		Percent	Strongly Agree/ Very Good/ Very	Agree/ Good/	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor	Disagree/ Poor/	Strongly Disagree/ Very Poor/ Very	Percent	Strongly Agree/ Very Good/ Very	Agree/ Good/	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor	Disagree/ Poor/	Strongly Disagree/ Very Poor/ Very	ltem Response	Do Not Know/ No Basis to
14	lhans Tank	Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Negative	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total**	Judge
Item 1	Item Text *I am given a real opportunity to improve my	%	%	%	%	%	%	%	N	N	N	N	N	N	N
	skills in my organization.	72.0%	27.8%	44.2%	11.5%	9.6%	6.9%	16.5%	136	221	57	48	33	495	N/A
2	I have enough information to do my job well.														
2	I feel encouraged to some up with new and better	72.5%	23.0%	49.5%	12.8%	9.8%	4.9%	14.7%	113	245	65	48	24	495	N/A
3	I feel encouraged to come up with new and better ways of doing things.	64.2%	26.1%	38.1%	12.5%	13.8%	9.5%	23.3%	127	190	64	69	47	497	N/A
4	My work gives me a feeling of personal accomplishment.														
5	I like the kind of work I do.	74.8%	29.9%	44.9%	13.7%	6.9%	4.6%	11.5%	147	226	68	35	23	499	N/A
		84.6%	37.6%	47.0%	10.8%	2.0%	2.6%	4.5%	184	235	54	10	12	495	N/A
6	I know what is expected of me on the job.	75.7%	29.8%	45.8%	12.5%	6.1%	5.7%	11.8%	147	229	62	31	28	497	N/A
7	When needed I am willing to put in the extra	73.770	25.670	43.070	12.570	0.170	3.770	11.070	147	223	- 02	- 51	20	437	IN/A
	effort to get a job done.	96.2%	68.1%	28.1%	2.6%	0.4%	0.8%	1.2%	338	141	14	2	4	499	N/A
8	I am constantly looking for ways to do my job better.	90.8%	50.2%	40.6%	7.2%	1.4%	0.7%	2.1%	245	207	36	7	3	498	N/A
9	I have sufficient resources (for example, people, materials, budget) to get my job done.														
		66.0%	21.1%	44.8%	14.9%	12.1%	7.0%	19.2%	103	224	73	61	34	495	3
10	*My workload is reasonable.	68.6%	19.9%	48.6%	15.3%	10.6%	5.5%	16.1%	97	243	76	54	27	497	1
11	*My talents are used well in the workplace.														
12	*I know how my work relates to the agency's	58.0%	18.1%	39.9%	13.3%	16.4%	12.3%	28.7%	89	199	66	81	60	495	2
12	goals.	85.0%	38.1%	46.9%	7.6%	3.1%	4.3%	7.4%	188	234	38	16	20	496	3
13	The work I do is important.	06.70/	42.00/	42.70/	7.00/	2.00/	2.50/	F 40/	200	247	10	4.4	12	402	
14	Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	86.7%	43.0% 47.5%	43.7% 33.4%	7.9%	5.8%	6.3%	12.1%	209	217 166	40			492	
15	My performance appraisal is a fair reflection of my performance.														
16	I am held accountable for achieving results.	74.8%	32.7%	42.1%	12.2%	6.6%	6.4%	13.0%	161	205	59	33	31	489	10
	and decountable for define ring results.	88.1%	38.0%	50.1%	6.8%	2.9%	2.2%	5.1%	187	249	33	14	11	494	4
17	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.														
		59.3%	28.6%	30.7%	19.8%	8.3%	12.5%	20.9%	131	142	88	36	58	455	42

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18	My training needs are assessed.														
19	In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	51.3%	20.3%	31.0%	25.3%	14.6%	8.8%	23.4%	99	154	126	69	44	492	6
		62.8%	30.4%	32.4%	15.3%	12.8%	9.1%	21.9%	151	160	74	65	44	494	5
20	*The people I work with cooperate to get the job done.	80.1%	39.0%	41.1%	10.2%	6.6%	3.2%	9.7%	193	205	52	33	16	499	N/A
21	My work unit is able to recruit people with the	00.170	33.070	41.170	10.270	0.070	3.270	3.770	133	203				433	14,7.
- 22	right skills.	60.5%	19.8%	40.6%	21.7%	13.2%	4.6%	17.8%	93	195	102	62	22	474	26
22	Promotions in my work unit are based on merit.	44.9%	17.6%	27.3%	25.2%	13.2%	16.7%	29.9%	79	122	112	58	73	444	54
23	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	40.3%	13.2%	27.0%	28.5%	16.3%	14.9%	31.2%	54	111	115	66	62	408	
24	*In my work unit, differences in performance are recognized in a meaningful way.														
25	Awards in my work unit depend on how well	36.6%	12.4%	24.1%	28.3%	18.9%	16.2%	35.2%	55	107	123	86	72	443	56
	employees perform their jobs.	42.0%	15.8%	26.2%	28.0%	15.7%	14.3%	30.0%	66	109	118	66	60	419	80
26	Employees in my work unit share job knowledge with each other.	75.8%	33.5%	42.4%	11.2%	7.4%	5.5%	12.9%	166	212	56	37	27	498	1
27	The skill level in my work unit has improved in the past year.	60.4%	22.4%	38.0%	24.9%	8.7%	6.0%	14.7%	103	176	115	39	28	461	38
28	How would you rate the overall quality of work done by your work unit?	89.2%	52.4%	36.8%	8.2%	1.4%	1.2%	2.6%	258	186	42	6		498	
29	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.	86.4%	45.7%	40.7%	7.3%	3.7%	2.5%	6.3%	224	200	36			490	
30	Employees have a feeling of personal empowerment with respect to work processes.	46.00/	12 70/	22 70/	20.5%	10.69/	12 10/	22.70/	62	160	00	03	(1)		
31	Employees are recognized for providing high quality products and services.	46.9% 48.2%	13.2%	33.7%	20.5%	19.6% 17.1%	13.1%	32.7% 28.9%	70		98			475 475	
32	Creativity and innovation are rewarded.	33.8%	10.4%	23.4%	29.8%	22.1%	14.3%	36.4%	50		139				

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33	Pay raises depend on how well employees perform their jobs.	41.1%	11.7%	29.3%	20.6%	21.5%	16.9%	38.4%	51	129	88	94	74	436	56
34	Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).														
35	Employees are protected from health and safety	63.4%	23.4%	40.0%	21.0%	9.1%	6.5%	15.6%	106	181	92	41	30	450	41
	hazards on the job.	88.9%	44.0%	44.9%	6.0%	2.7%	2.4%	5.1%	213	216	30	13	12	484	9
36	My organization has prepared employees for potential security threats.	80.8%	33.1%	47.7%	14.1%	3.1%	2.0%	5.1%	159	229	69	16	10	483	10
37	Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.														
38	Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	50.5%	20.8%	29.6%	19.6%	13.1%	16.8%	29.9%	93	132		56	74	441	52
39	My agency is successful at accomplishing its	61.7%	26.7%	35.0%	15.5%	10.2%	12.6%	22.9%	115	148	64	43	53	423	69
	mission.	81.3%	27.1%	54.2%	13.7%	2.4%	2.6%	5.0%	130	260	66	11	12	479	14
40	*I recommend my organization as a good place to work.														
41	*I believe the results of this survey will be used to make my agency a better place to work.	69.3%	28.2%	41.1%	19.4%	7.0%	4.2%	11.3%	137	204	95	35	21	492	N/A
		53.8%	22.2%	31.6%	19.0%	14.8%	12.4%	27.2%	98	142	85	66	55	446	46
42	My supervisor supports my need to balance work and other life issues.	87.9%	58.1%	29.8%	5.2%	3.2%	3.7%	6.9%	281	147	26	16	19	489	2
43	My supervisor provides me with opportunities to demonstrate my leadership skills.														
44	Discussions with my supervisor about my	74.5%	43.9%	30.6%	9.7%	8.8%	7.0%	15.8%	213	152	46	43	35	489	0
	performance are worthwhile.	65.8%	37.3%	28.4%	14.5%	10.4%	9.3%	19.7%	179	139	69	51	46	484	5

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45	My supervisor is committed to a workforce representative of all segments of society.														
46	My supervisor provides me with constructive suggestions to improve my job performance.	75.1%	48.4%	26.8%	17.4%	3.5%	3.9%	7.4%	213	119	77	16		443	
47	Supervisors in my work unit support employee development.	66.3% 75.5%	36.9% 41.5%	29.4% 34.1%	16.3%	9.8%	7.6% 6.5%	17.4%	178	144	56			488 475	
48	My supervisor listens to what I have to say.	81.9%	50.2%	31.7%	8.8%	5.1%	4.3%	9.3%	243	155	43	25	22	488	N/A
49	My supervisor treats me with respect.	83.8%	55.7%	28.1%	7.3%	4.6%	4.3%	8.9%	269	139	36			488	
50	In the last six months, my supervisor has talked with me about my performance.														
51	I have trust and confidence in my supervisor.	91.4% 73.6%	50.3% 45.9%	41.1% 27.7%	4.4%	7.3%	1.2% 6.6%	4.2% 13.9%	243	203	62	15		489	
52	Overall, how good a job do you feel is being done by your immediate supervisor?	73.0%	43.970	27.770	12.370	7.370	0.076	13.570	220	136	- 02	33	33	400	IV/A
53	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	76.1%	47.7% 15.3%	28.4%	13.5%	5.7%	4.7%	30.2%	70	140	124	28		488	
54	My organization's senior leaders maintain high standards of honesty and integrity.	50.3%	18.9%	31.5%	24.8%	12.3%	12.6%	24.8%	80		104	51		426	
55	Supervisors work well with employees of different backgrounds.	66.5%	23.5%	43.0%	21.1%	6.3%	6.1%	12.4%	106						
56	*Managers communicate the goals of the organization.	63.6%	23.5%	42.5%	15.1%	13.3%	8.0%	21.3%	100		92 70		37	451 479	
57	Managers review and evaluate the organization's progress toward meeting its goals and objectives.	63.5%	21.7%	41.8%	18.6%	12.5%	5.4%	17.9%	98		82				
58	Managers promote communication among different work units (for example, about projects, goals, needed resources).	33.373	21.770	72.0/3	10.070	12.370	3.470	17.573	36	151	52	30	24	-51	37
		55.0%	19.1%	35.8%	17.7%	14.3%	13.1%	27.4%	91	174	83	65	60	473	14

Item	Item Text	Percent Positive %	Strongly Agree/ Very Good/ Very Satisfied %	Agree/ Good/ Satisfied %	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied %	Disagree/ Poor/ Dissatisfied %	Strongly Disagree/ Very Poor/ Very Dissatisfied %	Percent Negative %	Strongly Agree/ Very Good/ Very Satisfied N	Agree/ Good/ Satisfied N	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N	Disagree/ Poor/ Dissatisfied N	Strongly Disagree/ Very Poor/ Very Dissatisfied N	Item Response Total** N	Do Not Know/ No Basis to Judge N
	Managers support collaboration across work units	70	70	70	70	70	70	70							
	to accomplish work objectives.	58.4%	21.0%	37.4%	19.0%	11.5%	11.1%	22.6%	100	180	89	53	52	474	14
60	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	61.3%	30.0%	31.4%	22.0%	6.7%	10.0%	16.7%	141	144	98	30		457	30
61	I have a high level of respect for my organization's senior leaders.	52.6%	21.9%	30.7%	24.5%	12.9%	10.0%	23.0%	103	145	114	60	46		
62	Senior leaders demonstrate support for Work-Life														
63	*How satisfied are you with your involvement in decisions that affect your work?	68.0%	29.0%	38.9%	20.7%	6.7%	4.6%	11.3%	131	174	92	30	21	448	38
64	*How satisfied are you with the information you receive from management on what's going on in your organization?	56.1%	22.1%	34.0%	16.6%	19.2%	8.1%	27.3%	106	166	82	93			,
65	*How satisfied are you with the recognition you receive for doing a good job?	56.9%	20.2%	36.7%	16.7%	20.3%	6.2%	26.4%	98	178	81	96			,
66	How satisfied are you with the policies and practices of your senior leaders?	52.2%	21.1%	31.1%	23.0%	15.5%	9.3%	24.8%	103	153	109	76		486	,
67	How satisfied are you with your opportunity to get a better job in your organization?	43.2%	16.2%	27.0%	31.5%	15.6%	9.8%	25.4%	78	133	150	76		484	N/A
68	How satisfied are you with the training you receive for your present job?	30.0%	10.4%	19.5%	31.9%	20.2%	18.0%	38.2%	51	95	154	99		484	N/A
69	*Considering everything, how satisfied are you with your job?	62.8%	22.0%	40.9%	20.1%	11.3%	5.7%	17.0%	105	200	98	56	27	486	N/A
70	Considering everything, how satisfied are you with your pay?	70.0%	24.6%	45.4%	15.4%	10.3%	4.2%	14.5%	119	221	75	51	20	486	N/A
71	*Considering everything, how satisfied are you with your organization?	74.8%	32.2%	42.6%	12.3%	8.3%	4.7%	13.0%	154	209	59	40	22	484	N/A
		67.1%	20.3%	46.8%	18.0%	9.3%	5.6%	15.0%	97	226	86	46	26	481	N/A

											Neither				
			Strongly Agree/ Very		Neither Agree nor Disagree/		Strongly Disagree/		Strongly Agree/ Very		Agree nor Disagree/ Fair/ Neither		Strongly Disagree/		Do Not Know/
			Good/	Agree/	Fair/ Neither	Disagree/	Very Poor/		Good/	Agree/	Satisfied	Disagree/	Very Poor/	Item	No
		Percent	Very	Good/	Satisfied nor	Poor/	Very	Percent	Very	Good/	nor	Poor/	Very	Response	Basis to
		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Negative	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total**	Judge
Item	Item Text	%	%	%	%	%	%	%	N	N	N	N	N	N	N

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

Percentages are weighted to represent the Agency's population.

^{**} Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'