reinvestment Coalition. And I have a question for  
12 Freddie on the multifamily front, and a question for Fannie on  
13 the single-family front.

14 So, first for Freddie, multifamily is not entirely my  
15 bailiwick, but I have been interested in the multifamily cap  
16 that FHFA imposed on multifamily lending and how it might impact  
17 Freddie across these Duty to Serve markets. I mean, you're sort  
18 of a (unintelligible) rental finance leader and you say ninety  
19 percent of the units you finance are affordable to LMI or LMI  
20 units. And, I mean, just looking at your numbers over the last  
21 three years you went from \$56 to \$73 to \$78 billion. So, it  
22 looks as if the cap really constrains your business in the LMI  
23 rental finance space. So one, I'm interested in, how is it  
24 impacting your business in the rental finance space and who on  
25 the private side would -- might do some of that LMI rental  
26 finance lending in the absence of, say your more leadership role,

1 or you growing more in the space? And also I have a question  
2 for Fannie.

3 COREY ABER: So yeah, so we have a cap of \$100 billion over  
4 five quarters, starting in the fourth quarter of this year  
5 through the end of next. And out of that \$100 billion, 37 and  
6 a half percent or more would be mission driven. And that mission  
7 driven is affordable, capital A affordable for stuff with a  
8 public subsidy and rent and income restrictions. And also units  
9 that are affordable at 60 percent AMI in most markets and at  
10 some different levels in some of the higher renter cost burden  
11 markets. And we view that 37 and a half percent as a floor, not  
12 a ceiling, right. So we want to, you know, our focus is, and our  
13 commitment and our mission is affordable and workforce housing.  
14 And so we want to do more than the 37 and a half percent and  
15 keep our focus there.

16 GERRON LEVI: But would the \$100 billion, because I mean,  
17 you probably would have gone over \$80 billion just based on your  
18 prior trajectory over the four quarters. Is that limiting your  
19 ability to function in the space, I guess?

20 COREY ABER: We are still very active in the multifamily  
21 spaces.

22 GERRON LEVI: And who are the private -- other private  
23 players? Okay. Is that, okay, tell me -- I'm just curious. Is  
24 that --

25 JIM GRAY: Gerron, if you want to go ahead and quickly ask  
26 a question to Fannie and --

1           GERRON LEVI: Okay on single-family, also I know I had --  
2 you all had -- you had some pilot work you were doing around  
3 small mortgages. And I am just sort of interested, are you  
4 continuing with some of the small mortgage work you're doing and  
5 what you're doing in that space. Because on the homeownership  
6 side, you know, we're seeing it as a real constraint and I mean,  
7 I think it affects your Duty to Serve work around affordable  
8 housing preservation and in rural markets. But also, it's also  
9 the affordable housing (unintelligible) as well. And I'd be  
10 interested maybe if you could talk a little bit about the small  
11 mortgages you're piloting. What you're doing in that area.

12           JONATHAN LAWLESS: Yeah, I wish I had better news to report,  
13 Gerron, on that. At the end of the day, you know, the high fixed  
14 cost is still a very, very difficult thing with these small  
15 mortgage balances originated. Maybe (unintelligible) will jump  
16 in and talk to the specific pilot.

17           One of the things that gives me a lot of hope is just  
18 cutting costs in the overall origination process and using  
19 technology to eliminate some of the fixed fees that, you know,  
20 are really big for a borrower that's borrowing \$50,000. Appraisal  
21 price is very much larger, other processing costs  
22 (unintelligible) large.

23           You know, I will say everywhere we can find the benefits to  
24 make it more expedient and efficient to do small loans, we are  
25 doing it. We are still trying to crack that nut because it's  
26 just, given the nature of small loan balances and the way

1 securitization works, it's just a challenge economically. I  
2 don't know, Sarah, anything else to add to anything in that  
3 space?

4 SARAH EDELMAN: I think that's right Jon. I think that,  
5 Gerron, you're right that this -- figuring out this piece is  
6 critical for so many (unintelligible) the market. So our, you  
7 know, we're experimenting with, we have a pilot around high CLTV  
8 borrowers in some legacy cities. Areas where you sort of see a  
9 confluence of challenges including small balance but also  
10 property conditions. But this is, I think Jon captured well,  
11 (unintelligible) solve some of these overarching problems with  
12 the process, you know that hopefully can benefit the  
13 (unintelligible).

14 CRYSTAL BERGEMANN: And I just wanted to add really quickly  
15 on the multifamily piece. So this isn't specific to Duty to  
16 Serve necessarily, but at Freddie Mac, Fannie Mae, you know, the  
17 cap has turned into a larger cap. Instead of a cap extension  
18 for mission driven affordable acquisitions it is now a 37 and a  
19 half percent -- percentage of that overall cap. Which we're  
20 excited about, we're starting to do a lot of work in this space,  
21 and we're excited that it sort of ties the two parts of the  
22 business together in ways that I think will be really helpful  
23 for our affordable business as well.

24 MIKE DAWSON: I just want to add one thing on the small  
25 loan balances. I'll echo everything that Jon mentioned here. A  
26 lot of pure economics. But the one area that for those in the

1 room whether you're CDFI related or what have you, is if you  
2 have small loan balances that have already been on -- small loan  
3 that have been originated, that are sitting on your balance  
4 sheet, we offer seasoned loan purchases. And that's one area  
5 that we can facilitate more liquidity in that space. Certainly,  
6 it's not right out of the gate. But it is -- if the loans are  
7 seasoned and they've been on the balance sheet, we certainly  
8 offer immense liquidity in those spaces. So, something to think  
9 about down the road.

10 VALERIE MOODY: My name is Valerie Moody, I am vice  
11 president of the Utah Coalition of Manufactured Homeowners, and  
12 I'm with MH Action. And I just have a question. How much  
13 research is being done for the corporations that are buying  
14 mobile home communities, other than creditworthiness? And I  
15 would follow that up with, if none, I would strongly encourage  
16 that it gets moving.

17 CRYSTAL BERGEMANN: Yeah I can't -- unfortunately I can't  
18 answer that particular question, but I will take it back --

19 VALERIE MOODY: All right, thank you.

20 TONY KOVACH: I am Tony Kovach with Manufacturing Home  
21 Living News and MH Pro News. And my question is actually kind  
22 of a pre-DTS question, but I think it sheds light on DTS. Back  
23 in around 2003, 2005, somewhere in that timeframe, it's my  
24 understanding that both of the GSEs originated mortgages that  
25 were leasehold mortgages in land lease communities. And there  
26 were several million dollars of those kinds of loans that were

1 originated. The people that I've spoken with said that the  
2 performance of those loans was good. But then of course they  
3 were community owners, maybe their perspective would be  
4 different than that of Fannie and Freddie. So my question is,  
5 (a) what numbers of loans were done under that leasehold mortgage  
6 program, and (b) what was the performance like? Because I think  
7 that would shed light on some of the issues that arise in DTS.  
8 Does that make sense?

9 UNIDENTIFIED SPEAKER: Hey Tony, when you say "these loans"  
10 do you mean anything like personal property, or do you mean a  
11 specific real estate type that personal property --

12 TONY KOVACH: That's a great question. These loans, the  
13 way that I was told -- is they were single-family housing loans,  
14 made on an individual unit, that was actually sited in community.  
15 So, they did not own the real estate and so -- the terminology  
16 that was used is they were leasehold mortgages. So, it wasn't,  
17 strictly speaking, a chattel loan. Nevertheless, they actually  
18 performed like a chattel loan in as much as it's not being placed  
19 on property that the borrower owns. So I think it sheds light  
20 on the whole DTS subject. And unfortunately, I've not found any  
21 data on that. And so, getting it straight from the horse's mouth  
22 would be wonderful.

23 UNIDENTIFIED SPEAKER: Yeah, so, we'll need to go back and  
24 look. I know we -- I've been at the company long before my hair  
25 was gray and it was definitely around. I think we did do a  
26 transaction in 2005. The unfortunate thing about that

1 transaction that we did, which was a pure chattel transaction,  
2 was that the ultimate disposition of the properties was not under  
3 our control, so we never saw the ultimate losses. Although I  
4 will say, just like any loans made in 2005, the performance  
5 wasn't fantastic. Which frankly points to a broader issue in  
6 this market for us, which is, as we sort of think about it  
7 (unintelligible), we've seen where even during conservatorship,  
8 how we think of the risk here. We are desperate for any data  
9 that can help us understand what the performance of loans might  
10 be on communities.

11 So far, the data that we found often is from the late '90s,  
12 or just going into the aftermath of the housing Great Recession  
13 that we saw. So a lot of the data that people are looking at,  
14 when it relates to this, is data that makes you think that the  
15 amount of capital you would need to hold to take on the risk is  
16 absurdly high. And given how high it is, you're going to have  
17 to charge large amounts to be able to insure the specific loans  
18 on personal property.

19 I personally don't believe that's true. And I think there's  
20 probably data out there somewhere that would show that it isn't.  
21 But unfortunately we don't have it, which is why our initial  
22 approach to this market has been, get our hands on the data and  
23 particularly identify the characteristics and features that can  
24 help us better understand and manage and price the risk, so that  
25 we don't have to resort to what I sort of think of as this sort  
26 of a gut reaction to, *Oh boy this industry has seen massive*

1 *losses, therefore it's always going to see massive losses. And*  
2 *we all know that's just not true if you've spent time really*  
3 *thinking about this (unintelligible).*

4 TONY KOVACH: And I appreciate what you just said --

5 JIM GRAY: Tony, let's let Freddie answer your question and  
6 then if you have another one we'll (unintelligible) --

7 MIKE DAWSON: Hi Tony. So the time period you're specifying,  
8 I don't recall any specific purchases during the 2003, 2005 time  
9 period. I don't know if Dennis, if you've got more color there?

10 DENNIS SMITH: We had a negotiated term of business with  
11 some lenders in the 2004 timeframe. But unfortunately, the  
12 manufactured housing industry kind of went into the downturn  
13 before the site-built side did and we didn't get a lot of  
14 traction trying to research those numbers and data. Because it  
15 was a term of business that was proprietary information between  
16 us and the lenders to try to inform policy at that time. From  
17 the information that I've been trying to gather, we did not see  
18 a lot of that just because of the timing with the downturn  
19 (unintelligible).

20 MIKE DAWSON: So we probably purchased it but we didn't  
21 have a good representative sample of performance, I take it.

22 TONY KOVACH: Can you email whatever data might be  
23 available?

24 MIKE DAWSON: Yeah -- loan level specific performance data,  
25 depending on the sample size that we have, we'll have to -- we'll  
26 go back and take a look, certainly will do so. But we have

1 looked at data from a variety of different sources around overall  
2 personal property performance. You know, some of it's through  
3 the cycle, some of it's not. We've spent a lot of time on  
4 researching the various aspects of performance of manufactured  
5 housing overall throughout, you know, even before Duty to Serve.  
6 We did a transaction I think in the early '90s, if I'm not  
7 mistaken, with Citi Group, that was an interesting transaction  
8 and it was a personal property loan that a lot of people still  
9 remember (unintelligible). But believe me, we've done extensive  
10 research on performance overall.

11 TONY KOVACH: I'll look forward to your follow up.

12 MIKE DAWSON: Great. Thanks Tony.

13 UNIDENTIFIED SPEAKER: (Unintelligible) As of now, Fannie  
14 and Freddie do not (unintelligible) loans that go directly to  
15 manufactured home communities (unintelligible). So my question  
16 is, what is holding Fannie and Freddie back from supporting  
17 (unintelligible)?

18 CRYSTAL BERGEMANN: So as I said earlier, we have  
19 (unintelligible) a pilot program for resident-owned communities  
20 to try to make it work. We've had some struggles with the -  
21 things like loan terms, and making sure that we're able to  
22 finance some things that can be securitized. We don't keep it on  
23 our balance sheet (unintelligible) to make sure that we don't  
24 have the risk there. But we're continuing to work on it. And  
25 since we've been working on our pilot, we have seen more interest  
26 from other players, other banks, other entities. And so, we're

1 hopeful that there will be more entities out there also that  
2 would like to do resident-owned community loans, there will be  
3 more (unintelligible).

4 COREY ABER: I'll say also, we also do finance resident-  
5 owned communities, and they are looking to do more, as I said  
6 earlier. I think some of the challenge is - is in, for new  
7 potential communities, in part is raising the equity for that.  
8 Or finding a subordinate debt provider or grant provider to take  
9 that other part of the capital stack. Because there's a part  
10 that we can go up to, but then there's also a gap that needs to  
11 be filled. And so part of our efforts is, we're looking to work  
12 with other parties who can provide that gap and will work to  
13 sort of streamline that effort. And we have been in discussions  
14 with some, but not every one of those organizations covers the  
15 entire country. So, there is a little bit of a difference  
16 depending on the state you're in and the market you're in,  
17 unfortunately.

18 UNIDENTIFIED SPEAKER: (Unintelligible)

19 UNIDENTIFIED SPEAKER: Can we publish community lender data?

20 CRYSTAL BERGEMANN: We'll have to get back to you on that.  
21 If we can publish it, we'll certainly provide it. Thank you for  
22 the question.

23 COREY ABER: So the data that is available about the loans  
24 that we have purchased in multifamily homes, in our K-Deal data,  
25 so stuff that we've securitized, that data is -- we do have some  
26 reports on that.

1 KRIS SIGLIN: I'm Kris Siglin from the National Community  
2 Stabilization Trust and following Jim Gray's rule  
3 (unintelligible).

4 UNIDENTIFIED SPEAKER: Terrific, we'll go through that.  
5 Thank you.

6 JIM GRAY: All right, well that's a nice note to end on. So  
7 we're actually running a little bit ahead of schedule, so instead  
8 of convening back in the auditorium at 1:30 p.m., we'll convene  
9 there at 1:00 p.m., and hopefully we'll, you know, finish a  
10 little early. Okay? Thank you all.

11 -- BREAK --

12 JIM GRAY: Okay, we're ready to reconvene here with our  
13 manufactured housing panel and Tom Heinemann will be our first  
14 speaker, and then Jennifer if you could come down to the first  
15 row you'll be on deck.

16 TOM HEINEMANN: It's kind of an honor to kick off the  
17 manufactured housing discussion, so thank you very much. I'm  
18 here on behalf of the National Association of Manufactured  
19 Housing Community Owners. We are a new, a small credit group,  
20 founded just about a year ago. We are, our sole focus is on the  
21 needs of manufactured housing communities and their owners. We  
22 have approximately, between our state partner organizations,  
23 have approximately 2,000 communities throughout Nevada,  
24 California, Arizona, and individual members mostly smaller ones,  
25 under 50 have some over 100 pads but generally smaller  
26 independent categories. And we have those all over the country.

1           So for us, the important areas that we focus on are the  
2 manufactured housing community finance. It's important for  
3 smaller entities to be able to finance or refinance their  
4 communities in a way that facilitates some infrastructure  
5 improvements and keeping the viability and tracking of the  
6 property going.

7           So we generally support and, you know, over the course of  
8 the year, have numerous conversations with our members on tenant  
9 lease pad protections. And those -- all of those pretty much  
10 dovetail well with state laws and generally good business  
11 practices, i.e., the notice of rent increases, year term leases,  
12 the ability to sell, the ability to sell as opposed to eviction.  
13 All of those are just basic common business steps and our members  
14 are in it for the long gain. They appreciate the sustainability  
15 of the business model and they rely on the steady income that  
16 that community can provide.

17           So first and foremost, we want to see the provision that  
18 permits Duty to Serve manufactured housing community financing  
19 for the smaller communities with those tenant protections  
20 extended. We obviously would say more outreach is needed to those  
21 smaller entities, because that's an incredibly important part of  
22 the market. There's other factors that are impacting many of  
23 the viability of those pieces.

24           The second piece that still we want to see really do more  
25 research on is that's the chattel side. Because I think that  
26 the GSEs have done a great job working with stakeholders and the

1 industry and really explaining the unique challenges of setting  
2 up a chattel pilot program. Not only from understanding the  
3 challenges pertaining to sort of the capital markets side, but  
4 also looking at all the challenges pertaining to the real estate  
5 market side. We think that that work should definitely continue.  
6 We think that that should eventually be elevated to a sustainable  
7 pilot. I would say that one of the important pieces to look at  
8 is leveraging the chattel purchases with those communities that  
9 have a key tenant protection, supporting those in tandem because  
10 that gives you a sense of the viability and the long-term  
11 sustainability, which is incredibly important.

12 The third piece -- and then looking at the chattel piece,  
13 before I get to the third, is also utilizing all of the credit  
14 models that you're able to use with the single-family and seeing  
15 the extent to which they can be applied to chattel. And this  
16 becomes more important when we look at low- or moderate-income  
17 families that have a very strong track record of utility  
18 payments, of lot rent payments. And the fact that there -- they  
19 have demonstrated the ability to maintain land lease payments  
20 over a long period of time, that should bode well for their  
21 homeownership ability.

22 So the third piece really has to look at, and now I'd say  
23 this is very much a research project that needs to be undertaken,  
24 and that is really looking at the market for older manufactured  
25 homes, or those that are not new in existing communities. These  
26 are the ones that, and I've heard it during our lunch, about the

1 challenges of low-balance lending. This is especially true for  
2 those homes, right. Looking at the homes that can sell for  
3 between \$30,000 and \$50,000 sometimes a little lower. What does  
4 the lending market look like there? Are they able to access  
5 adequate financing? I've heard anecdotally for all of our  
6 members, that it's almost impossible.

7 And because of that, you have sort of a depreciation effect  
8 that is exacerbated because of the lack of financing. Again, it  
9 could be due to sort of the origination costs, regulatory  
10 burdens, etc., etc. So, if you were in St. Louis, you probably  
11 heard my colleague, Susan Brenton, talk about the challenges of  
12 finding that market for older homes. So, we think looking at  
13 that -- looking at that piece on the challenge because many  
14 times, you know, potential owners have to look at self-financing  
15 as a way to get in the market, to get homeownership. But the  
16 idea here is to create that study, create some outreach  
17 discussions so at least that market becomes more visible, more  
18 highlighted to your lending partners as well. So with that I  
19 think, that's basically what we would like to see, and thank you  
20 very much.

21 DAVID SANCHEZ: Next up we have Jennifer Hopkins, Director  
22 of Single-Family Housing at the New Hampshire Community Loan  
23 Fund. Mark Weiss, you're on deck.

24 JENNIFER HOPKINS: Hi, good afternoon everybody. I  
25 appreciate the opportunity to comment today. The New Hampshire  
26 Community Loan Fund provides loans and technical assistance to

1 extend the reach of conventional lenders. Established in 1983,  
2 we were one of the first community development financial  
3 institutions in the country with a mission to leverage financial  
4 and civic resources to enable traditionally underserved people  
5 to participate more fully in the economy.

6 One of our strongest and longest strategies is to transform  
7 the manufactured housing sector to better serve people with low  
8 incomes, supporting both loans and education for resident-owned  
9 manufactured home communities, and also mortgage loans for  
10 people who own manufactured homes.

11 We favor the view that manufactured home mortgage financing  
12 can look and act just like mortgages on conventional site-built  
13 homes. The innovation needed in the market does not mean special  
14 treatment, but fair access to the same mortgage financing that  
15 site-built homeowners have. There are still parts of one or both  
16 of the Enterprises' mortgage products that severely limit the  
17 number of homeowners who can use them, or raise the cost of  
18 access for homeowners.

19 And while we applaud the steps that both of the GSEs have  
20 taken, in some or parts of these topics there are still gaps.  
21 Like, mortgage loans are available for double-wide manufactured  
22 homes, but not single-wide homes. This leaves out in New  
23 Hampshire most of the manufactured home market. Limited  
24 financing can be available for home repairs. Like homeowners in  
25 the site-built market, people who own manufactured homes will  
26 benefit from home improvement loans for routine maintenance,

1 like a new roof, new furnace, new windows, more energy upgrades  
2 needed as a matter of time.

3 Manufactured homebuyers need construction loans to buy and  
4 site the home. Without (unintelligible) construction loans,  
5 buyers obtain more to finance the purchase and construction of  
6 homes before they can get permanent purchase loans.

7 Foundation standards can be unclear, unnecessarily  
8 restrictive, and can rule out many homes that were built before  
9 permanent foundation requirements became law. We have seen one  
10 homeowner with a manufactured home on a hole foundation, required  
11 to put unnecessary and expensive tie downs on her home, even  
12 though the hole foundation provides better security, because tie  
13 downs was included on the list of foundation requirements for  
14 every manufactured home.

15 Appraisers sometimes don't have good information to make  
16 market value comparisons for manufactured homes which can lead  
17 to depressed values for these homes, especially in rural areas  
18 where there may not be a quantity of manufactured home sales  
19 that would (unintelligible) very useful.

20 Credit limits currently eliminate many manufactured home  
21 buyers. While the Enterprises use something like a 620 minimum  
22 credit score the Community Loan Fund lends with an average 620  
23 credit score, meaning that half of our borrowers, who we know  
24 are successful with their loans, would not be eligible for  
25 Enterprise financing solely on credit score. We see things like  
26 medical collections for expensive care affecting many people's

1 credit scores, where they have no bearing on whether someone  
2 will be a good mortgage borrower.

3 Finally, manufactured homebuyers will also commonly need  
4 downpayment assistance. Even when mortgage payments for a  
5 manufactured home can cost less than renting, the upfront costs  
6 of downpayment and closing costs are the number one barrier to  
7 getting people into that home. Things like loan-to-value ratios,  
8 downpayment assistance, and PMI, private mortgage insurance, are  
9 all part of the solution. We would also point to the Fannie Mae  
10 New Hampshire Manufactured Housing Community Initiative that's  
11 a unique initiative that could be expanded. It serves owners of  
12 manufactured homes in resident-owned communities  
13 (unintelligible) loan products through the New Hampshire Housing  
14 Finance Authority. We applaud the leadership of Fannie Mae in  
15 establishing this program as a pilot in 2008 and making it a  
16 part of the Seller-Servicer Guide soon after. With some  
17 streamlining of that model, it could be a blueprint structure  
18 useful in other states, not just in ROCs but in other  
19 manufactured home communities as well.

20 On the community side, our experience is through ROC-NH.  
21 That is a program of the New Hampshire Community Loan Fund and  
22 a member of the ROC-USA Network which serves as a connection  
23 between our ROC organization and works nationwide with residents  
24 of manufactured housing communities. The highlight of the New  
25 Hampshire environment, where 30 percent of all parks are now  
26 resident-owned, is that homes in ROCs show an increase in value

1 consistent with site-built homes.

2 We strongly support the Enterprise activities related to  
3 facilitating a secondary market for mortgages on manufactured  
4 housing communities. And we also support implementation of  
5 specified minimum pad lease protections for tenants in investor-  
6 owned communities. This is critical to consumer protection in  
7 the market.

8 We also encourage investments in research and community  
9 initiatives. Where the Enterprises cannot lend themselves,  
10 investments in CDFIs go directly to capacity, training and  
11 community development, and leverage Enterprise investments into  
12 the market. CDFIs are certified by the Treasury and committed  
13 to reaching underserved markets. And investments in CDFIs that  
14 invest in manufactured homes can further extend the Enterprises'  
15 reach if FHFA will revisit its interpretation and allow it.

16 Finally, research is an area of deep expertise within the  
17 Enterprises and could be focused to advance manufactured home  
18 markets. (Unintelligible) and products include valuation of  
19 manufactured homes, (unintelligible) of depreciation vs,  
20 appreciation that we did with (unintelligible), opportunity to  
21 purchase laws, titling reform, appraisals and appraiser  
22 education, or energy efficiency. Thank you for the opportunity  
23 to comment as I encourage you to enact these important issues.

24 DAVID SANCHEZ: Thanks Jennifer. Next we have Mark Weiss,  
25 President and CEO of the Manufactured Housing Association for  
26 Regulatory Reform. Gabriela Garcia, you're on deck.

1           MARK WEISS: Thank you and thanks to FHFA for holding this  
2 session. My name is Mark Weiss and I'm President and CEO of the  
3 Manufactured Housing Association for Regulatory Reform. MHARR,  
4 which is based here in Washington, represents independent  
5 producers of manufactured housing regulated under federal law by  
6 the U.S. Department of Housing and Urban Development. MHARR's  
7 member companies are located in (unintelligible) in all regions  
8 of the United States.

9           Manufactured homes are specifically recognized in federal  
10 law as a source of inherently affordable homeownership and are  
11 regulated under a system that is expressly designed to  
12 (unintelligible) affordability in a manner that is consistent  
13 with both quality and consumer safety. And in fact, that  
14 overriding objective which motivated Congress when it enacted  
15 the original Manufactured Housing Construction Safety Standards  
16 Act in 1974 and modernized that law in the Manufactured Housing  
17 Improvement Act of 2000 has been achieved in today's manufactured  
18 homes, which provide both safety and (unintelligible) amenities  
19 in homes that are affordable for Americans at every rung of the  
20 economic ladder.

21           And in fact, this fact is confirmed by federal government  
22 research which established that the mainstream HUD code  
23 manufactured housing is the nation's most affordable source of  
24 (unintelligible) homeownership, providing affordability that  
25 readily surpasses both site-built housing and various types of  
26 rental housing as well.

1           The availability of manufactured housing, however, remains  
2 unfortunately an unfulfilled promise for millions of otherwise  
3 financially qualified Americans who seek a home of their own.  
4 In large measure this unfulfilled promise continues today  
5 because of the equally unfulfilled promise of the Duty to Serve  
6 underserved markets as it pertains to mainstream federally  
7 regulated manufactured homes.

8           And the market statistics are frankly shocking. In 1998,  
9 nearly 375,000 HUD-code manufactured homes were produced and  
10 sold in the United States. By 2009 that number had fallen to  
11 less than 50,000 homes, a decline of nearly 87 percent. From  
12 2009 to 2018 industry production rebounded modestly to over  
13 96,000 homes, but for more than a decade has lingered well below  
14 the historically (unintelligible) benchmark by over 100,000  
15 homes per year.

16           In 2019, after this period of slow production and sales  
17 growth, the industry is once again facing a production decline  
18 to an estimated annual production level of approximately 94,000  
19 homes. Now to be sure there are multiple obstacles  
20 (unintelligible) the utilization and availability of affordable  
21 mainstream manufactured housing. Some of these such as excessive  
22 regulation and discriminatory or exclusionary zoning at the  
23 local level are beyond the scope and purview of Duty to Serve.  
24 But the availability or extremely limited availability -- excuse  
25 me, but the unavailability or extremely limited availability of  
26 consumer financing for many would-be manufactured home

1 purchasers, or the unavailability of competitively priced  
2 consumer financing for many of these purchasers, has  
3 significantly suppressed the (unintelligible) of the market over  
4 the long and short term.

5 This in turn needlessly excludes millions of otherwise  
6 qualified moderate- and lower-income Americans from all the  
7 benefits of homeownership. And even for those who are not  
8 excluded from the HUD-code market altogether by this lack of  
9 consumer financing, the absence of full-scale competition in the  
10 manufactured housing consumer finance market, driven by the lack  
11 of securitization and secondary market support for that sector,  
12 in a manner which (unintelligible) approaching that provided by  
13 Fannie and Freddie for the site-built housing market, means  
14 limited financing options, higher-cost interest rates, and  
15 needless expense for those who are able to find lenders and  
16 qualify for purchase loans.

17 This is in large measure because the lack of securitization  
18 in secondary market support from the government-sponsored  
19 enterprises keeps additional lenders out of the mainstream HUD-  
20 code manufactured housing finance market. This leaves the market  
21 largely dominated by captive portfolio lenders affiliated with  
22 the industry's largest manufacturers. Those lenders in turn  
23 charge higher-cost interest rates than would otherwise  
24 characterize a fully competitive market with GSE secondary  
25 market support.

26 And I would state that you don't have to take my word for

1 those contentions. Just recently Capital Enterprise  
2 (unintelligible) the largest manufactured housing producers  
3 which had some captive financing company, stated in its 2019  
4 third quarter 10Q filed with the US Securities Exchange  
5 Commission, "The lack of an efficient secondary market for  
6 manufactured home loans and the limited number of institutions  
7 lending to manufactured home buyers results in higher interest  
8 rates for loans secured by manufactured homes, compared to those  
9 for site-built homes. This continues to constrain  
10 (unintelligible) growth. Expansion of the secondary market for  
11 lending through the GSEs could support further demand for  
12 manufactured housing as lending options (unintelligible) become  
13 more affordable to home buyers. Although some progress could be  
14 made in this area, meaningful positive impact in the form of  
15 increased homeowners has yet to be realized."

16 The lack of the GSEs' support of a secondary market for  
17 HUD-code manufactured homes has thus negatively impacted both  
18 the industry and all those various segments, as well as the  
19 moderate- and lower-income American consumers who rely most on  
20 manufactured housing as a source of inherently affordable  
21 homeownership.

22 (Unintelligible) 11 years after enactment of Duty to Serve,  
23 and two-thirds of the way through the initial three-year DTS  
24 implementation plan, the mainstream manufactured housing market  
25 and mainstream manufactured housing consumer remain for all  
26 intents and purposes unserved by the GSEs, notwithstanding

1 claims and certification to the contrary. As was confirmed by  
2 Fannie and Freddie at the November 19, 2019 listening session in  
3 St. Louis, neither entity has provided any support, not in 2018  
4 or 2019, for the personal property or chattel loans which  
5 comprise nearly 80 percent of the manufactured housing finance  
6 market, and the MH Advantage and Choice MH programs put forward  
7 by each entity served a grand total of approximately ten loans  
8 as stated at the St. Louis meeting.

9 The bottom line is that Duty to Serve has had virtually no  
10 impact on the manufactured housing market. It needs to be  
11 addressed, it needs to be implemented, and our organization for  
12 its part is calling for Congressional oversight with respect to  
13 the failure thus far to have DTS implemented with respect to the  
14 manufactured housing market in a significant manner. And we  
15 would urge FHFA to join with us in making that request. Thank  
16 you.

17 DAVID SANCHEZ: Thank you Mark. Up next is Gabriela Garcia  
18 with BASTA (unintelligible) and Elizabeth Voigt is on deck.

19 GABRIELA GARCIA: Good afternoon, thank you for inviting us  
20 here today. We appreciate the opportunity to be able to let you  
21 know how Duty to Serve impacts residents of mobile home parks  
22 directly. My name is Gabby Garcia. I'm an organizer with BASTA  
23 in Austin, Texas. BASTA stands for Building and Strengthening  
24 Tenant Action. We're a nonprofit project that works with renters  
25 throughout the City of Austin to support them in enforcing their  
26 rights and getting needed repairs.

1           BASTA is currently working with three mobile home  
2 communities in Austin, all of which are struggling with rent  
3 increases, problems with management, and the potential threat of  
4 displacement. Two of these properties are owned by large private  
5 equity firms. I have personally worked side-by-side with  
6 residents at all three mobile home communities, who are fighting  
7 for better conditions and better treatment for residents.

8           In addition to my work as an organizer, the issues that  
9 we're discussing today have a direct impact on me on a personal  
10 level. I grew up in a mobile home park in El Paso, Texas where  
11 my mom still lives today. She and my family are struggling to  
12 figure out if they can afford to stay in the mobile home park  
13 that they have called home for over ten years. These are the  
14 reasons that I'm here testifying today. I (unintelligible) and  
15 other residents from mobile home parks across the country will  
16 tell you in a few minutes, the problems that we're talking about  
17 are not unique to one geographic area. They are happening in  
18 communities across the nation.

19           Mobile home communities provide low-income families an  
20 affordable housing option where they can experience a piece of  
21 the American dream by owning their own home. Even if they don't  
22 own the land (unintelligible), they do not have to share a wall  
23 with their neighbors, (unintelligible) in their yard, and they  
24 can do it all within their means.

25           But for many families the dream has become a nightmare as  
26 communities disappear to make room for upscale housing and

1 (unintelligible) are sold to out-of-state predatory lenders who  
2 jack up rents and provide minimal (unintelligible) service.  
3 Corporate owners use (unintelligible) communities as an  
4 opportunity to line their pockets and they're not interested in  
5 the well-being of residents who live there. And so these are  
6 the stories that I'm going to share with you today.

7 For the past year I've been working with the residents of  
8 North Lamar Mobile Home Park. This community started to organize  
9 soon after their property was sold in 2015 to RV Horizons, a  
10 large private equity corporation whose owners (unintelligible)  
11 are also running Mobile Home University. This is a seminar where  
12 they teach people to strike it rich in mobile home parks through  
13 a business model that encourages them to raise the rent every  
14 year and make little to no improvements.

15 Before working with these residents, I heard stories from  
16 my coworkers about how they had stood up to these owners. I  
17 heard about how they pushed (unintelligible), and they dreamt of  
18 buying the property and turning it into a resident-owned  
19 cooperative. One of the most amazing things I've witnessed  
20 working alongside these residents is how generous  
21 (unintelligible) are to help their neighbors. In August the  
22 entire property lost gas for more than 3 weeks because of shoddy  
23 construction work by the owners. You'll hear more details about  
24 this from one of the resident leaders (unintelligible), but what  
25 I want to focus on was what happened after most of the units got  
26 their gas turned back on.

1           There were a handful of families that could not afford the  
2 repairs and the (unintelligible) to get the gas reconnected.  
3 So, the resident association took it upon themselves to organize  
4 a fundraiser to help these families. They donated food, they  
5 signed up to volunteer, and they came out to support the event  
6 to raise funds to help their neighbors. And I want to point out  
7 that the majority of these families are of modest means, but  
8 this had no impact on their generosity or their ability to look  
9 out for one another. And this is the type of community that  
10 should -- we should be striving to preserve and to create.

11           Fannie Mae and Freddie Mac play a crucial role in ensuring  
12 that communities like North Lamar Mobile Home Park continue to  
13 exist and to flourish. Under the Duty to Serve plans, Fannie  
14 and Freddie are obligated to ensure that low-income families are  
15 protected, and that affordable housing options are preserved.  
16 Instead, the Duty to Serve provisions are being undermined and  
17 corporate investors are backed without providing any mechanism  
18 to ensure that communities are not being preyed upon after the  
19 purchase. FHFA, Fannie and Freddie have the power to ensure  
20 that residents' basic rights are being met. This can be  
21 accomplished by taking the following actions.

22           One, you can ensure that all manufactured home community  
23 loans under the Duty to Serve plan include long-term leases with  
24 (unintelligible) justified rent increases. At North Lamar  
25 Mobile Home Park, residents have seen their rent costs nearly  
26 double after RV Horizons bought the property. For families with

1 fixed incomes (unintelligible) means having to choose between  
2 paying their rent and buying groceries. Long-term leases are  
3 also important to give residents greater security. After RV  
4 Horizons took over at North Lamar, residents were put on month  
5 to month leases which leaves them vulnerable to  
6 (unintelligible). In Texas, mobile home park residents on month  
7 to month leases can have their tenant lease terminated  
8 (unintelligible). And the problem isn't just happening in North  
9 Lamar Mobile Home Park. (Unintelligible) leases and month to  
10 month contracts are becoming more commonplace and mobile home  
11 parks (unintelligible).

12 Freddie and Fannie also have the ability to mandate  
13 requirements to ensure that communities are maintained in a safe  
14 and healthy manner and that residents are treated with dignity  
15 and respect. Residents should not have to live next to an  
16 overflowing dumpster that brings rodents and infests their  
17 homes. They should not have to fear for their safety because  
18 the property owners refuse to maintain secure lighting. At North  
19 Lamar Mobile Home Park, residents have been asking for lighting  
20 for (unintelligible) for years. The last lighting  
21 (unintelligible) children to play outside. Residents should  
22 also be able to get repairs without jeopardizing their safety.  
23 As I mentioned earlier, the whole complex had their gas shut off  
24 for weeks because the maintenance workers were doing  
25 (unintelligible) project and they hit gas and water lines,  
26 because they never called to see where they were. Then after

1 creating this disaster, they capped the gas lines with PVC piping  
2 which is incredibly dangerous.

3 Residents should not have to put up with rude and absent  
4 managers. Having a responsive manager for residents is crucial  
5 and is (unintelligible). A few months ago, a resident at North  
6 Lamar Mobile Home Park had her car towed. She tried reaching  
7 the manager to find out what towing company had taken her car.  
8 She left multiple messages that were not answered and finally so  
9 much time passed that she couldn't afford to get her car out of  
10 impound. And residents should never have to find themselves in  
11 a situation like this just because their manager is not willing  
12 to pick up the phone.

13 Fannie and Freddie should require tenant protections which  
14 include just-cause evictions, protections against retaliation,  
15 and establish residents' rights to organize and organize a tenant  
16 association. At (unintelligible) mobile home park, another park  
17 in New York and which is managed by RHC, residents are being  
18 threatened for (unintelligible). Retaliation is so  
19 (unintelligible) the managers call residents at work to threaten  
20 them. And so these are the situations that mobile home residents  
21 are living in and we wanted to add that if an investment entity  
22 does not meet these requirements, if they will not comply with  
23 these things, they should not get corporate, or you should not  
24 back these corporate investors.

25 Finally, I would just like to say that Fannie and Freddie  
26 could help communities like North Lamar Mobile Home Park by

1 creating a path for knowledge of (unintelligible) like  
2 cooperative organization and nonprofit status or funding so they  
3 can collectively purchase their communities. Residents have  
4 been wanting to purchase their communities since 2015 but  
5 (unintelligible).

6 So finally, I just want to say that we believe housing is  
7 a human right, not a (unintelligible) profit, and that all  
8 families deserve a healthy and affordable place to live.  
9 Manufactured home communities are a crucial source of affordable  
10 housing and they need to be protected. Thank you.

11 DAVID SANCHEZ: Thanks Gabriela. Next is Elizabeth Voigt,  
12 the co-director of MH Action. And Matt Chapman, you are on deck.

13 ELIZABETH VOIGT: Good afternoon and thank you for the  
14 opportunity. My name is Elizabeth Voigt, and I am a co-director  
15 of Manufactured Housing or MH Action. MH Action is a membership  
16 organization of residents of manufactured home communities who  
17 are fighting to preserve the affordability and viability of their  
18 communities. Our work is centered around the belief that  
19 everyone should have an affordable healthy home and community  
20 and live with dignity and peace.

21 Like Gabriela talked about, the 38,000 manufactured home  
22 communities in the US provide affordable homes for millions of  
23 residents. They are diverse, compassionate, beloved communities  
24 for seniors on fixed incomes, low-income families, immigrants,  
25 people with disabilities, veterans and other communities  
26 (unintelligible) low cost housing.

1           But these communities are under threat. Real estate  
2 investment groups have seized on the vulnerability of homeowners  
3 who own their homes but rent the land beneath their homes. And  
4 they've built a highly profitable business model. These  
5 companies rely on manufactured home residents' limited mobility  
6 to ensure stable revenue, squeezing fast profits out of low-  
7 income families and seniors, many boasting of returns of 20  
8 percent or more with devastating effects on low-income seniors  
9 and families.

10           A report from MH Action's private equity stakeholder  
11 project and Americans for Financial Reform released earlier this  
12 year details how real estate investment trusts and,  
13 increasingly, private equity firms and institutional investors  
14 are piling into the sector. Their business model is spreading  
15 and ownership is consolidating into a smaller and smaller group  
16 of (unintelligible) investors. Private equity groups now own  
17 more than 200,000 home sites. Real estate investment trusts own  
18 another 187,000 home sites. Two million people are paying their  
19 rent checks to just [inaudible] corporate owners.

20           Under this model, residents are suffering. Every day  
21 residents are reaching out to MH Action in crisis because their  
22 rents are going up ten, 20, 50, 70 percent under a new corporate  
23 owner. Their utilities are being decoupled, maintenance in their  
24 community is worsening, and they are fearing homelessness and  
25 the destruction of their community. Lives are being ripped apart  
26 for the sake of returns to investors.

1           And Fannie Mae and Freddie Mac are fueling this trend. The  
2 Duty to Serve plans promise to study nontraditional ownership  
3 models, aiming to help just a small number of communities  
4 transition to resident-owned cooperatives and nonprofit owners.  
5 Meanwhile, all across the country residents are in desperate  
6 need of an ownership model that will protect the affordability  
7 and preserve the long-term stability of their communities. They  
8 need more robust commitments from you to resident-owned  
9 cooperatives and nonprofit owned communities, and assurances  
10 that these alternative ownership financing programs will be  
11 available in communities of color, and further fair housing.

12           Worse, while Fannie Mae and Freddie Mac are making small  
13 promises to support pilot projects for resident-owned  
14 cooperatives, nonprofits and government owners, they have  
15 facilitated \$12 billion in financing to support portfolio  
16 buyouts of manufactured home communities by investors on the  
17 business side, including at least \$1.6 billion to private equity  
18 groups. So, while the Duty to Serve plans are delivering crumbs  
19 to residents, the multifamily business is serving a grand feast  
20 to investors.

21           And Fannie has outrageously described these loans to  
22 investors as affordable housing preservation, but many of these  
23 companies as you'll hear more today are gouging residents for  
24 high rents, failing to maintain communities, and pushing seniors  
25 and low-income families to homelessness. And with their  
26 predatory business model, they are driving up the cost of land,

1 so even when residents have the opportunity to purchase their  
2 community under opportunity to purchase laws, residents can't  
3 compete with the high cost -- the high prices that the predatory  
4 investors will pay. So, we're undermining the Duty to Serve goals  
5 with the business side lending.

6 Facilitating lending to these exploitative investors is  
7 directly at odds with the Enterprises' obligation to serve  
8 manufactured housing and affordable housing. You've heard from  
9 Gabby and you will hear a number of MH Action residents, MH  
10 Action leader-residents today who've traveled from all across  
11 the country to tell you their stories of what's happening under  
12 this model. And they are here to ask for your assistance for  
13 low-income families and seniors.

14 We urge you to do more than say that you will take their  
15 promise back to your offices. We urge you to heed their demands  
16 and take action. We are calling on Fannie, Freddie, FHFA to  
17 ensure that all the manufactured home loans, loans going directly  
18 to resident-owned collaboratives and nonprofits under the Duty  
19 to Serve, and all of the multifamily manufactured home community  
20 financing to investors, we need (unintelligible) criteria to  
21 protect residents. These loans must include obligations from  
22 community owners that go beyond the pad protections that are in  
23 place. To provide long-term leases with gradual justified rent  
24 increases that preserve affordability.

25 They must include requirements that ensure community safety  
26 and health and they must be assessed for racial equity and

1 further fair lending. And we invite the heads of FHFA, Fannie  
2 and Freddie to see the impact of these investors by visiting  
3 communities bought out by Haven Park Capital and other predatory  
4 owners. You'll hear more from residents today who want you to  
5 come and see exactly what's happening. In short, we urge the  
6 Enterprises to fulfill their obligations to serve residents of  
7 the manufactured housing sector, not further enrich wealthy  
8 investors. Thank you.

9 DAVID SANCHEZ: Thanks Elizabeth. Up next we have Matt  
10 Chapman, and on deck is Lesli Gooch.

11 MATT CHAPMAN: Hello. My name is Matt Chapman, I'm from  
12 Waukee, Iowa. I'm a member of Manufactured Housing Action and  
13 an activist in our community. And I want to thank you for the  
14 opportunity to speak today.

15 I've lived in my home at Midwest Country Estates for 11  
16 years. In 2008, I bought my home for \$27,000. Working in  
17 restaurants my whole life, that was a huge investment into a  
18 home. It was all the savings I had. It was amazing to own my  
19 own home, something I had dreamed of for 40 years. Then in April  
20 of 2019, after buying our park with funds provided by Fannie  
21 Mae, all 300 households in our community got a notice on our  
22 doors. The rent was going up to \$500 a month in 60 days. Around  
23 \$600 if you add the new fees going into effect in January.  
24 That's going to double our rent.

25 For some it was just frustrating, but for many seniors,  
26 quite a few of them veterans, disabled on fixed incomes, and

1 single parents, it was a threat to their housing. They were  
2 going to be homeless. My neighbor Bob immediately put his home  
3 up for sale and declared bankruptcy. Bob gave up his belongings  
4 and moved into a senior living home. It was a lot of stress to  
5 work through and work for him and he died very shortly after  
6 moving into that home. Another elderly community member in her  
7 80s was already working 20 hours a week to get by. The extra  
8 \$200 to \$300 she now needs to raise is a terrible hardship for  
9 her. Another friend of mine in his 70s just lost his wife. When  
10 she passed, he lost her income as well and has almost nothing  
11 left after he pays his monthly bills.

12 There are many folks in their 70s, 80s and 90s, as well as  
13 disabled folks who are getting pushed out. And why? Because  
14 some private equity firm -- so a private equity firm can maximize  
15 profits for their shareholders and executives. And where are  
16 these people supposed to go? Many are trying to sell, but with  
17 the lot rent for new tenants set at \$595, no one is selling their  
18 home unless they take a deep discount on the home's value. Haven  
19 Park Capital paid \$17.4 million for our park, with Fannie Mae  
20 financing through Bellwether Enterprise, even though it's  
21 assessed at \$2 million for roughly 40 acres.

22 This is their strategy. To give mom and pop, who own the  
23 park, an offer they can't refuse. They then promised a 20  
24 percent return on investments for investors and themselves, all  
25 at the expense of some of the most vulnerable in our communities.  
26 Fannie Mae says these manufactured home purchases are preserving

1 affordable housing and are consistent with the Duty to Serve  
2 obligations, but these loans are destroying affordable housing.  
3 We are being forced out by dramatically increased rent, fees and  
4 fines.

5 On top of the giant rent increases, Haven Park Capital is  
6 going to charge us for both sewer and water in January. They  
7 also want pet and admin fees starting at the same time. This  
8 will easily be another \$100 or more for all 300 households. They  
9 did split the 60 to 70 percent increase in our rent into two  
10 phases, but that just means that we're paying that astronomical  
11 hike by next April. It does nothing to help folks on fixed  
12 incomes, if they are lucky to get the two percent increase  
13 yearly. With the new fees, many folks will be paying twice what  
14 they did last April. Anthony Antonelli, the principal of Haven  
15 Park, claimed that our homes would be worth more as the lot rent  
16 went up. But actually these increases are traps. We can't afford  
17 to stay, and we can't sell our homes to leave.

18 And these rent hikes and fees aren't going back into our  
19 communities. When Haven Park took over, we were promised a  
20 community center with locked mailboxes. That's never been  
21 mentioned again. We were told at a meeting (unintelligible)  
22 that they were going to have a scholarship fund and a dog park.  
23 All they've done is blocked off some streets, cut down a few  
24 trees and built a playground. We've seen no signs that Haven  
25 Park is investing in preserving our community.

26 And I own my own home. Seventy percent of my monthly income

1 goes to rent and utilities. So, Fannie gave Haven Park a \$100  
2 million line of credit and they exploited seven communities just  
3 in my state. Haven Park has at least 35 acquisitions currently  
4 in the Midwest. It's outrageous that Fannie can say financing  
5 for this company is preserving affordable housing. This is a  
6 perversion of a federal program. It is critical that Fannie and  
7 Freddie help preserve affordable housing and the needs of people  
8 like me. But instead the most critical programs are being  
9 captured by private equity groups and billionaires who raise  
10 rents, receive big payouts and push out the most vulnerable  
11 tenants.

12 At the I'M HOME Conference in Portland two weeks ago, I had  
13 a chance to ask the Fannie and Freddie panel about funding Haven  
14 Park Capital and the responses suggest that the tenant  
15 protections are the solution. Pad protections, which aren't  
16 even required, are not the answer. They do nothing to stop these  
17 companies from exploiting vulnerable tenants. Rent increases,  
18 sometimes as high as 65 to 70 percent are the drivers for these  
19 investors and this will continue if nothing is done to address  
20 these costly increases. We have (unintelligible) community but  
21 now folks don't feel secure in their own homes, because they're  
22 afraid that the next rent increase or fine will put them out in  
23 the street. Imagine being here since 1969, like one of our  
24 residents who is 92, and having that fear.

25 Everyone should have the safe that provides peace and  
26 comfort and safety, but there's little of that in our community.

1 To worry about losing the one place in the world that is your  
2 family's sanctuary, just so investors can get a 20 percent  
3 return. That may be legal, but it ain't moral. So we're asking  
4 that the FHFA, Fannie and Freddie stand with us. We invite the  
5 heads of the FHFA, Fannie and Freddie to come (unintelligible),  
6 come to my community and other Haven Park communities to talk to  
7 residents and listen to the solutions we're seeking.

8 The FHFA, Fannie and Freddie, need to ensure that all  
9 manufactured home community loans, including those going to  
10 resident-owned cooperatives and nonprofits under the Duty to  
11 Serve plans, and multifamily financing to investors meet basic  
12 criteria to protect our communities. Such as, give us  
13 (unintelligible) obligations on community owners to provide  
14 long-term leases with gradual, fair and justified rent  
15 increases. They must include requirements for maintaining  
16 community safety and health. And they must be assessed for  
17 racial equity and further fair lending. And if loans don't meet  
18 basic affordable and fair housing obligations you must stop  
19 (unintelligible) manufactured home community acquisition loan.  
20 Millions of low- and fixed-income Americans are looking to you  
21 to stop and reverse this exploitation.

22 JIM GRAY: Matt, you're going to need wind up.

23 MATT CHAPMAN: Yeah and so that's it. So, I just want to  
24 give you -- please accept this invitation to come visit us and  
25 thank you all for your time.

26 REBECCA COHEN: Next up is Lesli Gooch, CEO of the

1 Manufactured Housing Institute.

2 LESLI GOOCH: Thank you very much. Thank you to the team  
3 from FHFA, Fannie Mae and Freddie Mac representatives that are  
4 here, and members of the audience and those that have spoken  
5 today about the value and importance of manufactured housing. My  
6 name is Lesli Gooch, I will become the CEO of MHI at the beginning  
7 of next year. I'm currently MHI's Executive Vice President for  
8 government affairs and advocacy.

9 MHI is the only national trade association that represents  
10 all segments of the factory-built housing industry. Our members  
11 include homebuilders, lenders, retailers, community owners and  
12 operators, suppliers and others who are affiliated with the  
13 manufactured housing industry. We have 49 affiliated state  
14 organizations. I'm here today to talk about the Fannie and  
15 Freddie upcoming plans and then kind of do a lookback at we've  
16 heard about what's happened in the current plan time.

17 We appreciate FHFA, Fannie Mae and Freddie Mac for their  
18 attention to the manufactured housing market. Five years ago,  
19 when I started with MHI, coming from Capitol Hill, there wasn't  
20 so much attention. But throughout the Duty to Serve listening  
21 sessions, we have been so pleased this year to see that the  
22 majority of the speakers are talking about manufactured housing,  
23 because it is such an important source of affordable housing for  
24 this country. So, thank you for what you did over the last few  
25 years to make manufactured housing something that we can have a  
26 conversation about in Washington. And we look forward to the

1 development of the 2021 to 2023 plans, and we hope that you will  
2 take our comments into consideration.

3 At the two previous listening sessions, one in St. Louis,  
4 one in Los Angeles, MHI representatives discussed the importance  
5 of the GSEs' committing to support the personal property market,  
6 the chattel loan purchases, and to increasing their volume of  
7 real property manufactured home loan purchases. But there's also  
8 been a substantial discussion at the prior sessions, and today,  
9 about manufactured housing lending in communities. So I would  
10 like to focus on these three areas.

11 First, with respect to personal property chattel programs,  
12 we believe that this is vitally important, and it should begin.  
13 We think that the chattel pilot must be a permanent program, not  
14 a pilot. And that the activities of Fannie and Freddie should  
15 mirror the market. In the last plan period, there's been a  
16 considerable amount of time and effort dedicated to preparing,  
17 gathering data, developing activity to "test and learn" about  
18 the chattel market. We commend each of the GSEs for this  
19 important work.

20 For the next plan cycle, we strongly encourage the GSEs to  
21 apply the lessons they have learned and actually start  
22 securitizing chattel manufactured home loans. Given that close  
23 to 80 percent of the manufactured housing loan market consists  
24 of personal property loans, we do not believe that Fannie Mae  
25 and Freddie Mac can comply with their Duty to Serve manufactured  
26 housing without having a substantial purchase level for these

1 loans. We believe that in order for the chattel programs to be  
2 impactful and scalable though, they must be permanent, and they  
3 must mirror the market as a whole.

4 The chattel programs should encompass a representative  
5 cross-section of the market and a cross-section of lenders. This  
6 is an absolutely critical point. A lack of market depth or a  
7 lack of commitment to a permanent program could negatively impact  
8 millions of families by disrupting the current market and  
9 resulting in increased mortgage rates, leaving consumers either  
10 unable to purchase a manufactured home titled as chattel or  
11 unable to sell their manufactured home titled as chattel.

12 These initial chattel loan purchases by Fannie and Freddie  
13 should not just be a few one-off purchases for a few years in  
14 which they just buy the safest and easiest loans. We strongly  
15 encourage the FHFA to support the Enterprises' development of a  
16 permanent chattel program that encompasses a representative  
17 cross-section of the market and a cross-section of lenders. The  
18 goal should be to lead to a flow program in which the lenders  
19 can originate to underwriting standards put out by Fannie Mae  
20 and Freddie Mac.

21 Second, the GSEs should continue to increase volume for  
22 real property manufactured home loans. MHI commends both Fannie  
23 and Freddie for several policy changes and variances to its MH  
24 products to increase volume for real property loans and we  
25 encourage continued strategy to support real property loans  
26 going forward. We want to see this volume continue to increase.

1           In addition, MHI is pleased that both GSEs have introduced  
2 new programs that provide affordable conventional financing for  
3 manufactured homes that have site-built features. Qualifying  
4 features for the MH Advantage and Choice Home programs align  
5 closely with MHI's new cross-mod homes, with higher roof pitches,  
6 permanent and lower profile foundations, garages or carports and  
7 porches. Looking forward, MHI believes the GSEs can provide  
8 further support on certain challenges the industry has seen in  
9 developing this new product, specifically with respect to  
10 appraisal and engagement issues.

11           For example, we encourage the GSEs to create a strategy for  
12 assisting with zoning. Such a strategy could include the  
13 development of educational materials and relationship-building  
14 with local government and entities. We also need to address  
15 appraisals to ensure that appraisers follow the new appraisal  
16 guidelines for a home to qualify for Choice Home and MH  
17 Advantage. We recommend the GSEs develop a functional solution  
18 that fits into the lender and underwriting process. In sum, we  
19 recommend a more purposeful approach to engagement for  
20 retailers, lenders, loan originators and appraisers so they are  
21 aware of these new programs.

22           Now third, there's been much discussion during these Duty  
23 to Serve listening sessions about the GSEs' support for the  
24 purchase of land lease communities. I just want to be clear,  
25 that if you go back to MHI's initial comment letter about the  
26 Duty to Serve, MHI did not advocate for the purchase of

1 communities as a part of Duty to Serve. However, MHI did work  
2 with the FHFA and Fannie Mae and Freddie Mac to establish  
3 protections that can help with land lease community protection.  
4 We still think that the focus should be on chattel and real  
5 estate volume, and that should be the focus of Duty to Serve.  
6 But having said that, land lease communities with community  
7 protections offer more than affordable housing. They offer a  
8 sense of neighborhood, and they feature a range of amenities.

9 We recently conducted a national survey that measured the  
10 satisfaction of community residents that showed 95 percent of  
11 residents in 55 and over communities and 87 percent of residents  
12 in all-age communities were satisfied with their homes. Clearly  
13 MHI understands that there are cases of bad actors raising rents  
14 excessively and otherwise acting in good faith. That is why we  
15 recently reaffirmed our commitment to ensuring residents of  
16 manufactured home communities have the highest quality of  
17 lifestyle by approving a national code of ethics.

18 MHI's National Community Council developed this code of  
19 ethics, which outlines eight principles that NCC members must  
20 subscribe to as a part of their membership. The principles focus  
21 on promoting the benefits of manufactured housing, as well as  
22 customer and resident relations. While the upholding of these  
23 principals is already the norm of professional owners and  
24 managers, given these recent reports, the NCC wanted to make  
25 clear that its membership should be providing their residents an  
26 outstanding homeownership experience. We believe that such

1 responsible professional ownership of communities could be  
2 supported by the GSEs.

3 Dedicated investor owners have the resources and expertise  
4 to steadily reinvest in communities to ensure quality of life  
5 for residents. Professional management supports not only the  
6 overall appearance of the community, but also ensures that the  
7 infrastructure is safe and reliable. In fact, there were six  
8 communities in New Hampshire that voted by over 90 percent, the  
9 residents voted in six cases that they did not want to be  
10 resident-owned, that they wanted to use the land lease community  
11 model with consumer protections.

12 JIM GRAY: Leslie, you're going to have to wind down.

13 LESLI GOOCH: In conclusion, well -- raising rents and  
14 evicting tenants is counter to the prevailing business model of  
15 every professional land lease community owner operator who  
16 relies on stable rent and occupancy, and MHI supports protections  
17 to make sure that doesn't happen. But when you look nationally,  
18 the average site rent increase across the country is three  
19 percent. And that is so much lower than what you see right now  
20 with apartment rents and condominium fees.

21 So, thank you for your work, all the work that has gone  
22 into Duty to Serve activities. We stand ready to help you and  
23 support the GSEs as they take the next steps in continuing to  
24 develop a robust secondary market for all manufactured home loan  
25 products. We encourage you to focus on the loans and on the  
26 consumers themselves as a part of Duty to Serve. Thank you very

1 much for your time.

2 JIM GRAY: Thank you. So, recognizing that I'm at a little  
3 bit of a credibility deficit for not starting promptly every  
4 time that I said I would, we're now going to take a precisely  
5 ten-minute break because we want to not get behind schedule.  
6 So, at 2:10 p.m. we will resume. And so I ask that the folks up  
7 here be back a little bit before 2:10 p.m., and our next two  
8 speakers in the front row. Thanks.

9 -- BREAK --

10 JIM GRAY: If everybody would please take your seats. We're  
11 about ready to resume. It's been a while since we've offered a  
12 couple of reminders, so I'm going to say them again. One is that  
13 we are audio taping everything that's said. We intend to use  
14 that for transcription purposes. You will be able to find a  
15 transcript of everything that's said posted on our website as  
16 soon as we can get that transcribed.

17 And then the second announcement is especially for the  
18 speakers about how the seven minutes works. So, Rebecca has a  
19 little clock here that you can -- you'll be able to see. It has  
20 a green, yellow and red light. And for the first six minutes  
21 you'll see the green light, then when you get to the one-minute  
22 mark the light will turn yellow and then when you are at your  
23 stopping point the light will turn red. So, we do need to try  
24 to manage everybody to stay within your seven minutes, please.

25 Okay. So for this next group, our first speaker is Stacey  
26 Epperson. And our on-deck person is Doug Ryan. If Doug would

1 come to the first or second row.

2 STACEY EPPERSON: Hello. My name is Stacey Epperson, and  
3 I'm the founder of the Next Step Network. Our organization  
4 strives to put sustainable homeownership within reach of  
5 everyone, while transforming the manufactured housing industry  
6 through consumer education, affordability and energy efficiency.  
7 Thank you for hearing our voice. Thank you FHFA and the GSEs,  
8 Fannie and Freddie. It's really important that you hear some of  
9 these important policy considerations.

10 Our organization leverages a national network of  
11 partnerships, including housing manufacturers, retailers,  
12 lenders, nonprofit developers, and housing counseling agencies.  
13 We believe manufactured homes offer a balance of affordability,  
14 energy efficiency and performance. And they make owning a home  
15 possible for families priced out of the site-built housing  
16 market. We commend both FHFA and the GSEs for the impact they've  
17 already created in the manufactured housing space. Working  
18 collectively with partners across the country, they have made  
19 real strides toward increasing access to affordable  
20 homeownership. However, our network of partners also recognize  
21 that more can be done to ensure that these homes are a viable  
22 homeownership solution. Given their role in the secondary  
23 market, the GSEs should continue to be the thought leaders for  
24 advancing manufactured homes as the solution.

25 Since the enactment of the GSEs' Duty to Serve plans, we  
26 have already begun to see positive impacts in this space. Our

1 Smart MH program in partnership with Freddie Mac has brought  
2 together more than 400 retailers, counseling agencies and 30  
3 lenders to provide housing counseling and education services to  
4 more than 1,000 individuals seeking to achieve homeownership.

5 The GSEs' (unintelligible) finance offerings are providing  
6 new opportunities for planned developments that offer affordable  
7 choices for our families. With these advancements in this space,  
8 now is the time to press forward and leverage Duty to Serve to  
9 a greater benefit. It's really important that -- kind of look  
10 where we are and I don't think it's a time to retreat, but to  
11 invest in more in this underserved market. FHFA and the GSEs  
12 should take a more active role in raising awareness and building  
13 partnerships that promote the uniform zoning and building codes  
14 for manufactured homes. Restrictive zoning presents  
15 (unintelligible) manufactured homes and contributes to NIMBYism  
16 that restricts access to affordable housing options.

17 The GSEs should also consider a large push to educate key  
18 stakeholders, including the general public, about manufactured  
19 homes. More effort into training appraisers, Realtors and local  
20 officials will allow for greater success of their Duty to Serve  
21 plans. FHFA should also direct the GSEs to (unintelligible)  
22 pre-purchase housing counseling and education for all  
23 manufactured housing loan purchases. Educated buyers are able  
24 to make better informed home purchase and finance decisions,  
25 ensuring their monthly payments are manageable and within their  
26 budget.

1           Additionally, we recommend that FHFA give the GSEs credit  
2 for serving families at 100 percent of area median income in  
3 high-needs counties, as opposed to the current 80 percent of AMI  
4 threshold, particularly in rural communities. To deeply serve  
5 rural, we need to deeply serve manufactured housing. This will  
6 support more opportunities for the replacement of older units  
7 where homebuyers may be interested in replacing their home but  
8 lack the capital to do so.

9           We believe that useful industry data is critical to ensure  
10 that we have -- so that we leverage manufactured homes as an  
11 affordable homeownership option. FHFA and the GSEs should push  
12 for standardization of data reporting (unintelligible).

13           We also believe first that FHFA and the GSEs should require  
14 loan products to do real estate mortgages for single section  
15 homes. Fannie and Freddie can point to products, but the reality  
16 is that the stipulations make these products almost unusable for  
17 most areas of the country. For example, you would be hard-pressed  
18 to find a planned unit development, or PUD, in most of rural  
19 America. If you want to serve rural, you must go deeper in these  
20 markets to reach the low-income (unintelligible) residents.

21           We believe the GSEs have made some great efforts to support  
22 energy efficiency, but I believe have fallen short of what's  
23 really needed. Energy efficiency should be (unintelligible)  
24 Energy Star. We see products that are well-intentioned but have  
25 design flaws to really work in the MH, or manufactured housing  
26 market.

1           Finally, kudos to all on the MH Advantage and Choice Home  
2 loan products. Next Step fully supports this part of the market.  
3 We believe it's critical for our mortgage-ready Millennials and  
4 also our step-down Baby Boomers. We are grateful that the  
5 industry has elevated the specifications of the homes, have made  
6 them to look indistinguishable from a site-built home, and in  
7 fact have been supporting these efforts for the last 15 years.  
8 But caution, more investment is needed to make this market  
9 robust. Patience is required. It's not a time to pull back,  
10 but rather double down (unintelligible) underserved markets. We  
11 have a very special opportunity to help close the affordable  
12 supply gap in this country. Thank you.

13           DAVID SANCHEZ: Thank you Stacey. Up next we have Doug  
14 Ryan, a senior fellow at Prosperity Now, and Valerie Moody you  
15 are on deck.

16           DOUG RYAN: Prosperity Now is a national nonpartisan  
17 nonprofit organization based in DC that works to expand economic  
18 opportunity for all Americans by promoting and advocating asset-  
19 building policies and programs. Since 2005, Prosperity Now has  
20 convened the I'M HOME network, (unintelligible) manufactured  
21 homes, a national coalition of service providers, lenders,  
22 intermediaries, and managers working together to improve access  
23 to high quality mortgages and home loans, energy-efficient  
24 manufactured homes, finance for manufactured housing communities  
25 (unintelligible) chattel financing, promoting resident and  
26 nonprofit community ownership and providing a voice for

1 manufactured homeowners across the country on policy issues.

2 Thank you to the FHFA and Fannie and Freddie for allowing  
3 all of us the opportunity to address the issues and the Duty to  
4 Serve, especially for the manufactured housing market. Both  
5 Fannie Mae and Freddie Mac have made real progress in this  
6 market. As advocates, we recognize the significant increase in  
7 manufactured housing real estate loans as part of the current  
8 three-year plans.

9 In addition, the purchase of community loan with strong  
10 tenant protections, especially in states with notoriously anti-  
11 tenant laws and regulations, was very well considered. That  
12 said, there remain concerns that homeowners, advocates,  
13 developers and other of our partners have (unintelligible) to  
14 design their next three-year plan. Manufactured housing  
15 community lending - let me start with that.

16 New and varied sources of capital for manufactured housing  
17 community preservation are needed, as communicated by previous  
18 speakers, as private equity firms, hedge funds and other investor  
19 vehicles flood the manufactured housing community market with  
20 cash, inflating the sales prices in certain markets, which has  
21 resulted in lot rent increases that in some cases are without  
22 operational or market justification.

23 One challenge in the manufactured housing community market  
24 is that GSE loan to value limits for MHC lending (unintelligible)  
25 products. As others will later state, communities that need  
26 preservation often require loan to value ratios at

1 (unintelligible) percent for a number of reasons, including, in  
2 many cases community infrastructure upgrades to address new  
3 standards and/or years of previous neglect by a previous owner.  
4 FHFA needs to work with Fannie and Freddie to develop new tools  
5 to meet these needs.

6 One area that must be revisited is the FHFA's error in its  
7 denial of Fannie Mae's request to invest in community development  
8 financial institutions. It clearly does not reflect the language  
9 in the Housing and Economic Recovery Act of 2008, which in a  
10 paragraph titled Evaluation, Reporting, and Compliance, the  
11 section on evaluation notes that the Enterprises' Duty to Serve  
12 progress will be measured, in part, by "the amount of investments  
13 and grants in projects which assist in meeting the needs of such  
14 underserved markets."

15 This, I believe, permits explicitly investments in CDFIs.  
16 CDFIs (unintelligible) capital. The Network for Oregon  
17 Affordable Housing, NeighborWorks Montana, and many others in  
18 the I'M HOME network are fundamental to the preservation and  
19 conversion of manufactured housing communities to resident or  
20 nonprofit ownership. GSE investment in these low-risk mission-  
21 driven lenders is paramount to community purchases to secure  
22 financing, especially as the GSEs have struggled to fund  
23 community loans (unintelligible) 90 percent loan to value  
24 threshold.

25 Finally, contrary to some manufactured housing industry  
26 voices, nonprofit and resident-owned communities are better for

1 residents. It's clearly true. As measured by lot rents, resale  
2 prices of homes, and overall tenant protections, the Enterprises  
3 should be committed and encouraged to continue to support these  
4 community models as the letter and the spirit of HERA.

5 Single-family finance lending. As I noted, the Enterprises  
6 have made great progress in (unintelligible) mortgage lending,  
7 which now offers manufactured homebuyers more options to finance  
8 their purchases. We are disappointed that some of the new real  
9 estate product offerings have struggled to get traction in the  
10 marketplace. And there are many reasons for this. And we  
11 believe that the GSEs have worked hard (unintelligible) with  
12 lenders in the industry to advance these products, and I fully  
13 expect progress in the coming years.

14 It is unfortunate, however, that some industry players have  
15 actively worked to undercut an uptake of these loan products,  
16 which at its core hurts the future of American homeownership.  
17 These new home products will support homeownership across the  
18 country, and with energy-efficient homes, better quality homes,  
19 can broaden the footprint of manufactured housing in the American  
20 homeownership marketplace.

21 The Enterprises should also work with partners across the  
22 country, such as nonprofit developers and homebuyer educators,  
23 to ensure that as many borrowers as possible are informed of the  
24 option for mortgage loans, rather than chattel products. For  
25 many reasons, including longstanding industry practice, many  
26 buyers of land use chattel financing to purchase the home, even

1 though mortgages are available, and that the borrower is eligible  
2 for a mortgage proper.

3 As (unintelligible) pointed out at our annual innovation in  
4 manufactured housing conference last month, no fewer than 11  
5 state housing finance agencies have restarted or launched  
6 manufactured housing lending products, including mortgage loans.  
7 It is incumbent on the Enterprises to leverage this new  
8 enthusiasm into an expansion (unintelligible) the market. Both  
9 GSEs have good HFA products, which should be fully optimized for  
10 the manufactured housing market. Such a plan should be detailed  
11 in the next three-year plans.

12 The Fannie Mae New Hampshire manufactured housing community  
13 initiative is a unique (unintelligible) program that can be  
14 expanded (unintelligible) and you heard about that more from  
15 another speaker. And it could be a model for other states. That  
16 said, it is vital for the Enterprises to (unintelligible)  
17 advocacy for manufactured housing titled as real property. I'd  
18 encourage the adoption of the Uniform Manufactured Housing Act  
19 as proposed by the Uniform Conference of Commissioners on Uniform  
20 State Laws. We continue to work with state partners and  
21 legislators across the country to make this a reality. And we  
22 (unintelligible).

23 A great majority of manufactured home loans are chattel, in  
24 communities and on private lands. To fully serve the market,  
25 the Enterprises need personal property loan purchases. While  
26 clearly HERA gives the FHFA director the authority to deny the

1 Enterprises' access to the chattel market, a rejection of  
2 (unintelligible) safe home loan products would be a mistake.  
3 CDFIs and other lenders have demonstrated that these loans can  
4 be done safely and perform well, even to borrowers with low  
5 credit scores and very low incomes.

6 I'm aware of the progress that the GSEs have made in chattel  
7 loan development. It appeared to me that the chattel -- that  
8 the plans to purchase these (unintelligible) are just one part  
9 of the puzzle. It is also disappointing that leading industry  
10 lenders have refused to sell or share chattel loan data with the  
11 Enterprises in any meaningful way. That said, that function  
12 (unintelligible) by industry (unintelligible) desperately need  
13 to (unintelligible) competition in the lending market.

14 Finally, it is our understanding that the FHFA is  
15 considering paring down the Duty to Serve process and  
16 infrastructure such as planning, approved regulatory activities,  
17 and frequent evaluation. We believe that FHFA must continue to  
18 robustly support a transparent evaluation process, offer a great  
19 deal of public private interaction like this event and other  
20 opportunities for the public and stakeholders (unintelligible).  
21 Thank you very much.

22 DAVID SANCHEZ: Thank you Doug. Up next is Valerie Moody  
23 with MH Action and Michael Sloss you're on deck.

24 VALERIE MOODY: Hi my name is Valerie Moody. I'm Vice  
25 President of Utah Coalition of Manufactured Homeowners, and a  
26 resident at (unintelligible) the residents association in

1 Ridgewood Estates manufactured home community in Layton, Utah.  
2 And I'm a member of MH Action, and we believe that everyone  
3 should have an affordable home in a healthy community and that  
4 the federal government plays a critical role in ensuring that  
5 (unintelligible). We are here on behalf of the people most  
6 impacted by your decisions to ask you to back low-income seniors  
7 and families for the affordability of manufactured home  
8 communities, not predatory investors.

9 So, our city, Layton, is the largest city in Davis County.  
10 We're home to the largest employer in Davis County, Hill Air  
11 Force Base. We're actually a half mile away from Hill Air Force  
12 Base. The average new home in our community and the city is  
13 \$400,000. Average income is \$70,000. Our community is really  
14 one of the handful of the last affordable housing in our  
15 community. It's a wonderful place to live. We have a diverse  
16 population of residents. We have low-income, business owners,  
17 we have middle class, we have families, single-parent families,  
18 immigrants, elderly, disabled, veterans, you name it we probably  
19 have it in our community. The best part is everybody in our  
20 community, we all look out for each other.

21 So, when RV Horizons bought our community in 2017, there  
22 were (unintelligible). They told us that they were going to  
23 come in and maintain the community. They would make  
24 improvements. And none of that has happened. They increased lot  
25 rent by over ten percent and have closed our amenities instead  
26 of repairing them. They refused to make an office in the

1 clubhouse handicap accessible. So, we're losing our community  
2 members who have lived there for 30 years. Every week someone  
3 is moving out. If the lot rent doesn't push them out, it's the  
4 lack of repairs made to anything. They don't find that they're  
5 getting a good return but they're paying -- I myself would like  
6 to move, but I fear for my community, If I move, who is going to  
7 speak out for them?

8 Last year, RV Horizons -- last winter, their failure to  
9 maintain our infrastructure left raw sewage flowing in our  
10 streets for four days. It took numerous complaints to city  
11 county officials before RV Horizons did anything to repair the  
12 problem. Several weeks after that, we had raw sewage flowing  
13 again in our community and the only reason why RV Horizons made  
14 permanent repairs is because the county told them that they had  
15 to have a permanent solution, that they were tired of residents  
16 complaining about the raw sewage.

17 When myself and others spoke out, RV Horizons sued us. They  
18 sued us for defamation and tried to evict us from our homes,  
19 both of which are illegal under Utah law but they did it anyway.  
20 Our pro bono lawyer cost over \$50,000, had she had to give us  
21 those charges. RV Horizons hired two lawyers. We can estimate  
22 what their cost would have been. So instead of -- they tell  
23 everyone they don't have the money to fix these communities,  
24 that the infrastructure is so ancient, but they have the money  
25 to sue their own residents instead of putting that money into a  
26 \$10,000 handicap ramp so people can get down to the office.

1           Our communities are suffering under these predatory  
2 corporate owners, distant corporations that treat own homes and  
3 communities like a cash (unintelligible). We are suffering with  
4 rent hikes, reduced maintenance, and (unintelligible) treatment  
5 and FHFA, Fannie and Freddie are fueling predatory business  
6 models. We want to own our community or partner with nonprofits  
7 and local governments to buy our communities, so that we can  
8 afford our homes and live in dignity and peace.

9           The Duty to Serve plans continue to just study and assess  
10 nontraditional owners, promising to help maybe a handful of  
11 communities over the next few years. Meanwhile, we are  
12 suffering. And much to our dismay, while you're making promises  
13 to support pilot projects for resident owner cooperatives and  
14 nonprofit and government owners, Fannie and Freddie have backed  
15 millions of dollars in loans to support portfolio buyouts of  
16 manufactured home communities by corporate investors. These  
17 cheap loans are going to private equity groups like TPG Capital,  
18 which bought up half of RV Horizons' portfolio. We are here on  
19 behalf of our sisters and brothers in those communities who are  
20 suffering just like us. They are being gouged for rent, the  
21 owners are failing to maintain our communities, and seniors and  
22 low-income families are being pushed to homelessness. And I had  
23 a senior who told me that he had nowhere to go and that he maybe  
24 thought he would kill himself instead of having to deal with the  
25 raising lot rents and (unintelligible) that they're putting us  
26 through.

1           With their predatory business model of rent and fee hikes,  
2 they are driving the cost of communities so high that even when  
3 we have an opportunity to purchase our communities, we can't  
4 compete with the prices the predatory companies can pay.  
5 Facilitating lending to these companies is directly at odds with  
6 Fannie and Freddie's obligations to serve manufactured housing  
7 and affordable housing and is leaving our communities  
8 (unintelligible).

9           We ask that (unintelligible) in order to stop destroying  
10 our affordable communities and instead serve low-income families  
11 and seniors, the heads of FHFA, Fannie and Freddie visit with a  
12 Haven Park Capital-owned community and see the impacts of the  
13 loans and the solutions -- those solutions manufactured home  
14 residents seek. FHFA, Fannie and Freddie must ensure that all  
15 loans, those moving forward and those that you've already  
16 provided, have restrictions on rent increases and include  
17 maintenance requirements and are assessed for racial equity.  
18 And if loans don't meet basic affordable and fair lending  
19 obligations you must not back any manufactured home community  
20 acquisition lending. Thank you.

21           DAVID SANCHEZ: Thank you. Next up we have Michael Sloss,  
22 Managing Director of ROC USA Capital. And on deck is Jennifer  
23 Salazar.

24           MICHAEL SLOSS: Good afternoon and thanks for the  
25 opportunity to be here to share our comments on the GSEs' Duty  
26 to Serve plans going forward. Excuse me. ROC USA is a national

1 nonprofit social venture that is scaling limited equity  
2 cooperative ownership of land lease for manufactured home  
3 communities. We work through a national system of development  
4 services providers that are nonprofit and affiliated with us  
5 through our subsidiary ROC USA Network. I also manage the other  
6 subsidiary, ROC USA Capital, which is a national US Treasury  
7 Certified CDFI.

8 Our tenant affiliate nonprofits currently serve a total of  
9 250 resident-owned communities, or ROCs as we call them, in 17  
10 states with onsite and regional training, technical assistance  
11 and development services. That's from initial identification of  
12 an opportunity to purchase when a community is for sale through  
13 the purchase process and the many years of home purchase,  
14 ownership and management. These 250 ROCs are home to nearly  
15 17,000 homeowners, the vast majority of whom are very low- and  
16 low-income.

17 As I said, I manage ROC USA Capital. CDFIs consistently  
18 finance ROCs that are assisted by one of the affiliated  
19 development services providers. After 11 years of operation,  
20 ROC USA Capital has financed over \$240 million of acquisition  
21 and improvement loans, to 87 ROC borrowers in 15 states.  
22 Performance has been excellent. The oldest ROC is 36 years old  
23 and the two newest ones are just six days old, closed last week  
24 right before the holiday.

25 In 2019, ROC USA Network supported 24 new ROC communities,  
26 representing a 50 percent growth over last year -- over the last

1 four years. The success of ROCs has attracted more community  
2 operators interested in selling to the homeowners, more eager  
3 homeowners and more resources.

4 We have two primary comments on the GSEs' updated Duty to  
5 Serve plans. First on community finance. This is manufactured  
6 home communities owned by governmental entities, nonprofits or  
7 residents, item C in the Fannie Mae plan and activity 3 for  
8 Freddie Mac.

9 First, both GSEs have prioritized financing ROCs and that's  
10 commendable. Helping homeowners gain ownership of the land  
11 beneath their house makes basic sense since most homeowners never  
12 question who owns the land which is part and parcel of owning  
13 most detached (unintelligible). Both GSEs' updates reflect the  
14 challenges of serving the ROC market. The evidence could not be  
15 clearer. Freddie Mac, which started financing MHCs in 2015, has  
16 purchased \$2.8 billion in MHC loans but just \$5.4 million in ROC  
17 loans. Fannie Mae's gap is wider. When it comes to accessing  
18 GSE loan products - the goal ought to be to level the playing  
19 field between investor and low-income coop buyers. Acquisition  
20 financing is front and center as a cost to compete with investors  
21 that have already accessed extremely efficient secondary market  
22 products.

23 First, the GSEs can immediately address the issues involved  
24 with allowing coops to assume existing commercial mortgage  
25 loans. This would help resident-owned purchasers avoid  
26 expensive defeasance costs that make some transactions

1 unaffordable. Second, the challenges the GSEs face in financing  
2 acquisitions by ROCs is that the ROC model is most viable for  
3 low-income homeowners where there is 110 percent loan to value  
4 debt product. ROC USA Capital offers that. Otherwise, the  
5 homeowner members have to put up substantial equity in the form  
6 of large memberships and that doesn't work in low-income  
7 communities.

8 ROC USA Capital, other CDFIs in some states, as I said, do  
9 provide 110 percent loan to value financing. However, as Doug  
10 mentioned earlier, GSEs have securitization standards that do  
11 not permit securitized mortgage financing for 90 percent loan to  
12 value. And bringing such loans onto the balance sheets of the  
13 GSEs has its own issues. And affects scalability, of course.

14 We've worked closely with Fannie Mae and the National  
15 Cooperative Bank over the past 18 months to establish an  
16 acquisition loan product for limited equity coop communities  
17 that operate with training from ROC USA Network. Fannie Mae and  
18 Freddie Mac have tried, but the best result is a ninety percent  
19 LTV refinance product for communities that have already been  
20 owned at least three or four years. That will be useful in time,  
21 but it does nothing to help coops compete in the marketplace for  
22 new acquisitions today. Securitization standards do permit  
23 unsecured lending over 90 percent LTV; however, that is not  
24 scalable or workable for CDFIs like us that raise debt capital  
25 for relending from banks, insurance companies and foundations.  
26 Few if any lenders would lend to a CDFI to build a whole portfolio

1 of large unsecured subordinate loans. It's simply not scalable  
2 that way.

3 So, loan-encumbered ROCs are stuck between a rock and a  
4 hard place, no pun intended. The GSEs can't purchase acquisition  
5 loans made to limited equity coop MHCs because of collateral  
6 loan to value ratios up to 110 percent. The only viable solution  
7 for both GSEs is contained in Fannie Mae's objective to,  
8 "establish pilot programs and investments in nonprofit  
9 organizations, CDFIs, small financial institutions or other  
10 entities that have a major focus on the land lease or MHC sector  
11 with nontraditional owners." We thoroughly object to the removal  
12 of all actions and goals related to this objective. The GSEs  
13 cannot sufficiently serve low-income ROCs directly and must be  
14 able to provide debt and equity to CDFIs to accomplish anything  
15 meaningful in this area. We urge the FHFA to reconsider its  
16 objections and balance sheet policies that inhibit the GSEs'  
17 ability to finance Treasury certified CDFIs to help build a  
18 scalable marketplace for low-income homeowners and loans.

19 Second, support of MH titled as real estate, MHCs with  
20 certain pad lease protections. So, the single-family side of  
21 the equation. With both chattel financing pilots and pad lease  
22 protections significantly hampered by market conditions, we have  
23 one fundamental question. Why would the GSEs not establish a  
24 standard lease for land lease communities that would provide  
25 residential mortgage lenders with the safety and security they  
26 need to make homeowning mortgages in these communities?

1           The GSEs' finance (unintelligible) on lease-hold land in  
2 other markets like Baltimore and Hawaii. And Fannie Mae finances  
3 manufactured homes in ROCs in New Hampshire that are titled as  
4 real estate. Both presumably are included in existing  
5 residential mortgage backed securities. Homes in land lease  
6 communities can be titled as real estate -- and more would if  
7 states were encouraged to adopt opt-in real estate titling as  
8 recommended by the Uniform Law Commission of 2012. Some  
9 community owner-operators (unintelligible) see the advantages of  
10 a rebranded land lease community that offers long-term fixed  
11 rate homeownership mortgage loans instead of higher cost chattel.

12           Freddie Mac supported homeowner mortgage lending in land  
13 lease communities in the mid 2000s but jettisoned this due to  
14 (unintelligible) challenges. Times have changed, and it's time  
15 to start anew. The chattel problem has now persisted for almost  
16 20 years and there's growing consternation about community  
17 closures and excessive rent increases, as you've heard. Land  
18 leases and homeownership mortgages would solve both and help us  
19 recover from the increasingly bad press and legislative blowback  
20 that naturally follow. It won't impact every MHC and homeowner,  
21 but it would bring real pad lease protections to a lot more  
22 homeowners and offer community owner operators and the industry  
23 many benefits as well.

24           JIM GRAY: Mike you're going to have to wind up.

25           MICHAEL SLOSS: Okay I'm at the end. We urge FHFA and the  
26 GSEs to undertake their plans to make home owning mortgage

1 products available in land lease communities. Imagine the impact  
2 on VA, USDA, and others who might follow. This opportunity is  
3 at your fingertips, we urge you to advance it vigorously. Thank  
4 you very much for the opportunity to comment, and we will provide  
5 our comments in writing as well.

6 DAVID SANCHEZ: Thank you. Thanks Michael, up next is  
7 Jennifer Salazar, and on deck is Holly Hook.

8 JENNIFER SALAZAR: Good afternoon, my name is Jennifer  
9 Salazar, and I'm a resident of North Lamar Mobile Home Park  
10 located in Austin, Texas. I am here today because I believe  
11 that everyone has a human right to a home that is safe, healthy  
12 and affordable. I have lived in North Lamar Mobile Home Park  
13 for 17 years. My siblings and myself grew up in this community.  
14 Like myself, the majority of the folks who live in the community  
15 have lived there for quite some time, with some of the elderly  
16 having lived there for 20 plus years. About 99 percent of the  
17 families in my community are Hispanic and the majority are of  
18 low income status.

19 When my family moved into North Lamar Mobile Homes back in  
20 2003, it was because it was affordable for a household of 5 and  
21 it was an opportunity for my parents to own a house of their  
22 own. When we first came to this park my parents had to pay \$250  
23 a month for the rent. There was a time when rent was reasonable  
24 and management were expected to take care of my community. This  
25 all changed when RV Horizons purchased the North Lamar Mobile  
26 Home Park around 2014. Soon after the purchase (unintelligible),

1 rents increased and the standards in the park worsened.  
2 Currently the base pay for the rent is \$585. This does not  
3 include charges for water, sewage and trash. This means that a  
4 household could pay up to \$900 a month.

5 The largest -- oh I'm sorry, I skipped a page. This is  
6 outrageous, as the majority of tenants own their mobile homes  
7 and we are only paying for the land that our mobile home is on.  
8 This does not--it does not make sense that the rent continues to  
9 increase because we have not seen any improvements done to the  
10 park. Why are we as tenants paying so much in rent, as time  
11 goes by, if the park looks exactly like it did 17 years ago?

12 Based on all of the injustices that the community was  
13 facing, and with management and the owners continuing not to  
14 care about conditions, we had to search for (unintelligible) the  
15 problems we were facing. We were fortunate enough to be  
16 connected to organizations like MH Action, BASTA, and council  
17 representatives on the board of BASTA who cared enough to listen  
18 to our issues and (unintelligible) on the journey to fight for  
19 the rights that we deserve as tenants.

20 Some of the issues that the property experienced have been  
21 ongoing for years. We've asked for the trees that were falling  
22 on homes to be cut and only a few were cut. We wanted the street  
23 to be repaved, but it was just painted. We asked for the fencing  
24 to be put up around the property for safety reasons, and it was  
25 started but never finished. We pressured for street lighting to  
26 be put in place, and it was done for a few times but is currently

1 not working again.

2 In August of this year, the living situation at my community  
3 became totally unacceptable. The property management decided to  
4 start several beautification projects like building a new  
5 (unintelligible). The workers who were installing the fences  
6 began to drill holes which punctured our pipelines,  
7 (unintelligible) electric, gas and water outages. Most families  
8 had to endure three weeks without gas services. This affected  
9 their ability to cook their meals, shower, (unintelligible) and  
10 maintain (unintelligible). As I mentioned, my community has a  
11 number of elderly people and children and this put their safety  
12 and health at risk.

13 To make matters worse, the dumpster (unintelligible) at  
14 capacity and prevented the garbage collection company from being  
15 able to pick up the trash. A week and a half went by without  
16 trash getting picked up. This made our trash (unintelligible)  
17 problems even worse. Residents had already been asking  
18 management to increase the number of dumpsters on the property  
19 back to four. At one point, the property had four dumpsters for  
20 (unintelligible). (Unintelligible) and currently management  
21 decided that downsizing to two dumpsters would be a good idea  
22 and we have been dealing with the overflowing trash ever since.

23 Due to the puncturing of several water lines we also had  
24 multiple water outages that could last up to six to eight hours.  
25 The management was rarely at the leasing office (unintelligible)  
26 projects were taking place. When we tried to reach out to them

1 for information, they would not answer calls or messages. We  
2 never got any reassurance from management that things were being  
3 worked on. After no signs of things getting better, the  
4 community was forced to organize a tour around the property and  
5 invite the press in order to get the attention of management  
6 (unintelligible) from BASTA organizers. It was called  
7 (unintelligible) and we took everyone around to see various  
8 health and safety issues that were being ignored by management.  
9 As a result of the media coverage, the management finally started  
10 having regular office hours and last month management had  
11 (unintelligible) the community.

12 I know that the North Lamar Mobile Home Park is not the  
13 only one facing these issues. This is happening to others all  
14 across the country. Unfortunately, the majority of families in  
15 the mobile home parks do not have another choice. They own their  
16 mobile home and although there is a common misconception that  
17 (unintelligible) can pick up and move a trailer, most of these  
18 homes are not capable of withstanding a move. Older homes are  
19 often (unintelligible). The moving process is tough, and even  
20 on homes in excellent condition. Even if the mobile home could  
21 survive the move, moving a mobile home is not cheap and most  
22 families cannot afford that (unintelligible).

23 For all of the reasons I mentioned, my community has been  
24 wanting to cooperatively own our community. For almost five  
25 years now, we have been working towards this goal with ROC USA.  
26 The process has been long and frustrating, and though we are

1 closer to achieving our goal, it is still not a reality. I am  
2 here to urge Fannie and Freddie to start making loans available  
3 to communities like mine. If Fannie and Freddie worked  
4 (unintelligible) with nontraditional owners and put the power  
5 back in the tenants' hands, all of these (unintelligible). Our  
6 quality of life could have improved a long time ago.

7 As my story shows, owners like RV Horizons extract rent and  
8 fees from residents but do not put the money back in our  
9 communities. This rent increment (unintelligible) enriches them  
10 more. It is outrageous that Fannie and Freddie (unintelligible)  
11 companies that operate like RV Horizons, including half of RV  
12 Horizons' portfolio who now operate under TPG Capital. Fannie  
13 and Freddie must (unintelligible) to ensure reasonable and  
14 affordable rent increases as well as community maintenance to  
15 protect residents from (unintelligible). Me and my community  
16 would like to invite you to come to North Lamar Mobile Home and  
17 see for yourself what happens (unintelligible) predatory  
18 corporate owners are not held accountable. Thank you.

19 DAVID SANCHEZ: Thanks Jennifer. Up next is Holly Hook  
20 with MH Action and on deck is Paul Baretto.

21 HOLLY HOOK: Well first I would like to thank you for having  
22 me today and listening to what we have to say. My name is Holly  
23 Hook and I'm a resident in Swartz Creek Estates in Swartz Creek,  
24 Michigan. I'm a member of MH Action. We believe everyone should  
25 have a safe and affordable community, and we hope you can work  
26 with us towards ensuring everybody this right.

1 MH Action and I are here to represent the people most  
2 affected by your decisions. We're here to ask you to back senior  
3 citizens, disabled residents and low-income families, many of  
4 whom live in manufactured home communities. Right now, predatory  
5 investors are threatening this human right (unintelligible).

6 I bought my manufactured home in Swartz Creek Estates  
7 because I wanted an affordable place to live, which would let me  
8 pursue the life of a fiction writer. After seven years of working  
9 towards my goals, I paid off my house, budgeted my  
10 (unintelligible) lot rent payment. I had the life I wanted. My  
11 neighbors were mostly low-income seniors, most living on  
12 disability and planning to spend their retirement there. Many  
13 had lived there for 15 or 20 years. We had a quiet neighborhood  
14 that we loved. No one knew the ground under our feet was up for  
15 sale.

16 In July of 2018, a notice appeared on our doors. Haven Park,  
17 a company I had never heard of, was the new owner. Also in the  
18 letter was a \$65 rent increase, due to start in just 30 days and  
19 a vague mention of improvements to the park. That was a 22  
20 percent rent increase. I needed answers so I researched Haven  
21 Park. I found just the website for investors (unintelligible)  
22 and I quote, "creating stable long-term income through a  
23 disciplined approach to acquiring outstanding manufactured home  
24 communities." They had no information for residents.

25 But was such a rent increase legal? Yes, they could charge  
26 as much as they want. And many of us owned our homes. The cost

1 to move our houses could be five figures, which (unintelligible)  
2 us trapped. Haven Park even touched on that topic on the website  
3 by saying, and I quote again, "tenant turnover is minimal since  
4 it is difficult and very expensive for tenants to move their  
5 homes. As a result, operating cashflow is among the highest in  
6 the real estate class." And then no improvements came. November  
7 arrived. Now we were going to pay a fraction of (unintelligible)  
8 along with our rents. My total rent by then had gone up by close  
9 to 30 percent.

10 Elderly residents were also falsely accused of being late  
11 on their rent. They got charged late fees over and over again.  
12 The same thing happened to my disabled neighbors. This had never  
13 happened before. And then in late June of 2019, we were told we  
14 all now had to cover our sewer charges, when our rent covered  
15 that before. We also got hit with a monthly admin fee just to  
16 get our bills. And then two days after that, we get another  
17 letter, another rent increase. This time an additional 7  
18 percent. In one year our total rent rose 40 percent. And every  
19 day we hear more. Most of us can't leave.

20 I'd gone from an independent human being to feeling like  
21 livestock. It was even worse for the elderly and the disabled,  
22 some living on \$800 per month. They'd moved there because it  
23 was what they could afford. Now Haven Park takes most of their  
24 income every month. Some fear surrendering their homes after  
25 decades of living in them. Folks who sell will face a loss  
26 because as the lot rent rises, the home's value drops. Others

1 fear homelessness. We still see no improvements.

2 Since this spring, Haven Park states (unintelligible)  
3 affordable housing, but my community and the 13 others in  
4 Michigan (unintelligible). Their business model involves buying  
5 all the communities in one area (unintelligible) the  
6 competition, which drives land prices higher and higher.

7 Recently, we learned that Fannie Mae and Freddie Mac have  
8 given billions in financing for harsh investors to buy up  
9 portfolios of manufactured home communities. This includes  
10 Haven Park. Instead of protecting manufactured housing, the  
11 companies are gouging for rent (unintelligible) harassing the  
12 vulnerable. All of this is happening in Duty to Serve plans  
13 (unintelligible) communities over the next several years. We  
14 want to pursue resident ownership of our own community and work  
15 with nonprofits to buy our own community. This will ensure we  
16 can continue to afford living in our homes safely.

17 We feel financing of companies like Haven Park is directly  
18 against Fannie and Freddie's goal to protect affordable housing.  
19 To protect this sector, Fannie and Freddie must require that  
20 these loans (unintelligible) owners to provide long-term leases  
21 and reasonable rent increases tied to the Consumer Price Index,  
22 which is three percent per year. Anything higher should be  
23 justified. There should also be requirements for community  
24 safety and maintenance.

25 So, we are asking the leadership of FHFA, Fannie and Freddie  
26 to assist our communities and (unintelligible). We also invite

1 you to learn about the solutions manufactured home residents  
2 (unintelligible). We also ask that you ensure all loans, current  
3 and future, to obligate owners to make a reasonable rent increase  
4 and to justify anything higher than the Consumer Price Index.  
5 And most of all, we ask for you to stop backing loans that fail  
6 to meet these requirements.

7 REBECCA COHEN: Next up is Paul Baretto, Director of  
8 Manufactured Housing Initiatives. And Patricia Kanzler, you're  
9 on deck.

10 PAUL BARETTO: So first I'd like to say thank you to the  
11 FHFA, Fannie Mae and Freddie Mac (unintelligible). My name is  
12 Paul Baretto, and I've also been a consultant for over 19 years  
13 working with Fannie Mae. We (unintelligible) to their Duty to  
14 Serve efforts. I would like to first recognize the effort made  
15 by both Fannie Mae and Freddie Mac through their Duty to Serve  
16 plans despite (unintelligible) conservatorship but also  
17 (unintelligible). So, I'd like to share my thoughts on simply  
18 how to expand what's currently being done for the next set of  
19 Duty to Serve plans.

20 So, I'll talk specifically about single-family lending,  
21 just because that's my area of expertise. So, manufactured  
22 housing titled as real estate. This is where the GSEs can really  
23 help the industry because they can scale what they do very  
24 efficiently today, which is put loans into a 30-year fixed rate  
25 mortgage. That is what (unintelligible) secured to create  
26 additional liquidity for acquiring loans.

1           So, the areas of focus that I think are really important  
2 are (unintelligible). Do the things that Fannie Mae and Freddie  
3 Mac have done in the past, just do more of it. For example,  
4 single-family lending. Manufactured housing in cooperative  
5 structures has already been done. In areas of affordable housing,  
6 especially in California, they (unintelligible) it and are in  
7 need of refinancing opportunities. Areas of California such as  
8 Paradise that have been devastated by (unintelligible) fires  
9 could benefit from this type of financing.

10           Another area that's come up through the Grounded Solutions  
11 is community land trusts. Community land trusts are a little  
12 bit different than long-term ground leases because they come  
13 with a certain level of stewardship, where there's a first right  
14 of refusal that's a deed resale restriction and provides for the  
15 land trust to step in and (unintelligible). There's an  
16 opportunity to use manufactured housing instead of site-built  
17 (unintelligible) and greater efficiency.

18           Another area that was mentioned before also is single-wide  
19 manufactured housing. It's time to mainstream that. It's  
20 (unintelligible) for the area. There's no need to have it in a  
21 planned unit development, because that excludes rural areas. So,  
22 where it's appropriate, allow single-family -- or single-wide  
23 manufactured housing financing. And also open it up to allow  
24 more of these home to be included in affordable (unintelligible)  
25 restrictions as well as resale restrictions.

26           Another area to leverage the momentum that's been created

1 is the (unintelligible) for the Choice Home and the MH Advantage  
2 products. There's no reason (unintelligible) that manufacturers  
3 can't go back to the recently historic manufactured home sales.  
4 There are examples (unintelligible) for each in areas of  
5 (unintelligible). That would be an immense opportunity to change  
6 the paradigm in manufactured housing.

7 Another area, that could help not only the mainstream but  
8 also the lenders that participate in selling loans to the  
9 Enterprises, is improving the technology and tools that are  
10 available to lenders and internally at both organizations. An  
11 example of this is the use of (unintelligible), an automated  
12 emerging technology on real estate (unintelligible) site-built  
13 homes can provide a lot more capabilities. The short, I guess  
14 the shortfall is that that does not include manufactured housing.  
15 It may be a heavy lift but in the long run will create even  
16 greater efficiencies (unintelligible), for tracking the  
17 performance of these types of homes in areas of opportunity.

18 Now within the (unintelligible) is on personal property.  
19 We can talk about chattel (unintelligible). If the GSEs are  
20 unable to execute on the planned (unintelligible) pilots then I  
21 would recommend that they leverage their expertise immediately  
22 (unintelligible). They've demonstrated the ability to move  
23 towards a single security and build out a platform  
24 (unintelligible) for common securitization. And if you can do  
25 something like that (unintelligible) support, then I would  
26 recommend you work with the industry to help the players who can

1 build the market, build a similar platform for the GSEs to  
2 (unintelligible) efficiency they've already built. If an issue  
3 is there isn't desire to allow the GSEs to provide liquidity,  
4 then a facility (unintelligible) solution would allow both GSEs  
5 to be part of the solution without being the solution.

6 Finally, it's important that there's continued  
7 collaboration. It's critical because the importance of the GSEs  
8 in the market is the fact that they are so large and  
9 (unintelligible) a critical space in the housing market. So, I  
10 would suggest they continue helping industry efforts by  
11 providing data, white papers, and resources to help the narrative  
12 to help support responsible zoning, building codes and  
13 affordable housing inclusion. This will facilitate the creation  
14 of more manufactured housing subdivision communities in areas  
15 where there is (unintelligible).

16 The second point is to continue providing resources to  
17 support training, particularly to appraisers to increase the  
18 population of subject matter experts, which can help address the  
19 bias we face today within manufactured housing. I also recommend  
20 that there's continued work with the industry to support consumer  
21 awareness. Homebuyer education and counseling (unintelligible)  
22 potential (unintelligible) manufactured housing homeowners for  
23 their own success. I believe the shared goal of this industry  
24 is (unintelligible) which is a necessary component to address  
25 the affordable housing shortage that exists in America today.  
26 Thank you.

1 REBECCA COHEN: Our next speaker is Patricia Kanzler with MH  
2 Action and LA Tony Kovach, you're on deck.

3 PATRICIA KANZLER: Hi, I'm Pat and one of the things I do  
4 is I'm an artist because if I didn't (unintelligible) training.  
5 (Unintelligible) elderly and I'm living in a cardboard box. I'm  
6 [inaudible] and I've been an artist for over 35 years. My  
7 parents died when I was 18 and with the help of Aid for Dependent  
8 Children I put myself through college. Now I'm putting my son  
9 through college although he still owes \$100,000 in loans. My  
10 pension has been whittled down and I cannot retire on Social  
11 Security.

12 It -- what I thought I'd get in Social Security, I have to  
13 pay 50 percent of that for my rent. So right now I'm working  
14 part-time. I'm a cancer survivor, Stage 3 inflammatory breast  
15 cancer. And I'm tired. I'll be working until I can no longer  
16 hold my head up, because that's the way things are  
17 (unintelligible). And I'm going to bring that picture over to  
18 you guys, because I want you to see what your parents, what your  
19 aunts and uncles are going to be. They're going to be living in  
20 a cardboard box. And so are you if you can't get health care and  
21 if you get sick. Because it just takes that one time and you're  
22 bankrupt.

23 I want to tell you about my patients. I used to be a burn  
24 nurse, an ICU nurse, and now I work in palliative care. Which  
25 is very fulfilling because these people are either homeless or  
26 they have no healthcare. And I really like the fact that I'm

1 helping them. One of them, she lives in a closet. She's got  
2 cancer. She has (unintelligible) and she doesn't get enough to  
3 (unintelligible) home. Right now (unintelligible) she's working  
4 under the table doing something called seeding, which is with  
5 marijuana, something I don't really know what's going on. And  
6 it may sound funny but it's sad. There's others that I've taken  
7 care of that lived in a mobile (unintelligible), in an RV with  
8 rats (unintelligible) dead rat bodies around and these people  
9 have (unintelligible) cancer. It's very sad.

10 And you know, I could go on about things, but when I've  
11 been listening to my colleagues and (unintelligible) what they  
12 say, what it really looks like to me is that you don't care who  
13 you make loans to as long as you make money. You've got to start  
14 using some morals. You have to have a moral compass if you're  
15 going to lend to people, or if you're going to lend to the kind  
16 of lenders that took over those parks. I'm sorry, but I get  
17 upset at stuff like that.

18 So I'm just going to say I think the solutions for this are  
19 loans for manufactured housing -- they should have limits on  
20 rent increases out of a moral -- I think rent increases for the  
21 elderly should be limited to the COLA of their Social Security.  
22 Allow mobile home park residents to get loans so they own their  
23 own land in a cooperative, (unintelligible) partner with  
24 nonprofits. And a lot of nonprofits I know, they're not really  
25 nonprofits. So I think you should do some investigative work  
26 also.

1           Give us the dignity and peace of mind which comes with the  
2 fact that we are controlling this aspect of our life. You know  
3 we -- there are people who are homeless and they work. They  
4 have morals themselves. And they work. And they're actually  
5 good members of society and we throw them away. It's so sad.

6           Fannie and Freddie, it's about time you help the common  
7 people. They're looking for a profit. It says Duty to Serve, I  
8 don't see that here. I think you need to make a profit. And  
9 it's (unintelligible), okay? I see a lot of people in this  
10 world, and I don't see very much going on here. This is what  
11 they're going to look like, all right. This is what they're  
12 going to look like. This is what your family is going to look  
13 like. They're going to be living in a cardboard box. Thank  
14 you.

15           REBECCA COHEN: And our final speaker for the manufactured  
16 housing market is LA Tony Kovach.

17           TONY KOVACH: That's Kovach, by the way. The Duty to Serve  
18 rural, underserved, and manufactured housing markets was enacted  
19 as part of the Housing and Economic Recovery Act, HERA, of 2008.  
20 The law passed by a widely bipartisan margin. The FHFA website  
21 says the Duty to Serve requires Fannie Mae and Freddie Mac, the  
22 Enterprises, to facilitate a secondary market for mortgages on  
23 housing for very low-, low- and moderate-income families in  
24 manufactured housing.

25           Over a decade later, there is little to no discernable  
26 support for the vast majority of HUD-code manufactured

1 homeowners, those seeking affordable housing, or the retailers  
2 and others who sell manufactured homes. Data supplied by the  
3 government sponsored enterprises of Fannie and Freddie prove  
4 that point.

5 As a trade journalist who publishes the largest and most  
6 read professional media in our industry, Manufactured Home Pro  
7 News dot com, and as someone who is also a multiple award-winner  
8 in history and manufactured housing, those opening facts beg  
9 several questions. So, let's begin with statements instead. No  
10 person or organization is supposed to be above the law. We  
11 support -- we've spoken with lenders that entered the  
12 manufactured home market after DTS was passed. They're  
13 successfully making sustainable loans. We've spoken with  
14 lenders who made manufactured home loans, including personal  
15 property or chattel loans, sustainably for a decade or more.  
16 Given federal law and that others are making such loans  
17 successfully, why has FHFA tolerated the obvious foot-dragging  
18 by Fannie and Freddie to fully enforce and comply with federal  
19 law?

20 Years of research and reports can be boiled down to this  
21 claim. Good federal laws are on the books to support  
22 manufactured housing on paper but are going under-enforced  
23 and/or are being ignored. DTS is one of them. A decade after  
24 HERA and DTS passed, where is that secondary market?

25 Interested parties should look at various letters submitted  
26 to FHFA about the current plans and proposed modifications

1 requested by the Enterprises. The Manufactured Housing  
2 Institute letter by EVP and CEO-elect Lesli Gooch made some  
3 interesting and accurate statements, but also pivots to items  
4 that are, arguably, paltering. Instead of Gooch making a case  
5 for robust support of all HUD-code manufactured homes, which is  
6 what one might reasonably expect of the trade association  
7 claiming to represent all segments of manufactured housing.  
8 Instead MHI supports their so-called new class of homes recently  
9 dubbed cross-mod homes.

10 Why didn't MHI pursue robust lending for all manufactured  
11 homes instead of only for select cross-mod homes, backed by  
12 Clayton Homes, Skyline-Champion, Cavco Industries and some other  
13 MHI member producers? How did Fannie and Freddie magically  
14 establish a special program with specs for those cross-mod homes,  
15 reportedly developed in closed door meetings with MHI? We  
16 haven't seen the minutes of those meetings. Why haven't they  
17 been released?

18 As MHI member-producers pointed out to MH Pro News, there's  
19 long been lending on modular housing on par with conventional  
20 housing. It was illogical and insulting, say those sources, to  
21 create a so-called new class of manufactured housing when some  
22 of those same factories already build manufactured - modular-  
23 coded homes.

24 We have no problem with what products builders want to  
25 produce that comply with regulations. But we do have a problem  
26 with special lending extended to favorite MHI firms by the GSEs

1 with the FHFA's consent. HUD-code builders have always had the  
2 ability to build manufactured homes to minimum federal standards  
3 which provide durable, safe housing with consumer protections,  
4 affordable for people with lower incomes, as well as more  
5 residential style housing that has more features at a higher  
6 cost. There was therefore no logical reason to create a new class  
7 that blurs the line between modular and HUD-code, including the  
8 name of the product. I've personally spoken with people at the  
9 GSEs and/or who perform contract work for the Enterprises. Some  
10 said that Freddie Mac Choice and MH Advantage by Fannie Mae plans  
11 are not how such lending programs are traditionally developed.  
12 Of course not. Do the GSEs tell site-builders how to build their  
13 housing units?

14 Richard Genz did research for the Fannie Mae Foundation  
15 published some two decades ago. He made the case that  
16 manufactured homes were unfairly stigmatized. In 2011, an Obama  
17 Administration-era HUD PD&R documented manufactured homes  
18 appreciate side-by-side with conventional housing. So why  
19 implement a scheme that's splitting higher cost new-class HUD-  
20 code homes MHI and the GSEs are pushing? Doesn't that de facto  
21 stigmatize the vast majority of millions of existing  
22 manufactured homes? This ploy purportedly fuels stigma,  
23 arguably benefiting lenders like 21<sup>st</sup> Mortgage or Vanderbilt  
24 Mortgage and Finance, owned by Berkshire Hathaway. MHI and the  
25 GSEs vaguely admit this and their cross-mod homes is off to a  
26 poor start in the marketplace. New HUD-code production is also

1 down year-over-year. Coincidence?

2 Given that FHFA and the National Association of Realtors in  
3 2018 both reported that manufactured homes appreciate, but lack  
4 of logic for plans developed by MHI, Fannie and Freddie behind  
5 closed doors is stunning. The Urban Institute said in 2018 that  
6 the lack of lending likely keeps existing manufactured homes  
7 from appreciating more than they already do. Rephrased, the  
8 status quo punishes millions who currently own a manufactured  
9 home, who could have higher equity and retail values if DTS were  
10 fully enforced. That's billions of collectively lost wealth for  
11 manufactured homeowners. When more realize that, there are  
12 voters among those 22 million Americans and 111 million renters.

13 We've published an online version of this comments letter  
14 on the masthead blog on MH Pro News dot com. It includes  
15 illustrations, videos, links to comments, plus historic  
16 information by others and us. We believe evidence and reason  
17 suggest that one or more at FHFA actively or tacitly allowed the  
18 law to be foiled in a fashion benefiting a few at high cost to  
19 the many. That implies incompetence, collusion, conflicts of  
20 interest and/or corruption. Therefore, the FHFA has no legal or  
21 logical choice but to reject currently promoted plans and call  
22 upon Fannie and Freddie to immediately follow the DTS law no  
23 matter whose deep pockets that may upset. The FHFA and Congress  
24 should independently investigate how is it possible that a decade  
25 after this good DTS law passed, that it's still thwarted from  
26 providing affordable lending to potentially millions of

1 Americans during an affordable housing crisis. The status quo is  
2 a scandalous disgrace. Thank you.

3 JIM GRAY: That concludes the manufactured housing panel.  
4 So we will now take a ten-minute break -- a quick ten-minute  
5 break. We'll resume at 3:25 p.m., and then we'll do the rural  
6 and the remaining speakers. Thank you.

7 -- BREAK --

8 JIM GRAY: Okay we're ready for our final group of speakers.  
9 And Tom Collishaw from Self-Help Enterprises in California is  
10 our lead-off speaker, here he comes. And then David Lipsetz  
11 from Housing Assistance Council, if you would move towards the  
12 front please. Thank you.

13 TOM COLLISHAW: Good afternoon. Thanks so much for the  
14 opportunity to comment today. I am the President and CEO of  
15 Self-Help Enterprises, we're a nonprofit housing and community  
16 development organization working in 8 counties in the San Joaquin  
17 Valley in California since 1965. Our mission is to work together  
18 with low-income people to build and sustain healthy homes and  
19 communities. Towards this end, we have assisted over 6,300 low-  
20 income families to build their own homes through our mutual self-  
21 help housing program. We performed substantial housing  
22 preservation efforts on another 6,500 single-family homes. And  
23 we've developed or purchased over 1,800 units of permanently  
24 affordable rental housing. We've also worked in over 150  
25 disadvantaged rural communities to help them address clean water  
26 and wastewater needs.

1           Our needs coincide with the goals of the Duty to Serve  
2 efforts of the GSEs. Our specific interests relate to our  
3 (unintelligible) on the ground in the San Joaquin Valley. It is  
4 imperative that we recognize the differences in various rural  
5 regions of the country. For instance, while we have not  
6 experienced difficulty attracting Low-Income Housing Tax Credit  
7 investments like our peers in the interior states, we have the  
8 challenge of relatively high costs of development that are not  
9 significantly different than our peers in the coastal areas of  
10 our state.

11           We are interested primarily in four areas of the Duty to  
12 Serve efforts. First, is equity investments through the Low-  
13 Income Housing Tax Credit program. Second, is preservation in  
14 rural rental properties, both USDA and naturally affordable.  
15 Third, is developing a single-family homeownership product  
16 through self-help housing. And fourth, is increasing flexible  
17 capital for rural developments.

18           First on equity investments. As I mentioned, other than a  
19 brief period in the development and passage of the 2017 tax law,  
20 we have generally been able to attract LIHTC investments for our  
21 properties. With dramatically increasing costs of construction,  
22 land and fees, however, we are focused increasingly on filling  
23 the gaps in our layered funding packages. All of this starts  
24 with pricing through the Low-Income Housing Tax Credits. In the  
25 past several rounds of credit awards, we have received offers  
26 that include DTS investments for the first time. They just

1 haven't been competitive. At a GSE listening session I attended  
2 in late 2018, the message I heard is that "we don't want to lead  
3 the market." I'm here today to dare the GSEs to in fact lead the  
4 market by providing aggressive and competitive pricing for Low-  
5 Income Housing Tax Credits. That's the only way to fill the gaps  
6 we are currently seeing.

7 On the preservation issue, we are just closing our first  
8 515 preservation deal, with a second one expected to close in  
9 the spring of 2020. To date, these purchases are only viable  
10 through the use of competitive 9 percent tax credits and with a  
11 new loan from USDA development, as well as continued rental  
12 assistance. As the 2020s unfold, we expect to acquire dozens of  
13 other properties as USDA creates a less opaque process to get  
14 these private properties to mission-driven nonprofits who will  
15 appropriately be capitalizing (unintelligible) in perpetuity.  
16 I'd encourage Fannie and Freddie to develop a purchase loan  
17 product that preserves the long-term feasibility of such  
18 preservation deals.

19 Third, on single-family, we pursue sustainable  
20 homeownership opportunities for low-income families in two  
21 general ways. First, we have a new construction model that  
22 combines a robust sweat equity component with a shared labor  
23 requirement. The best way to describe the mutual self-help  
24 housing program is that ten families start ten homes, and no one  
25 moves in until all of those homes have been completed.

26 This program largely depends on USDA grant

1 (unintelligible). Because of the uncertainties of the annual  
2 appropriations process and also the limitations of USDA Rural  
3 Housing (unintelligible), many self-help organizations have  
4 sought to expand the program utilizing other mortgage funding.  
5 I know this partially because I'm also the President of the  
6 National Rural Self-Help Housing Association, so I'm aware of  
7 other issues in (unintelligible) mortgage product. After 18  
8 months of attempting to create such a program with one of the  
9 GSEs, we have nothing to show for it. It seems to me that DTS  
10 should pursue these kinds of opportunities with vigor, rather  
11 than be hesitant to create new programs.

12 The second way we assist new homebuyers is through the  
13 administration of various downpayment assistance programs with  
14 public partners in small communities in rural counties. Here,  
15 we encourage the development of a shared entity product mentioned  
16 previously today.

17 The last thing I wanted to mention is increasing capital  
18 that is available to rural developers. As we speak, Self-Help  
19 Enterprises - that's my organization - has six affordable rental  
20 housing projects under construction or newly closed acquisitions  
21 representing 300 units of housing and over \$80 million in  
22 financing. To sustain this level of activity, we need capital  
23 both for interim purchase and predevelopment fees and also cash  
24 flow during (unintelligible) construction periods. Because of  
25 this we encourage investment by the GSEs in CDFIs and also we'd  
26 like consideration of direct investment of that development

1 capital to nonprofit developers like Self-Help Enterprises with  
2 strong balance sheets and demonstrated expertise. Such  
3 investments should be flexible, patient and preferably non-  
4 project specific. To summarize, we want you to be bold in LIHTC  
5 pricing, encourage new products at the GSEs and invest in  
6 developers like Self-Help Enterprises. Thank you very much.

7 DAVID SANCHEZ: Thank you Tom. Next up we have David  
8 Lipsetz with us from the Housing Assistance Council. After  
9 David's remarks, then we'll move directly to the portion of the  
10 program that covers topics not covered in previous discussions.  
11 Because the first speaker has cancelled, on deck is Jamal Habibi.

12 DAVID LIPSETZ: Hi, I'm David Lipsetz here on behalf of the  
13 Housing Assistance Council and board, a national network of rural  
14 organizations. Thank you to all of you on the stage, FHFA,  
15 Fannie and Freddie, for your commitment to work on Duty to Serve  
16 and for getting these underserved market plans developed and  
17 published. I would suggest that the folks we have interacted  
18 with who are in this room have done an amazing amount of work  
19 and I feel your strong commitment to getting these goals  
20 accomplished. The organizations within which we work are not  
21 always as easy to get us to an end goal but I do firmly believe  
22 that those individuals here share our goal of a more robust rural  
23 market with more access to credit and better options for many.

24 HAC is a national nonprofit. We help build homes, advise  
25 communities across rural America. We provide local and small  
26 town organizations with technical assistance, training and as a

1 CDFI, below-market financing. We also serve as rural America's  
2 information backbone. As many of you know, we have meetings  
3 (unintelligible) with private sector institutions coming to us  
4 for information and analysis to try to understand the rural  
5 markets from an entity that for 50 plus years has practiced that  
6 trade in a very independent, nonpartisan way to help analysis  
7 shape public policy.

8 Our bottom line here today is to convey, we do believe that  
9 there should be an entity working to enhance an even flow of  
10 credit across America. That should include all markets.

11 Secondly, that decades of disproportionately serving the  
12 credit needs of non-rural and well-served markets with trillions  
13 of dollars in government sponsored liquidity has contributed to  
14 a deep and growing divide in household wealth between many of  
15 those markets. This is exactly the reason Duty to Serve was  
16 created.

17 Thirdly, leaving the credit needs of underserved markets to  
18 the private market will doom them to fall even further behind,  
19 as private lenders have never shown a propensity to fully serve  
20 rural, affordable, and manufactured housing markets. And left to  
21 their own devices as organizations the GSEs will return to many  
22 of those principles. They too will continue to contribute to the  
23 growing divide in development in American households.

24 Next, after 50 years of experience doing this work we've  
25 shown through our work and we have seen in the works of many  
26 others -- it's an honor to follow somebody like Tom Collishaw to

1 the stage -- that even the most challenged rural communities can  
2 be creditworthy and ripe for investment provided that credit is  
3 available to locals that understand how to deploy it in their  
4 communities. As the Enterprises look to develop their next set  
5 of plans, obviously relationship-building in rural communities  
6 will remain critically important. It is the organizations that  
7 you see and are represented by the two of us and many others who  
8 can do that as an intermediary to rural communities for FHFA and  
9 the GSEs. But our analysis has shown that the more rural a  
10 community is, the less likely Fannie or Freddie is there to  
11 purchase a loan. We have shown in our (unintelligible) analysis  
12 from 2012 and 2015, the Enterprises' rural loan activity  
13 accounted for roughly 12 percent of their total purchases, less  
14 than the overall rate for all mortgages originated in rural  
15 areas.

16 And when we do that analysis, and we show, using the term  
17 rural, which we appreciate FHFA adopting the definition HAC had  
18 long worked on, that those rural loan purchases, while they do  
19 exist they're concentrated near suburban and urban areas. The  
20 hardest to serve markets have the least amount of activity. That  
21 seems like an obvious thing to say. We all understand that  
22 intuitively. Our analysis has shown that it's true.

23 So, we recommend that the Enterprises continue to  
24 proactively build trust and relationships with the lenders who  
25 are already there on the ground. Organizations like ours and  
26 others who are in rural communities have long track records of

1 success, understand the creditworthiness of the individuals in  
2 those communities, and know how to take a fairly firm box of  
3 Enterprise lending and deploy it in a rural community.

4 To this end, HAC would encourage the FHFA and the  
5 Enterprises to redouble the efforts of spreading the word and  
6 educating practitioners about Duty to Serve. Despite being  
7 several years into underserved market plans, we have seen a  
8 strong sense that understanding and familiarity with what this  
9 can do for rural communities lags far behind. Unwinding decades  
10 of disproportionate activity assigned to certain geographies is  
11 not going to be unwound in a mere three years at the beginning  
12 of our Duty to Serve time. We need to redouble our efforts to do  
13 that kind of work and to continue to do outreach as well as  
14 (unintelligible).

15 So HAC would also encourage FHFA to adopt more transparent  
16 and robust public evaluation standards. As you know, we have a  
17 -- have a research entity at HAC that has provided all three of  
18 these organizations with lots of research and data. We continue  
19 to stand by in an independent nonpartisan way, to do that, to  
20 inform the policymakers who we regularly talk to on Capitol Hill  
21 with an evaluation and methods and data that can show us how to  
22 achieve more liquidity in these rural markets.

23 The Annual Housing Report released on October 30, 2019  
24 included a section on Duty to Serve. While the report reiterated  
25 that both Enterprises met or exceeded their Duty to Serve  
26 purchase goals in 2018, it did not provide much additional detail

1 as to the location or specifics of these purchases. To the point  
2 of the analysis that I referenced earlier from the Housing  
3 Assistance Council, that geography is essential to our findings.

4 Lastly, we're looking forward to the next set of three-year  
5 plans and the Enterprises would be well-served to consider  
6 building on the hard work by further expanding their purchase  
7 goals and rural (unintelligible) product offerings. More robust  
8 purchase goals could help inspire real buy-in from sometimes  
9 skeptical rural communities. And I know much of our conversation  
10 here today is about the structural issues in which the GSEs have  
11 been reaching these communities. Guess what? When you do get to  
12 the door, and you knock on it, there may be a skeptical person  
13 on the other side, not having seen your offerings there in many  
14 decades if ever. The positive results that we see of Duty to  
15 Serve for underserved markets can and do indicate that we could  
16 have ambitious goals for reaching those communities and  
17 establishing those offerings.

18 The next phase of Duty to Serve should also build upon the  
19 rural relationships the Enterprises have already fostered over  
20 the past few years. Especially local, regional and national  
21 nonprofits, tribes, and I can't express to you strongly enough  
22 the role of CDFIs and rural-serving CDFIs in these markets. The  
23 need for capital in those organizations is extraordinary. The  
24 record at HAC over the last two years of deploying a significant  
25 amount of our capital and needing more bank capital only  
26 (unintelligible) the fact that there is lots of lending to be

1 done in rural places. The demand is strong. (Unintelligible) by  
2 which we can pull that lending into the markets that are most  
3 important.

4 As I mentioned before, if there's no other point that I can  
5 leave you with today, that unraveling decades of  
6 disproportionate access to credit takes time. Three years is a  
7 significant period of time, but it is going to take far more of  
8 the kind of work we have accomplished, the more aggressive goals  
9 moving forward, if we really feel that we can move this market.  
10 Thanks for hosting these listening sessions, and we really  
11 appreciate the work you as individuals do in helping  
12 (unintelligible).

13 DAVID SANCHEZ: Thank you David. Next up we have Jamal  
14 Habibi, Senior Public Policy Associate for the Opportunity  
15 Finance Network. And Anne Canfield, you're up next.

16 JAMAL HABIBI: Great, and I echo what David said on his  
17 last point. I go to many conferences around DC and the country  
18 and definitely see several of you and your presence there is  
19 greatly appreciated, the responsiveness of FHFA and the  
20 Enterprises as well, so thank you.

21 Thanks for conducting these listening sessions to get  
22 public input on the Duty to Serve plan cycle for 2021 through  
23 2023. My name is Jamal Habibi and I am a senior associate in  
24 public policy at Opportunity Finance Network, or OFN. OFN is a  
25 national network of community development financial institutions  
26 or CDFIs. As you're aware, CDFIs are mission driven community

1 development banks, credit unions, loan funds and venture capital  
2 funds investing in opportunity to advance the lower income, low  
3 wealth and other under-resourced communities across America.  
4 CDFIs connect community to capital, it creates jobs for small  
5 businesses, builds affordable housing, and promotes safe  
6 borrowing and lending. With cumulative net charge-off rates of  
7 less than one percent, CDFIs lend prudently and productively in  
8 markets often overlooked by conventional financial institutions.

9 In the realm of housing, CDFIs are on the front lines of  
10 addressing the nation's affordable housing crisis. CDFIs offer  
11 capital, credit, and financial services to promote sustainable  
12 homeownership, (unintelligible) products and services, develop  
13 affordable multifamily and rental housing, and pioneer  
14 innovation in financing such markets as shared equity housing  
15 and manufactured housing. CDFIs have cumulatively developed or  
16 rehabilitated more than 1.5 million housing units and worked to  
17 create affordable housing in these three underserved markets of  
18 manufactured housing, affordable housing preservation and rural  
19 housing.

20 I'd like to start by highlighting the Enterprises for their  
21 efforts to partner with CDFIs and how CDFIs have been  
22 incorporated into the Duty to Serve plans, particularly in rural  
23 housing where the Enterprises have prioritized identifying  
24 innovative homeownership lending models and (unintelligible)  
25 challenges that can be addressed through technical assistance,  
26 and working with our native CDFI partners on potentially becoming

1 a seller and providing homebuyer counseling, lender outreach and  
2 technical assistance to underserved communities.

3 Although these are positive steps in serving underserved  
4 communities, we believe the partnerships should continue to grow  
5 between CDFIs and the Enterprises. Many CDFIs still lack  
6 capacity to tap into capital markets supported by the housing  
7 finance system. In part because of this lack of access, CDFI  
8 housing lenders are experiencing liquidity challenges that  
9 greater inclusion in more mainstream (unintelligible) housing  
10 finance could help solve. The Enterprises have the potential to  
11 catalyze affordable housing development and address the needs of  
12 low-income communities by providing CDFIs with liquidity for  
13 their lending activities, as well as continuing to support  
14 training and technical assistance needed to build the capacity  
15 of lenders working in these difficult to serve markets.

16 We believe that enhancing partnerships throughout our  
17 industry can help the Enterprises meet their goals more  
18 efficiently. Over the past few decades, many different financial  
19 institutions have been developed to finance affordable housing  
20 and community development projects. These vehicles combine  
21 mission focus and business acumen to create affordable housing.  
22 The Enterprises can structure investments in these vehicles to  
23 be charter-compliant and more effectively (unintelligible) their  
24 resources. We recommend the Enterprises make equity or equity-  
25 like investments with CDFIs because this can create deeper impact  
26 much more quickly by providing capital to these mission driven

1 partners in our industry to address critical affordable housing  
2 issues in underserved communities.

3       Regarding the 2021 through 2023 plans, strength and  
4 robustness. The strength of these plans is critical. And we  
5 encourage the Agency to ensure the GSEs' proposed plans  
6 adequately expand the distribution and availability of single-  
7 family and multifamily financing for people and families living  
8 in these three markets.

9       In the recently released requests for input on the proposed  
10 modifications to the 2018 through 2020 Duty to Serve plans, we  
11 see the Enterprises reduce or rescind its loan purchase targets  
12 in several areas, including in manufactured housing, the  
13 purchase or rehabilitation of distressed properties, USDA  
14 Section 515 program, and other areas as well. We recognize that  
15 there can be challenges, including the establishment of markets  
16 for such activities. But we hope that this is not an indication  
17 of the Enterprises' scaling back their commitment to serve these  
18 markets and purchase loans in these distressed communities.

19       I'd like to briefly highlight a few points on each of these  
20 underserved markets specifically. In manufactured housing, we  
21 hope the Enterprises continue to conduct outreach and invest in  
22 these communities. We recognize that due to the unique nature  
23 of some of these loans and the individualized underwriting  
24 criteria needed for each manufactured community, there are  
25 structural challenges that make it difficult to have access to  
26 the secondary market for these loans. But, a partner like Fannie

1 Mae and Freddie Mac can greatly stimulate the availability of  
2 capital in the manufactured housing market and can help increase  
3 liquidity for lenders and increase options for homeowners as  
4 well.

5 For affordable housing preservation, the preservation of  
6 affordable housing is an issue of increasing importance. There  
7 is increased demand for rental housing and stagnant wages,  
8 coupled with the expiration of affordability restrictions on  
9 subsidized properties and an aging affordable housing stock  
10 which has created a bleak outlook for housing affordability. The  
11 impact will most -- will be most severe in lower- to moderate-  
12 income communities.

13 CDFIs will be key partners in the affordable housing  
14 preservation market because of their ability to take small  
15 amounts of public funding and leverage it with private capital,  
16 increasing the available financing for preservation projects.  
17 We hope CDFIs can work with you to meet your goals for affordable  
18 housing preservation.

19 Finally, regarding rural housing, as discussed earlier, we  
20 are grateful for the partnerships between the GSEs and CDFIs in  
21 working to establish seller-servicer relationships and providing  
22 training and technical assistance in rural communities. We hope  
23 the Enterprises invest in and provide liquidity to CDFIs with  
24 the knowledge of these rural markets and communities. CDFIs have  
25 deep market expertise, relationships with borrowers, ability to  
26 provide training and technical assistance for rural developers

1 and possess both financial and technical acumen to finance  
2 housing transactions affordably and responsibly.

3 CDFIs continues to play a critical role in the nation's  
4 housing finance system, and have proven to be prudent responsible  
5 lenders, even during the housing and economic crisis. Any robust  
6 housing finance system should support the work of CDFIs and the  
7 Enterprises should work with CDFIs to deliver solutions to some  
8 of the most difficult housing challenges in these under-  
9 resourced communities. We stand ready to work with you to ensure  
10 that the next iteration of the underserved market plans are  
11 robust and fulfill the statutory obligations of the Housing and  
12 Economic Recovery Act. Thanks very much.

13 DAVID SANCHEZ: Thanks Jamal. Next up we have Anne Canfield  
14 with Michael Best Strategies and on deck is Maurice Jourdain-  
15 Earl.

16 ANNE CANFIELD: Thank you very much for inviting me today  
17 and for holding the listening session on this important topic.  
18 I'd like to begin because -- many years ago I used to work for  
19 GE Capital and, you know, the mortgage insurance company. And  
20 the company that developed the very first (unintelligible)  
21 Freddie Mac affordable housing product which was the Community  
22 Homebuyers Program. And we developed it because a community  
23 activist by the name of Gail (unintelligible), some of you may  
24 recall her, she demonstrated against a meeting of the mortgage  
25 insurer CEOs and said she wanted private capital in her  
26 neighborhood. So fortunately, the CEO that we had for that

1 company was very good. And he said, you know we should be  
2 talking. And so, we then -- then it turned into a very solid  
3 working relationship between the company and Gail. She taught us  
4 about people living in the neighborhood she was trying to help,  
5 and we helped her understand from a financial institution point  
6 of view what was needed.

7 So, the first product was a standard (unintelligible)  
8 product aimed at first-time low- and moderate-income homebuyers.  
9 We test-marketed it the first year in five cities in the Midwest.  
10 And it was interesting, we partnered with local lending  
11 institutions. We provided each homebuyer or potential homebuyer  
12 had to go through a consult. And so, they came in, they went  
13 through the consult, found out whether or not they were ready to  
14 buy a home.

15 And after the first year, if I recall, I could be wrong on  
16 this, but I think we had 1-800 numbers ringing off the hook the  
17 whole year. We had 200 loans set up in a year. And I was like,  
18 (unintelligible) what happened here? And so, but we tracked it.  
19 And so, the people that lived in Wisconsin and they weren't ready  
20 to purchase a home, the lending institution with whom we  
21 partnered helped the consumer get their credit record  
22 straightened out, (unintelligible) savings plan, etc. And they  
23 bought a home a year or two later when they were ready to buy  
24 one. And they were successful homeowners. So that was a very  
25 important lesson.

26 And, fast forward to today. Right now, unfortunately, we

1 have a client that's been (unintelligible) mortgage agency  
2 headquartered out in Utah. But they provide down payment  
3 assistance nationwide to low- to moderate-, largely low- to  
4 moderate-income homebuyers, (unintelligible) 75 percent are low-  
5 mod. Fifty four percent of them are minority borrowers and all  
6 of them are first time. And I think downpayment assistance is  
7 going to be extremely important for the housing market going  
8 forward, and particularly for minority borrowers. But it's  
9 important that it be done right.

10 And so, what have we found? Under their program, all low  
11 -- homebuyers that have low FICO scores have to go through  
12 counseling. Every homebuyer gets one year's worth of post-  
13 purchase counseling following the close, which is very  
14 important. And, because HUD doesn't track the data under  
15 performance (unintelligible) individual performance for pricing  
16 or default data for each governmental agency, they went through  
17 these analytics and had their loans pulled from the Ginnie Mae  
18 loan pools to see how (unintelligible) were doing.

19 They found that their loans are performing better than the  
20 average. And they did a pricing study and they found that their  
21 pricing was lower. We think that the reason they're successful  
22 and their homebuyers are so successful is because of the  
23 counseling. And because of the -- I think the counseling agency  
24 that they used is Hope LoanPort, which is a HUD-approved  
25 nationwide housing counseling agency. And I think Hope LoanPort  
26 told us that they were the only lender in the country that does

1 one year's worth of post-purchase counseling. But we think it  
2 contributed to the success of the homebuyers because if they get  
3 in a little trouble, have a question, whatever, they have  
4 somebody to talk to. And they (unintelligible) loan.

5 So, I looked at this and I looked at that and I remembered  
6 the lessons we learned from Gail many years ago. And it's the  
7 same today, if you have a homebuyer here and you need to make  
8 sure that they understand what they're getting into. And that,  
9 you know, that they are - they've got some assistance to help  
10 them if they have any questions.

11 The other key here is that if a consumer is paying a certain  
12 amount of rent, and their mortgage payment is going to be about  
13 the same, or in this period maybe less, they -- and they have a  
14 steady job, they may change their job more often (unintelligible)  
15 lower-income level, but if have a steady job, they're going to  
16 have to live someplace. And we found that they'll make the  
17 mortgage payments, they'll be a good credit risk. So, but, it's  
18 a combination of things that you have to look at from a risk  
19 perspective. And so, you know, looking at this, I think  
20 downpayment assistance is going to be important. It's -- you  
21 know, going to help a lot of minority borrowers get into homes  
22 right now.

23 And the other thing that they're doing is they're doing  
24 outreach through the African American churches, community church  
25 organizations (unintelligible). And if the consumer's  
26 (unintelligible), they get an educational seminar on the home

1 buying process, like, you know the Realtor's there, the title  
2 person's there, the lender is there, etcetera. And then, after  
3 that general session, each person can sit down with a loan  
4 officer and if they're able to pre-qualify they do. If they're  
5 not able to - if they can't prequalify, once again they get an  
6 actual plan, financial plan that says here is your situation.  
7 If you follow this plan you will be ready to purchase a home,  
8 you know, a year or two or whatever the time period is  
9 (unintelligible). But they leave with an actual financial plan.

10 So that's kind of on-the-ground hard work with each  
11 homebuyer that makes programs successful. So, in looking at the  
12 GSEs' affordable housing goals in the past when they had the  
13 Consumer Mortgage Coalition, which I ran for many years, we filed  
14 very detailed comment letters. You can go back to HUD to find  
15 them, you know on all the affordable housing goals. And you  
16 know, having gone through all of this for a number of years now,  
17 my recommendation is that the goals should be program-focused.  
18 And they should be flexible. Because in order for it to really  
19 work well, you've got to be able to piece together, as you've  
20 heard today, CDFI -- you've got to be able to piece together  
21 different money combined with making sure that the homebuyer who  
22 is getting into the home is ready to purchase one, and they've  
23 got the tools available to them if they need help.

24 So, instead of focusing on certain numerical goals, as has  
25 been done in the past, I would set goals on programs and  
26 (unintelligible) flexibility. And so, I know you have certain

1 goals. You want to help rural areas, you want to help Native  
2 American groups or whatever, but you know that there - you both  
3 have goals generally and offer a lot of flexibility to  
4 (unintelligible). So, thank you very much for allowing me to  
5 speak today and hopefully it was helpful. Thank you.

6 DAVID SANCHEZ: Thanks Anne. Next up we have our last  
7 speaker of the day, Maurice Jourdain-Earl, Managing Director at  
8 ComplianceTech.

9 MAURICE JOURDAIN-EARL: Good afternoon everyone. I hope  
10 that being the last speaker of the day that I can share some  
11 things that you can walk away with and kind of feel. And that's  
12 because I'm feeling right now, based on all that I heard today,  
13 I've been moved (unintelligible) sitting up there crying.

14 My story is (unintelligible). My parents are from  
15 Mississippi. I just recently had my DNA testing done. My  
16 mother's line, this is African ancestry -- my mother's line goes  
17 back to Nigeria, Igbo territory. My mother -- my father's line  
18 went to Portugal, which were major players in the slave trade.  
19 And so, I stand here today realizing and recognizing that my  
20 plight as a black man is no different than low- and moderate-  
21 income white people's, that has also suffered in so many  
22 different ways. The only difference is the color of my skin.

23 But as I sit here and I talk about Duty to Serve to this  
24 panel, okay, my first recommendation right now, 11 years after  
25 2008, is to take the word 'S' out of GSE. You are not government  
26 sponsored anymore. You are a government agency. A government

1 enterprise. You're no longer private. There's been a profit  
2 sweep, every year. I'm a stockholder and I'm bleeding losses,  
3 revenue, the activities of Fannie Mae and Freddie Mac. So that's  
4 my first comment.

5 But, to get into what I came here prepared to talk to you  
6 about - (unintelligible) all those things. But my line was,  
7 GEs', not GSEs' anymore, duty to serve who? The question is,  
8 who. Right now, as a 46-year veteran of this industry, I'm 66  
9 years old, I graduated from college when I was 20. And since  
10 20, I have been involved in all aspects of financial services.  
11 So when I speak, I speak from experience.

12 Fannie Mae and Freddie Mac, today, buy more than half of  
13 all the mortgages made in this country. They've grabbed market  
14 through their underwriting and pricing guidelines, and as a  
15 consequence, there's a real responsibility to close this gap.  
16 But to close the gap it has to be intentional. It can't be by  
17 accident. So, while Duty to Serve is a small component that  
18 came about as a consequence of HERA, it's not as intentional as  
19 I think it needs to be. But it would be different if you were  
20 operating as a GE. That is, it's not just a component of what  
21 you're doing, but it's central to what you're doing. And to  
22 that degree, those three pillars, and you know what they are, I  
23 still ask the question, duty to serve who?

24 Right now, the government enterprises serve the needs of  
25 middle- and upper-income white people and middle- and upper-  
26 income white neighborhoods. White people end up with lower-cost

1 conventional loans that you buy. Black people - I'm going to  
2 speak in terms of black because that's where I'm coming from  
3 right now. But I want you to know that what I am saying as a  
4 black man, it resonates with all the (unintelligible) I heard  
5 here today. So, while I'm speaking as a black man, black people  
6 disproportionately get higher-cost conventional loans, i.e.,  
7 subprime, and higher-cost FHA loans, which the GSEs do not buy  
8 regularly. They don't buy subprime, they don't buy FHA. So,  
9 the primary mortgage market that you guys buy loans from has a  
10 history of discrimination and redlining and they do not originate  
11 the kinds of loans that black people (unintelligible). And as  
12 a consequence, your numbers that I will share with you in a  
13 moment are dismal at best.

14 So, your secondary market activities, which is the title of  
15 this section, (unintelligible) others, on some of the  
16 documentation it says Racial Inequality in the Secondary Market  
17 Activities of Fannie Mae and Freddie Mac. Well, I've got some  
18 numbers, and for those of you on the stage, (unintelligible),  
19 others I've talked to will go up. But the point is this: that  
20 over the last 14 years, before the crash, white people received  
21 subprime rate loans as well. About 23 percent in 2006, before  
22 the crash. Fannie Mae did not buy many of those loans, but yet  
23 they went into failure as of 2008 and ran out, okay?

24 Black people, on the other hand, in 2006, 56 percent of the  
25 conventional loans that were made to black people were subprime.  
26 Many of them toxic (unintelligible), many of which fell into

1 foreclosure and default. And unfortunately, those loans that  
2 were made of that nature, did not have the benefit of HARP and  
3 HAMP. HARP and HAMP had a prerequisite that the loan had to be  
4 owned by Fannie and Freddie. And so, as a consequence, there  
5 was a big (unintelligible). White affirmative action, if you  
6 will, for those folks who, they had the benefit of staying in  
7 their homes as a consequence of those government housing finance  
8 agency- and Fannie- and Freddie- organized programs. Black  
9 people didn't benefit from that because they didn't have those  
10 loans. And they didn't have them because (unintelligible).

11 I heard that little beeping sound, so I don't know if you're  
12 going to force me off since I'm the last speaker, but we still  
13 got some extra time. But I've got something to say, okay? So,  
14 you might have to put a gag on me, but I want to get through  
15 what I have to talk about, okay? I'll be as conscious of time  
16 as I can.

17 But here's the numbers. This is a 13-year average share of  
18 loans purchased by race, and by Census-tract percent minority.  
19 I'm just going to give the top number for whites and you can  
20 only imagine what it looks like for the rest of the racial  
21 groups. For Fannie Mae, the last 13 years, 80.5 percent of the  
22 loans that they bought were from white people. Freddie Mac,  
23 82.3.

24 Just by way of comparison though, the share of loans they  
25 bought from black people, Fannie Mae, 4.12 percent. Freddie  
26 Mac? Even worse, 3.42 percent. You get what I just said? Four

1 percent, three percent over the last 13 years. When it comes to  
2 the demographics of the community, we talk about it in terms of  
3 Census tract percent minority. If a Census tract is less than  
4 ten percent minority, it's 90 percent white. So, for those  
5 Census tracts that's less than 30 percent minority, i.e., 70  
6 percent white, Fannie Mae, 70 percent, 70.5 percent of their  
7 loans came from neighborhoods with that type of demographic.  
8 Freddie Mac, again even worse, 72 percent.

9 So, in other words, most of the activity has gone to middle-  
10 and upper-income whites, in middle- and upper-income white  
11 neighborhoods. Which is why all the stories that I've here  
12 today, literally have me in tears. Because you guys have been  
13 shut out of this, representing people that are low- and very  
14 low-income, trying to make a living and stay alive. We've been  
15 adversely impacted because the agencies, the box that they're  
16 operating with from a private-- when they go private, we don't  
17 fit the box, okay? And we won't fit that box unless there are  
18 some intentional changes. It has to be intentional. It will  
19 not happen by accident.

20 I mentioned earlier today that the definition of insanity  
21 is doing the same old thing, expecting different results. It's  
22 not going to end. We will be having the same conversation ten  
23 years from now if we continue to go down this very same path.  
24 It will not change.

25 So, part of the box is credit scoring. This is coming from  
26 the Federal Housing Finance Agency's 2018 Annual Report to

1 Congress. Seventy percent, 70.6 percent -- 70 percent of the  
2 loans bought by the agencies were 720 and above. Did you hear  
3 what I just said? Seventy percent, 720 and above. There's no  
4 way low- and moderate-income, very low-income are going to fit  
5 that box. It doesn't leave a whole lot of room.

6 When it comes to income disparities, now this is not racial,  
7 this is neutral by race, if I was dealing with applicant income  
8 and Census tract income, again skewed towards middle- and upper-  
9 income, non-Hispanic white. Fannie Mae, for the last 13 years,  
10 77 percent of their loan purchases went to middle- and upper-  
11 income applicants. For Freddie Mac, 78 percent middle- and  
12 upper-income applicants. When it comes to the demographics of  
13 the Census tract, again skewed towards middle- and upper-income  
14 Census tracts.

15 Now these numbers are going to make you want to stay sitting  
16 down. Fannie Mae, the share of loans bought in Census tracts  
17 that are middle- and upper-income was 87 percent. For Freddie  
18 Mac, 88.5 percent. So, with all the talk, that's where the  
19 money's going. That's what this government sponsored enterprise  
20 configuration is serving. Middle and upper income white people  
21 and middle and upper income white neighborhoods, period.

22 And there's an intersection, because something else is  
23 happening right now in central cities. Because there's an  
24 intersection of affordable housing, redlining, redlining and  
25 what's my last line I wanted to say there - I've got notes here  
26 -- redlining and one other thing here I was going to say. And

1    gentrification. How could I forget?

2           My neighborhood in Chicago where I grew up, you know things  
3    are happening when the name changes. So, my southside Chicago  
4    neighborhood is now called Bronzeville. They've torn down the  
5    projects. They're putting up nice townhouses. Rents are going  
6    up, property values are going up. It's gentrifying. My wife  
7    and I always laugh. You can tell the neighborhood is gentrifying  
8    when you see white people out walking their dogs. Or you see  
9    white people out with their baby carriages. You know it's  
10   changing. You also know it's changing in the reverse when you  
11   drive, and you begin to see check cashing services. And pawn  
12   shops. It changes. Of course it changes when you see the street  
13   name Martin Luther King Boulevard.

14           So, with that there's a configuration of things that's  
15   happening and what I'm hearing now in this session today, it's  
16   not just happening in the central cities, it's happening in rural  
17   America, it's happening in manufactured housing communities.  
18   We're all suffering. And we're suffering just trying to get and  
19   stay alive.

20           But again, at the same time, the profit motivations that  
21   the agencies once had -- they're not there anymore because many  
22   of you that own stock, you're suffering just like I'm suffering.  
23   My blood is bleeding. My share of ownership has been in the red  
24   since 2008. I cannot afford to sell it unless I'm going to take  
25   a real (unintelligible). Bottom line though is we're got a  
26   government profit sweep, we've got homeownership rates that are

1 of vast differences. Black homeownership rate is 21 percent,  
2 non-Hispanic white homeownership rate is 73 percent. The  
3 difference that's there is the main wealth difference that exists  
4 in this country.

5 Now mind you, we came here by force as African Americans.  
6 Many of the new immigrants came here by choice. But regardless  
7 of how we got here, we've all in this same situation together.  
8 And so it's going to take a collective effort from us to fix it.  
9 And it can't be just, coming up with a new pilot program and it  
10 can't be just coming up with some little trinket and trash and  
11 think it's going to change. It's got to be substantive. And it  
12 must start right now with the Federal Housing Finance Agency as  
13 a regulator.

14 JIM GRAY: Could you maybe wrap up in two or three minutes?

15 MAURICE JOURDAIN-EARL: I can. I am just now  
16 (unintelligible) but I will shut up. And to that point, I've  
17 got some recommendations. My recommendations are pretty simple.  
18 And I think rather common sense. But it kind of goes with what  
19 I've been saying. And that is, as I mentioned at lunch this  
20 afternoon, that Duty to Serve has to begin to include race and  
21 ethnicity as a point of measurement. If you don't know what  
22 you're doing, how will you know when you get there?

23 You also must begin -- I had it in my notes, I used the  
24 word *should*. Right now, I changed that word that you have a  
25 *responsibility* to monitor the approved lenders that you buy loans  
26 from for fair minority lending performance. Right now, Fannie

1 and Freddie are buying loans from lenders that I know are  
2 redlining. I've got the data to prove it, okay? And so, to  
3 that degree, you can know it as well, if you monitored what  
4 they're doing. HMDA data's got all the answers for you, okay?

5 So, stop buying loans because you're enabling lenders to  
6 continue to do what they've always done. Lastly, those lenders  
7 that are redlining, and those lenders that are discriminating in  
8 underwriting and pricing of mortgage loans. They are, in effect,  
9 if they're not doing FHA loans, we can identify the fact that  
10 they are redlining. (Unintelligible), it's a consistent pattern.

11 Lastly, in closing, again, I changed the word to a soft  
12 word (unintelligible), okay? So this is a *must*, you must help  
13 develop standards to assess what lenders are doing in the  
14 diversity and inclusion space. People like to do business with  
15 people who look like them. Right now, the lending industry - I  
16 hesitate to use this term, my wife would kill me. She does,  
17 she's a nurse, (unintelligible) nurse by profession. But over  
18 the last 15 years she's been doing diversity and inclusion work.  
19 But, I'm about to make this statement and the term is "lily  
20 white". The lending industry today is still lily white. And as  
21 a consequence, you're making loans to people that look like you.  
22 That's natural.

23 So, unless you're going to do something with regards to  
24 Section 342 of Dodd Frank, it will continue to happen. So, the  
25 responsibility (unintelligible) on the hands of the people that  
26 are engaging these lenders to continue to be in business. You

1 must begin to look at what they look like on the inside, because  
2 what they look like on the inside is going to have a direct  
3 impact on what kind of loans you buy. And as regulators, you're  
4 in control of what they buy, and how long they're going to be  
5 able to do that. And please do something to hurry up and make  
6 them stop bleeding to death (unintelligible). Make them private,  
7 or make them public, I don't care. (Unintelligible) wait, so we  
8 can get out from under this quasi- we don't know what we are.  
9 You don't know what you are right now.

10 Okay. So, I know I've got to stop. But I'm going to stop  
11 now. But I just, I thought you guys were for one having, a  
12 "listening session". I hope you got an earful today, because if  
13 you didn't, I did. And I applaud all of you for coming and  
14 sharing your stories. Thank you.

15 JIM GRAY: That's an inspiring note for us to conclude on.  
16 Again, on behalf of Freddie Mac, Fannie Mae and FHFA we do  
17 sincerely appreciate all the time and the smart people who took  
18 time to come to this session and this event. One of the things  
19 on the agenda is for me to talk about next steps. So, if it's  
20 not already apparent, the important next step is that -- I took  
21 a lot of notes. I saw colleagues at Fannie and Freddie taking  
22 notes as well. They intend to consider what we heard in this  
23 listening session, as well as the one -- the two that we had the  
24 week before last in St. Louis and Los Angeles, and the one we  
25 still have yet to hold, which will be online. And they will  
26 consider that as they begin plotting out what they plan to do

1 going forward with Duty to Serve. So with that, I'm going to  
2 call it to a close. Thank you all.